# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# **SCHEDULE 14A**

### **SCHEDULE 14A INFORMATION**

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

Filed by the Registrant	ý
Filed by a Party other than the	0
Registrant	

Check the appropriate box:

- o Preliminary Proxy Statement
- o Confidential, for use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- ý Definitive Proxy Statement
- o Definitive Additional Materials
- o Soliciting Material Pursuant to § 240.14a-12

# **Microchip Technology Incorporated**

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (check the appropriate box):

- ý No fee required.
- " Fee paid previously with preliminary materials.
- " Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11.



MICROCHIP TECHNOLOGY INCORPORATED 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199 NOTICE OF ANNUAL MEETING OF STOCKHOLDERS

August 20, 2024

TIME:	9:00 a.m., Mountain Standard Time / Pacific Daylight Time	
PLACE:	Microchip Technology Incorporated, 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199	
PROPOSALS:		BOARD RECOMMENDS:
(1)	The election of each of Ellen L. Barker, Matthew W. Chapman, Karlton D. Johnson, Ganesh Moorthy, Robert A. Rango, Karen M. Rapp and Steve Sanghi to our Board of Directors to serve for the ensuing year and until their successors are elected and qualified.	FOR each director nominee
(2)	To approve the amendment and restatement of our 2004 Equity Incentive Plan to increase the number of shares of common stock authorized for issuance thereunder by 8,000,000.	FOR
(3)	To ratify the appointment of Ernst & Young LLP as the independent registered public accounting firm of Microchip for the fiscal year ending March 31, 2025.	FOR
(4)	To hold an advisory (non-binding) vote regarding the compensation of our named executives.	FOR
(5)	To consider a stockholder proposal requesting that our Board of Directors commission an independent third-party report, at reasonable expense and excluding proprietary information, on our due diligence process to determine whether our customers' use of our products contribute or are linked to violations of international law.	AGAINST
(6)	To transact such other business as may properly come before the 2024 Annual Meeting or any adjournment(s) or p thereof.	ostponement(s)
RECORD DATE:	Holders of Microchip common stock of record at the close of business on June 21, 2024 are entitled to vote at the	2024 Annual Meeting.
INTERNET AVAILABILITY OF PROXY MATERIALS:	On or about July 8, 2024, we expect to mail to our stockholders a Notice of Internet Availability of Proxy Materials ( containing instructions on how to access both the proxy statement and our annual report. The Notice will also conta how to vote online or by telephone and how to receive a paper copy of the proxy materials by mail. This proxy state report can be accessed at the following internet address: www.microchip.com/annual_reports. All you have to do is number located in the Notice or on your proxy card.	ain instructions on ement and our annual

PROXY:

It is important that your shares be represented and voted at the annual meeting. Whether or not you expect to attend the annual meeting in person or virtually, please vote your shares as promptly as possible, or via the internet or telephone as instructed in the Notice or on your proxy card, in order to ensure your representation at the annual meeting. You can revoke your proxy at any time prior to its exercise at the annual meeting by following the instructions in the accompanying proxy statement.

/s/ Kim van Herk Kim van Herk Secretary

### HOW TO ATTEND:

Stockholders may attend in person at Microchip Technology Incorporated headquarters located at 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199 or virtually by visiting https://www.microchip.com/en-us/about/investors.

#### HOW TO VOTE:

Your vote is important! Thank you in advance for participating in our 2024 Annual Meeting.

We have elected to provide access to our proxy materials on the internet. Accordingly, we are mailing a Notice of Internet Availability of Proxy Materials (the "Notice") to our stockholders of record as of June 21, 2024, containing instructions on how to access both the proxy materials for our 2024 Annual Meeting and our annual report. All stockholders will have the ability to access the proxy materials on the website referred to in the Notice, or to request a printed set of the proxy materials. You can find instructions on how to request a printed copy by mail in the below section entitled "Proxies and Voting Procedures." This information is largely about voting procedure. You should read this entire proxy statement carefully for additional information about proposals on which we encourage you to vote. On or about July 8, 2024, we will begin mailing the Notice to all stockholders entitled to vote at the 2024 Annual Meeting. Stockholders will be able to access our proxy materials via the internet beginning on or about the same date. We intend to mail this proxy statement, together with the form of proxy to those stockholders entitled to vote at the 2024 Annual Meeting who have properly requested copies of such materials by mail.

The Microchip Notice of Annual Meeting, Proxy Statement and Annual Report on Form 10-K for the fiscal year ended March 31, 2024 are available at www.microchip.com/annual\_reports.

Chandler, Arizona July 8, 2024



### Letter from Your Executive Chair and Your President and CEO

During fiscal 2024, Microchip continued to invest in product innovation to support the long-term growth of our business, while at the same time limiting discretionary spending during the second half of the fiscal year. Despite a severe downturn in the semiconductor industry that led to elevated inventory levels across all of the sales channels we serve, we continued to make impressive strides in the areas of Artificial Intelligence/Machine Learning, the Internet of Things (IoT), Data Centers, Sustainability, E-Mobility and Advanced Driver Assist (ADAS) sectors. We are confident that our solutions remain the engine of innovation for the applications and end markets we serve. We believe that our core principles of continuous improvement, strong corporate culture, and dedicated employees have enabled us to successfully navigate the cyclical nature of the semiconductor industry over many years. Historically, we have emerged from downturns stronger and with greater market share than before. We believe that we will achieve similar success as we emerge from the current downturn.

Despite facing one of the worst cyclical downturns in the industry, Microchip remains committed to our capital return program, which aims to return 100% of adjusted free cash flow (FCF) to stockholders through dividends and share repurchases by the end of March 2025. In the fourth quarter of fiscal 2024, we achieved 82.5% of this goal. In fiscal 2024, we increased our total cash return by 15% to \$1.89 billion and raised our annual dividend by 33.2% to a record \$1.68 per share. Microchip's strong financial position and focus on stockholder returns demonstrate our resilience and ability to navigate challenging market conditions.

At Microchip, we dedicate ourselves to elevating the human experience through the delivery of pioneering, integrated, and secure technology solutions tailored to meet the needs of our clients. Our commitment lies in the persistent refinement of our products and services. We are devoted to understanding and fulfilling the aspirations and needs of our clients, striving to craft Total Systems Solutions (TSS) that equip them with the autonomy and tools essential for the creation of exceptional products. The achievements of our clients serve as both our motivation and our mission.

#### **Expansion and Product Innovation**

Our strategic approach to expansion is centered on the development of tailored TSS solutions for clients across various sectors, leveraging our extensive array of devices and related software and tools. We are attuned to significant global market megatrends, including advancements in Artificial Intelligence, 5G technology, IoT/Edge Computing, Data Center operations, E-Mobility, Sustainability initiatives, and ADAS (collectively "Megatrends").

At Microchip, we have remained committed to innovation and delivering cutting-edge solutions to our customers across various industries. Throughout the past fiscal year, we have launched a wide range of new products, including advanced industrial and automotive solutions, data center solutions, radiation-tolerant technologies for space applications, and embedded systems offerings that streamline the integration of machine learning capabilities. As we move forward, we will continue to invest in research and development, expand our global presence, and explore new opportunities for growth, while remaining dedicated to providing our customers with the innovative solutions they need to succeed in an increasingly competitive marketplace.

Additionally, in April 2024, we acquired VSI, an ADAS and digital cockpit connectivity pioneer, to extend our automotive networking market leadership. We also acquired Neuronix AI Labs whose innovative software technology enhances AI-enabled intelligent edge solutions and increases neural networking capabilities. Both of these acquisitions were undertaken to support the growth of our product portfolios in our Megatrend markets.

#### **Board Member Nominees and Refreshment**

Our board of directors (the "Board") and our executive management remain committed to fostering an environment where diverse perspectives are presented and considered. Each of our 2024 Board nominees brings extensive experience and their own perspectives to Board discussions. In January 2023, we added Robert A. Rango to our Board, and in February 2024, we added Ellen L. Barker, both of whom have executive-level experience in the technology industry.

In June 2023, the Board appointed a lead independent director and implemented a requirement that three-quarters of our Board members must be independent directors (rounded down, e.g., 5 of 7 directors). In June 2024, our Board implemented a requirement that non-employee directors shall not serve for more than 17 years after June 1, 2024.

2024 Proxy Statement



Our lead independent director, Wade F. Meyercord, will retire from the Board effective as of the date of our 2024 Annual Meeting. We would like to thank Mr. Meyercord for his many years of service on our Board, Compensation Committee and other committees, and for his contributions to Microchip and our stockholders. We will miss working with him a great deal. The Board plans to appoint Robert A. Rango to serve as lead independent director and Karen M. Rapp to serve as Compensation Committee Chair upon Mr. Meyercord's retirement.

#### ESG / Sustainability

Our commitment to corporate responsibility and sustainability is integrated throughout all levels of our business. Our culture and Guiding Values encourage all employees to embrace our environmental, social, and governance ("ESG") policies and empower them to make suggestions for improvement. Our ESG Assurance team is responsible for the development, implementation, and measurement of corporate ESG goals under the oversight of our ESG Steering Committee. The ESG Steering Committee is a matrixed team, comprised of executives and senior managers from various disciplines such as compliance, facilities, finance, human resources, legal, marketing communications, operations, sales, and technology.

The ESG Steering Committee reports to our CEO and our Nominating, Governance, and Sustainability Committee who oversee our ESG and sustainability policies and practices. Our Board has ultimate oversight over these matters.

In fiscal 2024, our ESG Assurance Team and ESG Steering Committee continued to focus on programs related to environmental sustainability, supply chain transparency, combatting forced labor, and diversity and inclusion. We finalized our emissions reduction roadmap as part of our commitment to reach Net Zero by 2040 and in line with the goals of the Paris Agreement. For more information on our programs, please see our website, and our latest Sustainability Report at https://www.microchip.com/en-us/about/corporate-responsibility/sustainability.

We look forward to contributing to sustainability while empowering innovation that enhances the human experience by delivering smart, connected, and secure technology solutions to our global customer base. The bedrock of our business remains our worldwide team of employees, and the unique Microchip culture that unleashes their potential.

Thank you for your continued support of Microchip.

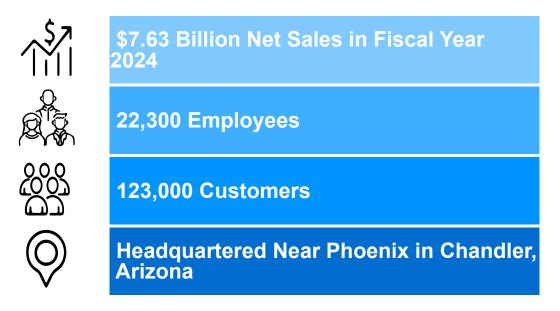


#### **Cautionary Statement Regarding Forward-Looking Statements**

This letter and our proxy statement contain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "anticipates," "estimates," "expects," "projects," "forecasts," "intends," "plans," "will," "believes" and words and terms of similar substance used in connection with any discussion identify forward-looking statements. These forward-looking statements are based on management's current expectations and beliefs about future events and are inherently susceptible to uncertainty and changes in circumstances. Except as required by law, Microchip is under no obligation to, and expressly disclaims any obligation to, update or alter any forward-looking statements whether as a result of such changes, new information, subsequent events or otherwise. Various factors could adversely affect Microchip's operations, business or financial results in the future and cause Microchip's actual results to differ materially from those contained in the forward-looking statements, including those factors discussed in detail in the "Risk Factors" sections contained in Microchip's filings on Form 10-K and Form 10-Q filed with the Securities and Exchange Commission (the "SEC").

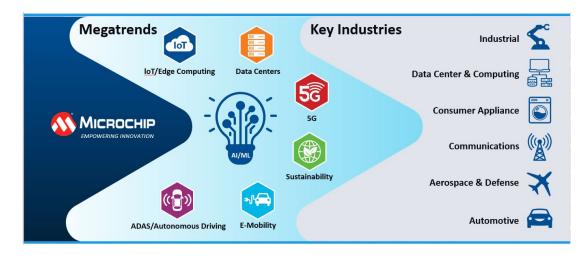


# MICROCHIP TECHNOLOGY AT A GLANCE



# MARKET MEGATRENDS

The market megatrends for Microchip are 5G infrastructure, IoT/Edge Computing, Data Centers, E-Mobility, Sustainability and Advanced Driver Assistance Systems. These megatrends are shaping the human experience. They impact how people work, learn, communicate, travel and transact. And they are transforming how products are created and manufactured, moved through the supply chain, and monitored and controlled anywhere in the world. We believe that focusing on these megatrends will give us faster organic growth and improve the human experience.







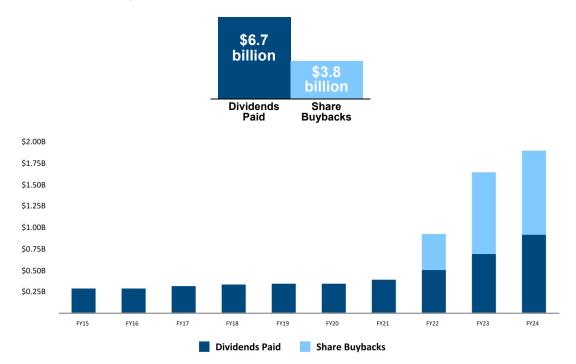
# FISCAL YEAR 2024 FINANCIALS AT A GLANCE\*

\$7.634 billion Net Sales			
65.4%	65.8%		
GAAP Gross Profit Percentage	Non-GAAP Gross Profit Percentage		
\$2.571 billion	\$3.349 billion		
GAAP Operating Income	Non-GAAP Operating Income		
33.7%	43.9%		
GAAP Operating Income as a Percentage of Net Sales	Non-GAAP Operating Income as a Percentage of Net Sales		
\$1.907 billion	\$2.698 billion		
GAAP Net Income	Non-GAAP Net Income		
\$3.48	\$4.92		
GAAP Diluted Net Income Per Common Share	Non-GAAP Diluted Net Income Per Common Shar		

\*Please refer to Appendix A to this Proxy Statement for information regarding our Non-GAAP results.

### TOTAL SHAREHOLDER RETURNS (1)

To date, we have returned approximately \$10.5 billion to our stockholders in the form of cash dividends and share repurchases. In fiscal 2024, we returned \$1.89 billion to our stockholders compared to \$1.64 billion in fiscal 2023.



(1) In fiscal 2016, we issued approximately 8.6 million shares of our common stock in connection with an acquisition and repurchased approximately the same number of shares in the open market following the acquisition. Since this repurchase activity was related to an acquisition, such activity is not reflected in the above table.

2024 Proxy Statement

4

**Міскоснір** 

# ESG AND CORPORATE SOCIAL RESPONSIBILITY HIGHLIGHTS

Microchip is a leading provider of smart, connected and secure embedded control and processing solutions. Our mission is to focus our resources on high value, high-quality products, total system solutions, software and services and to continuously improve all aspects of our business, providing an industry leading return on investment. In this pursuit, we are committed to being responsible corporate citizens and this commitment is shared by our Board members, our executive management team and employees throughout the company.

Some of our key ESG programs and achievements in fiscal 2024 are listed below:

- Finalized emissions reduction roadmap as part of our commitment to reach Net Zero by 2040
- · Continued tracking our Environmental Targets for Scope 1 and 2 Emissions, Energy, and Waste
- Completed Climate Scenario Analysis and Water Risk Assessment
- Further increased the level of sustainability reporting through the CDP (formerly "Carbon Disclosure Project"), the Global Reporting Initiative ("GRI"), the Sustainability Accounting Board ("SASB"), the Task Force on Climate-Related Financial Disclosures ("TCFD"), and EcoVadis
- Expanded our Supplier Responsibility Survey to include environmental topics in addition to the existing Forced Labor Risk Assessment for our direct manufacturing suppliers
- · Further developed human capital management programs focused on talent planning, talent acquisition, rewards and development
- Continued the oversight by the ESG Steering Committee of the company's ESG policies, practices and initiatives
- Continued the oversight by our Board and our Nominating, Governance, and Sustainability Committee of our programs, policies and practices related to ESG matters and related disclosures
- Improved the visibility of product-related sustainability information to external stakeholders through redesigned webpages on microchip.com and other communication channels

### **ESG Topics**

2024 Proxy Statement

Microchip reports on a wide range of ESG topics within its sustainability report that showcases our commitment to environmental sustainability, community involvement and long-term economic value creation. We strive to transparently communicate our efforts and progress across the ESG topics presented within the five tenets of Microchip's 360° sustainability approach.



# OUR VALUES AND STRATEGIC FRAMEWORK

Our Purpose, Vision, Mission Statement and Guiding Values were designed to work together to promote a shared culture across Microchip. This strategic framework guides our employees in daily decision making. Below are the key drivers of our actions, which guide how we collaborate to serve our stakeholders and serve as the metrics against which our results are measured.

	VISION
B	
	Be the Very Best Embedded Control and Processing Solutions Company Ever.
I	MISSION STATEMENT
i	Microchip Technology is a leading supplier of total system solutions – devices, software and services – delivering a broad spectrum o nnovative standard and specialized mixed signal microcontrollers; FPGA products; analog, power, timing and security products; connectivit products; related non-volatile memory products and Flash-IP solutions.
i	n order to contribute to the ongoing success of customers, employees, shareholders and the communities in which we operate, our missio s to focus resources on high value total system solutions aligned with fast growing market megatrends, and to continuously improve a Ispects of our business, providing an industry leading return on investment.
(	GUIDING VALUES
c	Quality Comes First
	We are on a relentless quest for perfection and are committed to the goal of zero defects. We will perform correctly the first time and maintain our company's quality manageme system certifications to ensure customer satisfaction. We employ the aggregate system so that all employees anticipate problems and implement root cause solutions usin effective and standardized improvement methods. We believe that quality is built-in, and not inspected in; and that when quality comes first, reduced costs follow.
C	Customers Are Our Focus
	We establish successful customer partnerships by exceeding customer expectations for products, services and attitude, while ensuring that our intellectual property protected as we exchange information and share knowledge. We start by understanding our customer's needs, earning our credibility by producting quality products, deliveri comprehensive total systems solutions and meeting commitments. We believe each employee must effectively serve their internal customers in order for Microchip's extern customers to be properly served.
C	Continuous Improvement Is Essential
	We utilize the concept of "Vital Few" to establish our priorities. We concentrate our resources on continuously improving Vital Few while empowering each employee to mal continuous improvements in their area of responsibility. We strive for constructive and honest self-criticism to identify improvement opportunities.
E	Employees Are Our Greatest Strength
	We design jobs and provide opportunities promoting employee teamwork, productivity, creativity, pride in work, trust, integrity, fairness, involvement, development an empowerment. We base recognition, advancement and compensation on an employee's achievement of excellence in company, team and individual performance. W provide for employee health and welfare by offering competitive and comprehensive employee benefits.
P	Products and Technology Are Our Foundation
	We make ongoing investments and advancements in the design and development of our manufacturing processes, device, circuit, system and software technologies ar services. We value and protect intellectual properties that allow us to develop timely, innovative, reliable and cost effective total system solutions that give our custome the freedom to innovate for today and tomorrow.
Т	iotal Cycle Times Are Optimized
	We focus resources to optimize cycle times to our internal and external customers by empowering employees to achieve efficient cycle times in their area of responsibilit We believe that cycle time reduction is achieved by streamlining processes through the systematic removal of barriers to productivity.
S	afety and Security Are Never Compromised
	We place our concern for the health, safety, and security of our employees, company, property, personal data, and community at the forefront of our decisions, policies ar actions. We are all individually and collectively responsible for safety and security.
P	Profits and Growth Provide For Everything We Do
	We strive to generate and maintain industry leading rates of company profits and growth as they allow continued investment in the future, enhanced employee opportunit and represent the overall success of Microchip.
c	Communication Is Vital
	We encourage appropriate, honest, constructive and timely communication in company, customer, investor, government and community relationships to resolve issue exchange information and share knowledge.
s	Suppliers, Representatives And Distributors Are Our Partners
	We strive to maintain professional and mutually beneficial partnerships with those suppliers, representatives, distributors, design houses and consultants who are an integr link in the achievement of our mission and guiding values.
P	Professional Ethics and Social Responsibility Are Practiced

6

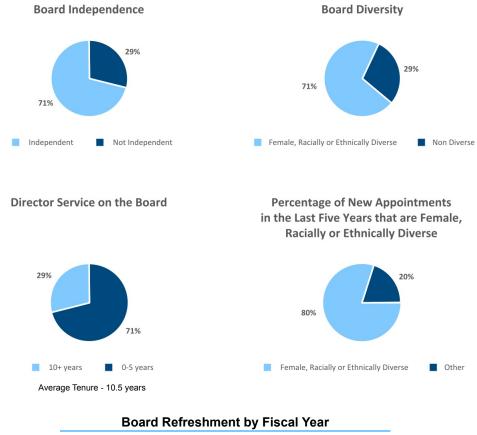
# **CORPORATE GOVERNANCE HIGHLIGHTS**

### **Board Composition**

Our Nominating, Governance, and Sustainability Committee periodically reviews the overall composition of the Board and our committees to assess whether they reflect the appropriate mix of skills, experience, backgrounds and qualifications that are relevant to Microchip's current and future global business and strategy.

### **Board Profile and Refreshment**

In reviewing nominees, the Board considers the qualifications needed and strives to maintain a balance of skills, experience, continuity and diverse perspectives. The following graphs highlight the composition and diversity of our Board nominees.



2024	1 non-employee director
2023	1 non-employee director
2022	1 non-employee director
2021	1 employee director, 1 non-employee director
2020	No new appointments



# **CORPORATE GOVERNANCE PRACTICES**

We find it important that we have strong Board leadership, strategy setting, and sound management practices. Highlights of our governance practices include:

Accountability	Shareholder Rights
<ul> <li>Annual election of all directors</li> <li>Majority voting in uncontested director elections</li> <li>Lead independent director</li> <li>Annual Board and committee self-evaluation</li> <li>Annual Say-on-Pay vote</li> <li>Anti-hedging, anti-short sale and anti-pledging policies</li> <li>Stock ownership requirement for directors, officers and other senior employees</li> </ul>	<ul> <li>Proxy access</li> <li>No shareholder rights plan</li> <li>No dual class share structure</li> <li>No Board members are over-boarded</li> <li>Board succession planning and refreshment</li> <li>CEO and executive succession planning</li> <li>At least 75% of Board members must be independent (rounded down, e.g. 5 of 7 directors)</li> <li>Periodic reviews of committee charters, code of business conduct and ethics, and corporate governance guidelines</li> </ul>
<ul> <li>Compensation Practices</li> <li>Emphasis on performance-based metrics</li> </ul>	<ul> <li>Risk oversight by Audit Committee of cybersecurity matters, and by Nominating, Governance and Sustainability Committee of sustainability, environmental and human capital matters</li> </ul>

# COMPENSATION DISCUSSION AND ANALYSIS HIGHLIGHTS

### **Compensation Policies and Practices**

Our commitment to designing an executive compensation program that is consistent with responsible financial and risk management is reflected in the following policies and practices:

What We Do	What We Don't Do
Compensation Committee is comprised 100% of independent directors	No repricing of stock options
Balance short and long-term incentives, cash and equity and fixed and variable pay elements	No dividends or dividend equivalents on unearned awards
Performance-based awards comprising approximately 50% of the overall equity allocation to executive officers	No pledging or hedging of Microchip securities
Require one-year minimum vesting for awards granted under the Amended and Restated 2004 Equity Incentive Plan, subject to certain exceptions	No perquisites or excessive severance benefits
Solicit an annual advisory vote on executive compensation	No executive pension plans or company contribution to supplemental retirement plans
Maintain stock ownership guidelines	No dual class or non-voting stock

## Incentive Program – Pay-for-Performance Highlights

As described more fully in the "*Executive Compensation — Compensation Discussion and Analysis*" section of this proxy statement, our named executive officers are compensated in a manner consistent with our performance-based pay philosophy and corporate governance best practices.



# TABLE OF CONTENTS

10	Proxy Statement	47	Executive Compensation Policy and Objectives		
13	The Board of Directors	48	Named Executive Officers		
13	Corporate Governance Guidelines	49	Executive Compensation Process		
14	Meetings of the Board	50	Elements of Compensation		
14	Board Leadership Structure	54	Stock Ownership Guidelines		
15	Lead Independent Director	54	Other Compensation and Employee Benefits		
15	Board Oversight of Risk Management	55	Non-Qualified Deferred Compensation Plan		
15	Nominating, Governance, and Sustainability Committee's Oversight of Sustainability Matters	55	Employment Contracts, Termination of Employment and Change of Control Arrangements		
17	Human Capital, Culture and Diversity	58	Tax Deductibility		
19	Audit Committee Oversight of Information Security	58	Conclusion		
19	Communications From Stockholders	58	Compensation Committee Report on Executive Compensation		
19	Committees of the Board	60	CEO Pay Ratio Disclosure		
21	Report of Audit Committee	61	Pay Versus Performance Disclosure		
22	Director Compensation	65	Compensation of Named Executive Officers		
23	Certain Transactions	65	Summary Compensation Table		
23	Delinquent Section 16(A) Reports	67	Grants of Plan-Based Awards		
24	Proposal One - Election of Directors	70	Outstanding Equity Awards		
29	Proposal Two - Approval of Amended and Restated 2004 Equity Incentive Plan	77	Stock Vested		
37	Proposal Three - Ratification of Appointment of Independent Registered Public Accounting Firm	77	Non-Qualified Deferred Compensation		
39	Proposal Four - Approval of Executive Compensation	79	Equity Compensation Plan Information		
41	Proposal Five - Stockholder Proposal	80	Code of Business Conduct and Ethics		
45	Security Ownership of Principal Stockholders, Directors and Executive Officers	80	Other Matters		
47	Executive Compensation - Compensation Discussion and Analysis	82	Appendix A - Non GAAP Financial Measures		
47	Overview of the Compensation Program	84	Appendix B - 2004 Equity Incentive Plan		

2024 Proxy Statement

9

**Міскоснір** 



#### MICROCHIP TECHNOLOGY INCORPORATED 2355 West Chandler Boulevard Chandler, Arizona 85224-6199

### **PROXY STATEMENT**

You are cordially invited to attend our annual meeting on Tuesday, August 20, 2024, beginning at 9:00 a.m., Mountain Standard Time / Pacific Daylight Time. The annual meeting will be held at our Chandler facility located at 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199. Stockholders may attend the meeting in person or virtually by visiting https://www.microchip.com/en-us/about/investors.

We are providing these proxy materials in connection with the solicitation by the Board of Directors (the "Board") of Microchip Technology Incorporated ("Microchip") of proxies to be voted at Microchip's 2024 Annual Meeting of Stockholders and at any adjournment(s) or postponement(s) thereof.

Our fiscal year begins on April 1 and ends on March 31. References in this proxy statement to fiscal 2024 refer to the 12-month period from April 1, 2023 through March 31, 2024; references to fiscal 2023 refer to the 12-month period from April 1, 2022 through March 31, 2023; and references to fiscal 2022 refer to the 12-month period from April 1, 2021 through March 31, 2021 through March 31, 2022.

We anticipate first mailing the Notice on July 8, 2024 to holders of record of Microchip's common stock at the close of business on June 21, 2024 (the "Record Date"). Our principal executive offices are located at 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199.

### PROXIES AND VOTING PROCEDURES

YOUR VOTE IS IMPORTANT. Stockholders may have a choice of voting over the internet, by using a toll-free telephone number or by completing a proxy card and mailing it in the postage-paid envelope provided, if applicable. Please refer to the Notice, your proxy card or the information forwarded by your bank, broker or other holder of record to see which options are available to you. Under Delaware law, stockholders may submit proxies electronically. Please be aware that if you vote over the internet, you may incur costs such as telephone and internet access charges for which you will be responsible.

The method by which you vote will in no way limit your right to vote at the annual meeting if you later decide to attend in person or virtually. If your shares are held in the name of a bank, broker or other holder of record (referred to in this proxy statement as "street name stockholders"), you must obtain a proxy, executed in your favor, from the holder of record, to be able to vote at the annual meeting. If you are a street name stockholder, then your broker, bank or other nominee can provide you with instructions on how to change or revoke your proxy.

You can revoke your proxy at any time before it is exercised by timely delivery of a properly executed, later-dated proxy (including an internet or telephone vote if these options are available to you) or by voting by ballot at the annual meeting. If you are a street name stockholder, then your broker, bank or other nominee can provide you with instructions on how to change or revoke your proxy.

All shares entitled to vote and represented by properly completed proxies received prior to the annual meeting and not revoked will be voted at the annual meeting in accordance with the instructions on such proxies. IF YOU DO NOT INDICATE HOW YOUR SHARES SHOULD BE VOTED ON A MATTER, THE SHARES REPRESENTED BY YOUR PROPERLY COMPLETED PROXY WILL BE VOTED AS OUR BOARD RECOMMENDS.

If any other matters are properly presented at the annual meeting for consideration, including, among other things, consideration of a motion to adjourn the annual meeting to another time or place, the persons named as proxies and acting thereunder will have discretion to vote on those matters according to their best judgment to the same extent as the person

2024 Proxy Statement



delivering the proxy would be entitled to vote. At the date this proxy statement went to press, we did not anticipate that any other matters would be raised at the annual meeting.

### **Stockholders Entitled to Vote**

Stockholders of record at the close of business on the Record Date, June 21, 2024, are entitled to notice of and to vote at the annual meeting. Each share is entitled to one vote on each of the seven director nominees and one vote on each other matter properly brought before the annual meeting. On the Record Date, there were 536,505,077 shares of our common stock issued and outstanding.

In accordance with Delaware law, a list of stockholders entitled to vote at the annual meeting will be available for examination by any stockholder beginning ten days prior to the annual meeting at 2355 West Chandler Boulevard, Chandler, Arizona, on any business day between the hours of 10:00 a.m. and 4:30 p.m., Mountain Standard Time / Pacific Daylight Time. If you would like to view the list, please contact our Secretary to schedule an appointment by calling (480) 792-4039 or writing to her at the address of our principal executive offices indicated above.

### Notice of Availability of Proxy Materials

As permitted under the rules of the SEC, we have elected to furnish our proxy materials, including this proxy statement and our annual report, primarily via the internet. On or about July 8, 2024, we will begin mailing to our stockholders the Notice that contains instructions on how to access our proxy materials on the internet, how to vote at the annual meeting, and how to request printed copies of the proxy materials and annual report. You may request to receive all future proxy materials in printed form by mail or electronically by e-mail by following the instructions contained in the Notice. We encourage you to take advantage of the proxy materials on the internet to help reduce our costs and the environmental impact of our annual meetings.

#### **Required Vote**

### Quorum, Abstentions and Broker "Non-Votes"

The presence, in person, virtually, or by proxy, of the holders of a majority of the shares entitled to vote at the annual meeting is necessary to constitute a quorum at the annual meeting. Abstentions and broker "non-votes" are counted as present and entitled to vote for purposes of determining a quorum. A broker "non-vote" occurs when a nominee holding shares for a beneficial owner (i.e., in "street name") does not vote on a particular proposal because the nominee does not have discretionary voting power with respect to that item and has not received instructions from the beneficial owner. Under the rules of the New York Stock Exchange ("NYSE"), which apply to NYSE member brokers trading in non-NYSE stock, brokers have discretionary authority to vote shares on certain routine matters if customer instructions are not provided. *Proposal Three* to be considered at the annual meeting is expected to be treated as a routine matter. Consequently, if you do not return a proxy card, your broker will have discretion to vote your shares on such matter.

#### Election of Directors (Proposal One)

A nominee for director shall be elected to the Board of Directors if the votes cast for such nominee's election exceed the votes cast against such nominee's election. For this purpose, votes cast shall exclude abstentions, withheld votes or broker "non-votes" with respect to that director's election. Notwithstanding the immediately preceding sentence, in the event of a contested election of directors, directors shall be elected by the vote of a plurality of the votes cast. A contested election shall mean any election of directors in which the number of candidates for election as director exceeds the number of directors to be elected. If directors are to be elected by a plurality of the votes cast, stockholders shall not be permitted to vote against a nominee.

### To Approve our Amended and Restated 2004 Equity Incentive Plan (Proposal Two)

The affirmative vote of the holders of a majority of the votes cast affirmatively or negatively at the annual meeting is required to approve our amended and restated 2004 Equity Incentive Plan. Abstentions and broker "non-votes" are not counted as votes cast affirmatively or negatively for purposes of approving such proposal, and thus will not affect the outcome of the voting on this proposal.

2024 Proxy Statement





#### Ratification of Appointment of Independent Registered Public Accounting Firm (Proposal Three)

The affirmative vote of the holders of a majority of the votes cast affirmatively or negatively at the annual meeting is required for ratification of the appointment of Ernst & Young LLP as the independent registered public accounting firm of Microchip for the fiscal year ending March 31, 2025. Abstentions and broker "non-votes" are not counted as votes cast affirmatively or negatively for purposes of approving this proposal, and thus will not affect the outcome of the voting on this proposal. Because this is a routine matter, we do not expect any broker "non-votes."

#### Advisory Vote Regarding the Compensation of our Named Executives (Proposal Four)

The affirmative vote of the holders of a majority of the votes cast affirmatively or negatively at the annual meeting is required to approve, on an advisory (non-binding) basis, the compensation of our named executive officers as disclosed in this proxy statement in accordance with the rules of the SEC. Abstentions and broker "non-votes" are not counted as votes cast affirmatively or negatively for purposes of approving this proposal, and thus will not affect the outcome of the voting on this proposal.

To consider a stockholder proposal requesting that our Board of Directors commission an independent third-party report, at reasonable expense and excluding proprietary information, on our due diligence process to determine whether our customers' use of our products contribute or are linked to violations of international law (Proposal Five)

The affirmative vote of the holders of a majority of the votes cast affirmatively or negatively at the annual meeting is required to adopt this stockholder proposal as described in Proposal Five. Abstentions and broker "non-votes" are not counted as votes cast affirmatively or negatively for purposes of approving such proposal, and thus will not affect the outcome of the voting on this proposal.

#### **Electronic Access to Proxy Statement and Annual Report**

This proxy statement and our fiscal 2024 Annual Report are available from the SEC at its website at www.sec.gov and on our website at www.microchip.com/annual\_reports.

We will post our future proxy statements and annual reports on Form 10-K on our website as soon as reasonably practicable after they are electronically filed with the SEC. All such filings on our website are available free of charge. The information on our website is **not** incorporated into this proxy statement. Our internet address is *www.microchip.com*.

### **Cost of Proxy Solicitation**

Microchip will pay its costs of soliciting proxies. Proxies may be solicited on behalf of Microchip by its directors, officers or employees in person or by telephone, facsimile or other electronic means. We may also reimburse brokerage firms and other custodians, nominees and fiduciaries for their expenses incurred in sending proxies and proxy materials to beneficial owners of Microchip common stock. We have also engaged Alliance Advisors, LLC to assist us in the solicitation of proxies, for which we have agreed to pay a fee of \$30,000 plus reimbursement of customary expenses.





# THE BOARD OF DIRECTORS

### **Corporate Governance Guidelines**

Microchip's Board has adopted a set of Corporate Governance Guidelines. The Nominating, Governance, and Sustainability Committee reviews the guidelines periodically and recommends changes to the Board as appropriate. The Board oversees administration and interpretation of, and compliance with, the guidelines.

These guidelines, which are published on our website at https://www.microchip.com/en-us/about/investors/investor-information/mission-statement, along with our other corporate governance practices, compare favorably under the Investor Stewardship Group's ("ISG") Corporate Governance Framework for U.S. Listed Companies, as shown in the table below.

ISG Principle	Microchip Practice
Principle 1 Boards are accountable to stockholders.	<ul> <li>All directors are elected annually</li> <li>Majority voting in uncontested director election</li> <li>No shareholder rights plan</li> <li>Proxy access with market terms (3% for three years, up to the greater of two directors or 20% of the Board)</li> <li>CEO and Board Chair's letter in proxy statement describes Board's activities over the past year</li> </ul>
Principle 2 Stockholders should be entitled to voting rights in proportion to their economic interest.	<ul> <li>No dual-class share structure</li> <li>Each stockholder is entitled to one vote per share</li> </ul>
Principle 3 Boards should be responsive to stockholders and be proactive in order to understand their perspectives.	<ul> <li>We regularly meet with our institutional stockholders with a focus on actively managed funds, and, in fiscal 2024, we met with active fund managers holding about 50% of the total number of our outstanding shares held by actively managed funds. We also met with our largest stockholder this year, a passively managed index fund which holds 12.7% of our shares.</li> <li>Engagement topics included strategy, financial and operational matters; culture; issues concerning ESG matters; executive compensation; and corporate governance</li> <li>The Board has made a number of changes in response to investor feedback, including:         <ul> <li>adding five new Board members since January 2021 who bring greater diversity representation;</li> <li>enhancing further the integration of ESG disclosure into our public filings, and Corporate Sustainability Report; and</li> <li>tying a portion of the payments under our quarterly management incentive bonus plan to progress made on our annual ESG goals</li> </ul> </li> </ul>
Principle 4 Boards should have a strong, independent leadership structure.	<ul> <li>Our Board Chair position is separate from our CEO</li> <li>Lead independent director appointed</li> <li>Board considers appropriateness of its leadership structure at least annually</li> <li>Independent committee chairs</li> <li>Independent directors meet in executive session at least four times per year</li> <li>Non-employee directors may only serve on the Board for 17 years after June 1, 2024</li> </ul>

2024 Proxy Statement



**Міскоснір** 

Principle 5	71% of the director nominees are independent
Boards should adopt structures and practices that enhance their effectiveness.	<ul> <li>We require that three-fourths of our directors must be independent (rounded down, e.g. 5 of 7 directors)</li> <li>43% of the director nominees self-identify as racially/ethnically diverse</li> <li>29% of the director nominees self-identify as female</li> <li>We value diversity, and have a practice of seeking out women and minority candidates, as well as candidates with diverse backgrounds, experiences, and skills, as part of each Board search</li> <li>Annual Board and committee evaluations</li> <li>Active Board refreshment, with five new Board members joining since our 2020 annual meeting, and an average tenure of 10.5 years</li> <li>Limits on outside boards, with no independent director permitted to serve on more than four public company boards (including Microchip), and no management director permitted to serve on more than two public company boards (including Microchip). Board members are required to seek approval of the Board Chair and Nominating, Governance and Sustainability Committee Chair before undertaking additional outside public directorships. Our policy is contained in our Corporate Governance Guidelines. We regularly review compliance with this policy and, as of March 31, 2024, all of our directors were in compliance.</li> </ul>
<b>Principle 6</b> Boards should develop management incentive structures that are aligned with the long-term strategy of the company.	<ul> <li>No restrictions on directors' access to senior management</li> <li>Compensation Committee reviews and approves incentive program design, goals, and objectives for alignment with compensation and business strategies</li> <li>Annual and long-term incentive programs are designed to reward financial and operational performance that furthers short- and long-term strategic objectives</li> </ul>

### Meetings of the Board

Our Board met 13 times in fiscal 2024. All of our directors attended 100% of the total number of meetings of the Board held during such time as such person was a director during fiscal 2024, except that two directors missed one meeting each. Ms. Barker attended 50% of the two Board meetings held during the time she served on the Board from February 2, 2024 to March 31, 2024. Our various Board committees met a total of 25 times in fiscal 2024. All of our directors attended 100% of the total number of meetings held by all of the committees of the Board on which they served during fiscal 2024 during such time as such person was a director and served on such applicable committee. The Board has a practice of meeting in executive session on a periodic basis without management or management directors (i.e., Mr. Sanghi and Mr. Moorthy) present. In May 2024, the Board determined that each of Ms. Barker, Mr. Chapman, Mr. Johnson, Mr. Meyercord, Mr. Rango and Ms. Rapp is an independent director as defined by applicable SEC rules and Nasdaq listing standards.

#### **Board Leadership Structure**

The Board believes that Mr. Sanghi is best situated to serve as Chair of the Board because he has served as our Chief Executive Officer and/or President for over 30 years and is the director with the most experience with Microchip's business and industry. As our current Chief Executive Officer and President, Mr. Moorthy identifies strategic priorities and leads the discussion and execution of strategy with input from Mr. Sanghi and the other members of the Board. The Board's independent directors have different perspectives and roles in strategic development. In particular, Microchip's independent directors bring experience, oversight and expertise from outside the company and the industry, while Mr. Sanghi and Mr. Moorthy bring company-specific experience and industry expertise. The Board believes that the role of the Chair facilitates information flow between management and the Board, which is essential to effective governance.

2024 Proxy Statement



#### Lead Independent Director

Since June 2023, Mr. Meyercord has served as our lead independent director. Upon Mr. Meyercord's retirement from the Board effective August 20, 2024, the Board plans to appoint Robert A. Rango to serve as lead independent director. The appointment of a lead independent director is required under our Corporate Governance Guidelines in the event the Chair of the Board is not an independent director. The Lead Independent Director has the following responsibilities: (i) to review Board meeting agendas in advance of each meeting and Board meeting schedules to ensure sufficient time for discussion of agenda items, (ii) to consult and collaborate with the non-independent Chair as appropriate, (iii) chair any executive sessions of the Board which occur outside the presence of the non-independent Chair, the CEO and any other members of management then serving on the Board, (iv) to call meetings of independent directors at any time they deem appropriate, (v) to chair Board meetings if the non-independent Chair is not present, (vi) to retain outside advisors in connection with the performance of these duties as they deem appropriate, and (vii) to perform such other duties as the Board may deem appropriate from time to time.

### **Board Oversight of Risk Management**

The Board and the Board committees oversee risk management in a number of ways. The Audit Committee oversees the management of financial and accounting related risks as an integral part of its duties. Similarly, the Compensation Committee considers risk management when setting the compensation policies and programs for Microchip's executive officers. As part of this process, our Compensation Committee concluded that our compensation policies and practices do not create risks that are reasonably likely to have a material adverse effect on Microchip. The Board periodically assesses the programs and initiatives that support the environment, social, health, safety, innovation and technology objectives of our business. As discussed below, our ESG Steering Committee, formed in fiscal 2021 assists the Board and the Nominating, Governance, and Sustainability Committee in their oversight of sustainability matters, including the relationship of our business to climate change.

The Board or the Audit Committee regularly receive reports on various risk-related items, including risks related to manufacturing operations, cybersecurity, IT system continuity, taxes, intellectual property, litigation or other proceedings, products and personnel matters. The Board or the Audit Committee also receive periodic reports on Microchip's efforts to manage and mitigate such risks through safety measures, system improvements, insurance or self-insurance. The Board considers the various risks related to our business and discusses such risk areas and risk mitigation actions with our management team. The Board believes that the leadership structure described above facilitates the Board's oversight of risk management because it allows the Board, working through its committees, to participate actively in the oversight of management's actions.

#### Nominating, Governance, and Sustainability Committee's Oversight of Sustainability Matters

Microchip is a leading provider of smart, connected and secure embedded control and processing solutions. Our mission is to focus our resources on high value, high quality products, total system solutions, software and services, and to continuously improve all aspects of our business, providing an industry leading return on investment. In this pursuit, we are committed to being responsible corporate citizens and this commitment is shared by our Board members, its committees, our executive management team, and employees throughout the company.

Our Board and our Nominating, Governance, and Sustainability Committee oversee our policies and practices relating to ESG and other public policy matters relevant to Microchip. The committee reviews and reports to the Board, and discusses with management, matters of corporate responsibility and sustainability performance, including potential long and short-term trends and impacts to our business of environmental, social, human capital, diversity and inclusion, and governance issues, including our public reporting on these topics.

Our corporate ESG Steering Committee is comprised of executives and senior managers from various disciplines such as compliance, facilities, finance, human resources, legal, operations, sales, and technology. The ESG Steering Committee oversees the activities of the ESG Assurance team which is responsible for the development, implementation and measurement of Microchip's corporate ESG goals and policies.

#### Sustainability Approach

The five tenets of our ESG strategy include: (1) Our Company; (2) Our Planet; (3) Our Supply Chain; (4) Our Products; and (5) Our People. In fiscal 2024, the ESG Steering Committee focused on our sustainability programs related to climate

2024 Proxy Statement



change, supply chain transparency, combatting forced labor, and diversity and inclusion. The committee's review included specific topics such as Environmental Policy, Climate Scenario Analysis, Net Zero Roadmap, Water Risk Assessment and Forced Labor and Human Rights. We performed an assessment of key indicators and engaged with our internal and external stakeholders on ESG topics to prioritize our ESG strategy.

Microchip's commitment to being a responsible corporate citizen is shared by our board members, executive management team and employees. Our employee-empowered approach enables everyone to feel included in our sustainability journey and contribute to its future success. Our Nominating, Governance, and Sustainability Committee and Board of Directors have ultimate oversight over all significant ESG matters.



#### Protecting our Environment with a Focus on Sustainability

We believe that a consistent, ongoing commitment to sustainability is a key pillar in our strategy to create robust efficient operations while lowering costs and addressing the expectations of our stakeholders. Our commitment to the environment goes beyond our compliance with regulatory obligations at our global facilities. We have climate targets aligned with climate science, and we invest in green business practices. We are also engaged in efforts to identify conservation projects and technologies that reduce our carbon footprint, energy consumption, water usage, wastewater discharge, and waste generation. Our senior management is fully supportive of efforts to further reduce and mitigate our impact on the environment across the following focus areas as reported in our most recent Sustainability Report:

*Emissions* - Microchip continued to reduce its Scope 1 and Scope 2 emissions in 2023 in our efforts to be Net Zero by 2040. We also enlisted an external third-party auditor to conduct an ISO 14064 compliant limited assurance audit of our Scope 1 and Scope 2 emissions. Our facilities continue to invest additional capital in abatement technologies, and drive optimization of processes and equipment.

*Energy* - We are committed to improving the energy efficiency of our facilities and increasing our use of renewable energy. Through our investments into upgrading equipment, lighting, and HVAC systems, we have managed to reduce our energy consumption since 2018. To further reduce our Scope 2 carbon emissions, we executed multiple renewable energy contracts in 2023 which increased the percentage of our global electricity sourced from renewable energy. These initiatives are in line with our commitment to increase the percentage of our global electricity supply from renewable sources provided such supply is available at commercially reasonable rates.

Water/Wastewater - Microchip recognizes that the semiconductor industry is a large consumer of water due to manufacturing process requirements, and that water is a shared global resource. We have continued to reduce our water use through investments in water conservation and reclamation projects at our manufacturing facilities. We performed a water



risk assessment of our seven manufacturing facilities in 2023. We continue to meet or exceed the compliance obligations of our wastewater discharge permits through extensive analyzing, monitoring, maintaining and reporting on our internal treatment systems and discharge points.

Waste - Microchip has successfully executed multiple circularity initiatives in partnership with its waste management partners to sustainably dispose of waste streams generated from our operations, thereby diverting toxic waste from landfills. We proudly surpassed our waste diversion targets in 2022. In calendar year 2023, we continued to divert waste away from our communities' landfills, wastewater treatment sites, and the atmosphere. These initiatives enabled the recovery of waste materials and their productive re-utilization in other applications.

Sustainable Products - We recognize the impact and significance of our products in enabling future climate solutions and therefore strive to manufacture low power consumption and environmentally preferable products. Our products comply with relevant environmental regulations and standards, including the European Union's Restriction of Hazardous Substances (RoHS) and Registration, Evaluation, Authorization, and Restriction of Chemicals (REACH) directives. We aim to use sustainable materials and manufacturing processes wherever possible.

As part of our ESG program, we are committed to regular engagement with our key stakeholders to understand their concerns and to inform and educate them on Microchip's commitments. For more information on our ESG program, including our latest Sustainability Report (which covers calendar year 2023), please visit our website: https://www.microchip.com/en-us/about/corporate-responsibility.

#### Human Capital, Culture and Diversity

### Addressing Human Rights Risks in the Workplace

We are committed to being a responsible corporate citizen and acting ethically and transparently in accordance with local, national and international laws and regulations and industry standards. Our commitment to social responsibility includes requiring our suppliers to respect human rights principles, health and safety, and to ethically address conflict minerals and the environment. In fiscal 2023, we published our Supplier Code of Conduct, which is aligned with our Vision, Mission Statement, and Guiding Values. Our Supplier Code of Conduct supports Microchip's Code of Business Conduct and Ethics. In April 2022, we published our Human Rights Policy which covers ethical business conduct, employee rights and fair labor practices, diversity and inclusion, anti-harassment, safety in the workplace, our commitment against forced labor, human trafficking and child labor, and our respect for freedom of association. Our Human Rights Policy is available at https://www.microchip.com/en-us/about/corporate-responsibility. Our supply chain partners are expected to follow our Human Rights Policy and our Supplier Code of Conduct which is modeled after that of the Responsible Business Alliance ("RBA"), a nonprofit organization comprised of companies committed to supporting the rights and well-being of workers and communities worldwide affected by the global supply chain.

At our Annual Meeting of Stockholders held on August 20, 2019, our stockholders approved a proposal for our Board to report on our processes for identifying and analyzing potential and actual human rights risks to workers in our operations and our supply chain. We published reports in fiscal 2021 through fiscal 2025. A copy of our most recent report is available at https://www.microchip.com/en-us/about/corporate-responsibility/ethics-and-conduct. As part of our assessment of these risks, in 2020, we aligned our Supplier Code of Conduct (version 7.0) to the terms of the RBA Code of Conduct, which includes elements specific to preventing forced labor, such as requiring:

- employment be freely chosen by the employee;
- no workers under the age of 15, or the minimum age of the country, whichever is greater;
- wages and benefits comply with all applicable wage laws;
- no harsh and inhumane treatment including any sexual harassment, sexual abuse, corporal punishment, mental or physical coercion or verbal abuse of workers; and
- · workplaces free of harassment and unlawful discrimination.

As part of our continued process improvements, in 2021 and 2022, we conducted onsite audits through independent auditors at three of our four non-US manufacturing facilities pursuant to RBA's Validated Assessment Program. In 2023 and 2024, we enhanced our supply chain review process on the topic of forced labor risks. Please see our latest Sustainability Report and our Report Regarding Ethical Recruitment and Forced Labor for more details regarding such matters.

2024 Proxy Statement



#### Culture and Core Values

Over 30 years ago, Microchip created a cultural framework to unite its employees through shared workplace values, and to guide employees' strategies, decisions, actions and job performance. Microchip's culture has been centered on a values-based, highly-empowered, continuous-improvement oriented approach. At the core of our culture are employee empowerment, teamwork, collaboration, and communication, with the goal of driving engagement, and inspiring creativity and innovation. Today, this corporate culture continues to strengthen all aspects of our business, enables us to fulfill our purpose, and serves as the platform for Microchip to consistently gain market share while maintaining strong profitability.

Microchip's Guiding Values convey our overall philosophy, and are the basis from which we make our day-to-day decisions, and continue to cultivate our corporate culture. Our focus on communication provides transparency among leadership, promotes trust among employees, and is a critical part of Microchip's culture.

#### **Compensation Programs**

Microchip has competitive compensation programs which include bonuses and equity components that allow employees to participate in our success and profitability. Eligible employees receive restricted stock units ("RSUs") at hiring and annually under various equity plans. Our employee stock purchase plans allow eligible employees an opportunity to purchase our common stock at a discount.

Our employee cash bonus plan is a discretionary quarterly cash bonus program that is paid to all eligible employees based on the company's operating performance. Please see the "*Executive Compensation - Compensation Discussion and Analysis*" section of this proxy statement for more detailed information regarding our compensation philosophy and programs.

#### Diversity, Non-discrimination and Equal Opportunity Employment

We value diversity and inclusion and believe employees of all backgrounds contribute to our ongoing success. It is important that we support the needs of our employees without regard to race, color, ethnicity, religious creed or beliefs, age, national or social origin, ancestry, citizenship status, marital or familial status, physical or mental disability, legally-protected medical condition, genetic information, pregnancy, gender (including gender expression, gender identity, transgender, and sex stereotyping), sex (including pregnancy, childbirth, breastfeeding, or related medical condition and sex stereotyping), sexual orientation, military or veteran status, or any other status or classification protected by applicable federal, state, and/or local laws. Through diversity of backgrounds and perspectives, we gain the knowledge and experience that each of our employees brings. Our Senior Vice President, Global Human Resources, works with our CEO to set strategies to improve diversity, and oversees the development and implementation of programs that support diversity and inclusion. Our CEO's Diversity Statement is available at https://www.microchip.com/en-us/about/corporate-responsibility. Our Board has oversight of the work of our CEO and Senior Vice President, Global Human Resources.

We design jobs and provide opportunities promoting employee teamwork, productivity, creativity, pride in work, trust, integrity, fairness, involvement, development, and empowerment. We base recognition, advancement, and compensation on an employee's achievement of excellence in company, and both team and individual performance. We foster our employees' health and welfare by offering competitive and comprehensive employee benefits. All managers, supervisors and employees are responsible for maintaining a work environment that is free from discrimination and harassment, and for promptly reporting violations. Our policy on Non-Discrimination and Equal Opportunity Employment is available at https://www.microchip.com/en-us/about/corporate-responsibility.

Microchip provides equal employment opportunities and respects and values the diverse experiences and backgrounds of all applicants. In the U.S., Microchip operates in compliance with EEO guidelines for recruitment and hiring practices. Regular and updated training is provided to recruiters as well as hiring managers to ensure understanding of hiring practices. U.S. hiring managers must record and pass an affirmative action training course prior to creating a requisition and starting their hiring process. Multiple recruiting sources are utilized by Microchip, including: our company career site, university job boards, Direct Employers, our Employment Service Delivery System (the system that posts jobs to state job boards and diversity agencies), Microchip social media postings, attendance at many university, diversity and veteran career fairs and events.

2024 Proxy Statement

18

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### Audit Committee Oversight of Information Security

Information security is the responsibility of our Information Security team, overseen by our Vice President, Chief Information Security Officer. We leverage a combination of the best practice standards of the National Institute of Standards and Technology Cybersecurity Framework and the International Organization for Standardization and Center for Internet Security to measure security posture, deliver risk management, and provide effective security controls. Our information security practices include development, implementation, and improvement of policies and procedures to safeguard information and help ensure availability of critical data and systems. Our Information Security team conducts information security awareness training for all employees with access to our computer systems. Our Audit Committee, comprised fully of independent directors, is responsible for oversight of cybersecurity and information security risk. Our Chief Information Security Officer delivers quarterly reports and updates to the Audit Committee, and our full Board is typically in attendance at these presentations, which include a wide range of topics including trends in cyber threats, and the status of initiatives designed to bolster our security systems. For more information, see Item 1c of our most recently filed Annual Report on Form 10-K for the fiscal year ended March 31, 2024.

### **Communications from Stockholders**

Stockholders may communicate with the Board or individual members of the Board by writing to the attention of the Secretary at Microchip Technology Incorporated, 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199, who will then forward such communication to the appropriate director or directors.

#### **Committees of the Board**

The following table lists our three standing Board committees, the directors who served on them at March 31, 2024, and the number of committee meetings held in fiscal 2024:

### **MEMBERSHIP ON BOARD COMMITTEES IN FISCAL 2024**

Name	Audit	Compensation	Nominating, Governance, and Sustainability
Ellen L. Barker <sup>(1)</sup>			
Matthew W. Chapman	С		
Esther L. Johnson <sup>(2)</sup>			
Karlton D. Johnson	•	•	
Wade F. Meyercord		С	•
Robert A. Rango		•	•
Karen M. Rapp	•		С
Ganesh Moorthy			
Steve Sanghi			
Meetings held in fiscal 2024	8	9	8

### C = Chair

• = Member

<sup>(1)</sup> Ms. Barker joined the Board on February 2, 2024.

<sup>(2)</sup> Ms. Johnson served on our Compensation Committee and our Nominating, Governance, and Sustainability Committee during fiscal 2024 until her retirement from the Board on August 22, 2023.

#### Audit Committee

The responsibilities of our Audit Committee are to appoint, compensate, retain and oversee Microchip's independent registered public accounting firm, oversee the accounting and financial reporting processes of Microchip and audits of its financial statements, and provide the Board with the results of such monitoring. These responsibilities are further described in the committee charter which was amended and restated as of May 21, 2024. A copy of the Audit Committee charter is available at https://www.microchip.com/en-us/about/investors/investor-information/mission-statement.

In May 2024, our Board determined that all members of the Audit Committee are independent directors as defined by applicable SEC rules and Nasdaq listing standards. The Board has also determined that each of Mr. Chapman and Ms. Rapp meet the requirements for being an "audit committee financial expert" as defined by applicable SEC rules, and Mr. Meyercord

2024 Proxy Statement





met the requirements for being an "audit committee financial expert" as defined by applicable SEC rules while he served on the Audit Committee.

In fiscal 2005, our Board and our Audit Committee adopted a policy with respect to (i) the receipt, retention and treatment of complaints received by us regarding questionable accounting, internal accounting controls or auditing matters; (ii) the confidential, anonymous submission by our employees of concerns regarding questionable accounting, internal accounting controls or auditing matters; and (iii) the prohibition of harassment, discrimination or retaliation arising from submitting concerns regarding questionable accounting, internal accounting, internal accounting, internal accounting, internal accounting controls or auditing matters; and (iii) the prohibition of harassment, discrimination or retaliation arising questionable accounting, internal accounting, internal accounting controls or auditing matters or participating in an investigation regarding questionable accounting, internal accounting matters. In fiscal 2012, our Board and our Audit Committee approved an amended policy to include matters regarding violations of federal or state securities laws, or the commission of bribery. This policy, called "*Reporting Legal Non-Compliance*," was created in accordance with applicable SEC rules and Nasdaq listing requirements. A copy of this policy is available at https://www.microchip.com/en-us/about/investors/investor-information/mission-statement.

#### Compensation Committee

Our Compensation Committee makes compensation decisions regarding our executive officers and administers our equity incentive and employee stock purchase plans adopted by our Board. The responsibilities of our Compensation Committee are further described in the committee charter which was amended and restated as of May 21, 2024. The committee charter is available at https://www.microchip.com/en-us/about/investors/investor-information/mission-statement.

In May 2024, the Board determined that all members of our Compensation Committee are independent directors as defined by applicable SEC rules, Nasdaq listing standards and other requirements. For more information on our Compensation Committee, please refer to the "*Executive Compensation - Compensation Discussion and Analysis*" at page 47.

### Nominating, Governance, and Sustainability Committee

Our Nominating, Governance, and Sustainability Committee has the responsibility to help ensure that our Board is properly constituted to meet its fiduciary obligations to our stockholders and Microchip and that we have and follow appropriate governance standards. In so doing, the Nominating, Governance, and Sustainability Committee identifies and recommends director candidates, develops and recommends governance principles, and recommends director nominees to serve on committees of the Board. The responsibilities of our Nominating, Governance, and Sustainability Committee charter, as amended as of May 21, 2024, which is available at https://www.microchip.com/en-us/about/investors/investor-information/mission-statement.

Our Nominating, Governance, and Sustainability Committee also oversees our policies and practices relating to ESG and other public policy matters relevant to Microchip. In this regard, the committee reviews and reports to the Board, and discusses with management, on a periodic basis, matters of corporate responsibility and sustainability performance, including potential long and short-term trends and impacts to our business of environmental, social, human capital, diversity and inclusion, and governance issues, including our public reporting on these topics.

In May 2024, the Board determined that all members of the Nominating, Governance, and Sustainability Committee are independent directors as defined by applicable SEC rules and Nasdaq listing standards.

When considering a candidate for a director position, the Nominating, Governance, and Sustainability Committee looks for demonstrated character, judgment, relevant business, functional and industry experience, and a high degree of skill. The Nominating, Governance, and Sustainability Committee believes it is important that the members of the Board represent diverse viewpoints. Accordingly, the Nominating, Governance, and Sustainability Committee considers issues of diversity in identifying and evaluating director nominees, including differences in education, professional experience, viewpoints, technical skills, individual expertise, ethnicity and gender. The Nominating, Governance, and Sustainability Committee evaluates director nominees recommended by a stockholder in the same manner as it would any other nominee. The Nominating, Governance, and Sustainability Committee will consider nominees recommended by stockholders provided such recommendations are made in accordance with procedures described in this proxy statement under "*Requirements, Including Deadlines, for Receipt of Stockholder Proposals for the 2025 Annual Meeting of Stockholders; Discretionary Authority to Vote on Stockholder Proposals*" at page 80. In fiscal 2024, we engaged a third-party search firm to assist us in identifying potential nominees for director. Ellen L. Barker was nominated as a result of that process.





#### Attendance at the Annual Meeting of Stockholders

All directors are encouraged, but not required, to attend our annual meeting of stockholders. All then serving directors attended our Annual Meeting of Stockholders on August 22, 2023.

### **REPORT OF THE AUDIT COMMITTEE** (\*)

Our Board has adopted a written charter setting out the purposes and responsibilities of the Audit Committee. The Board and the Audit Committee review and assess the adequacy of the charter on an annual basis. A copy of the Audit Committee Charter is available at https://www.microchip.com/en-us/about/investors/investor-information/mission-statement.

Each of the directors who serves on the Audit Committee meets the independence and experience requirements of the SEC rules and Nasdaq listing standards. This means that the Microchip Board has determined that no member of the Audit Committee has a relationship with Microchip that may interfere with such member's independence from Microchip and its management, and that all members have the required knowledge and experience to perform their duties as committee members.

We have received from Ernst & Young LLP the written disclosure and the letter required by Rule 3526 of the Public Company Accounting Oversight Board ("PCAOB") (*Communication with Audit Committees Concerning Independence*) and have discussed with Ernst & Young LLP their independence from Microchip. We also discussed with Ernst & Young LLP all matters required to be discussed by PCAOB standards and the applicable requirements of the SEC. We have considered whether and determined that the provision of the non-audit services rendered to us by Ernst & Young LLP during fiscal 2024 was compatible with maintaining the independence of Ernst & Young LLP.

We have reviewed and discussed with management the audited annual financial statements included in Microchip's Annual Report on Form 10-K for the fiscal year ended March 31, 2024 and filed with the SEC, as well as the unaudited financial statements filed with Microchip's quarterly reports on Form 10-Q. We also met with both management and Ernst & Young LLP to discuss those financial statements.

Based on these reviews and discussions, we recommended to the Board that Microchip's audited financial statements be included in Microchip's Annual Report on Form 10-K for the fiscal year ended March 31, 2024 for filing with the SEC.

By the Audit Committee of the Board:

Matthew W. Chapman (Chair)

Karlton D. Johnson

Karen M. Rapp

<sup>(1)</sup> The Report of the Audit Committee is not "soliciting" material and is not deemed "filed" with the SEC, and is not incorporated by reference into any filings of Microchip under the Securities Act of 1933 or the Securities Exchange Act of 1934, whether made before or after the date of this proxy statement and irrespective of any general incorporation language contained in such filings.



#### **Director Compensation**

#### Procedures Regarding Director Compensation

The Board, including executive officers serving on the Board, sets non-employee director compensation. Microchip does not pay employee directors for services provided as a member of the Board of Directors. Our program of cash and equity compensation for non-employee directors is designed to achieve the following goals: compensation should fairly pay directors for work required for a company of Microchip's size and scope; compensation should align directors' interests with the long-term interests of stockholders; compensation should be competitive so as to attract and retain qualified non-employee directors; and the structure of the compensation should be simple, transparent and easy for stockholders to understand. Non-employee director compensation is typically reviewed once per year to assess whether any adjustment is needed to further such goals. In fiscal 2024, the Compensation Committee considered input from an independent consultant when considering non-employee director compensation matters.

#### Director Fees

During fiscal 2024, non-employee directors received an annual retainer of \$97,692, paid in quarterly installments. Directors do not receive any additional compensation for telephonic meetings of the Board, or for meetings of committees of the Board. Our Lead Independent Director receives an additional annual fee of \$30,000, paid in quarterly installments for their service in that role and the non-employee Chairs of Audit Committee, Compensation Committee and Nominating, Governance and Sustainability Committee receives additional annual fees of \$30,000, \$20,000 and \$10,000 respectively, paid in quarterly installments, for their service in that role.

The foregoing non-employee director fees were reduced by 20% effective February 19, 2024 in connection with other expense reduction actions taken by our management team in light of weak business conditions.

### Equity Compensation

During fiscal 2024, under the terms of our 2004 Equity Incentive Plan, on the date of our annual meeting of stockholders, each non-employee director is automatically granted that number of RSUs equal to \$200,000 divided by the fair market value of a share of our common stock on the grant date, which RSUs shall vest in full on the earlier of (i) one day prior to the next annual meeting of stockholders, or (ii) one year from the date of grant. When a non-employee director is first appointed to the Board, the number of RSUs to be granted to such new director shall be pro-rated to reflect the portion of the year that the new director served on the Board.

All vesting of the above grants is contingent upon the non-employee director maintaining his or her continued status as a non-employee director through the applicable vesting date.

In accordance with the foregoing, on August 22, 2023, each of Mr. Chapman, Mr. Johnson, Mr. Meyercord, Mr. Rango and Ms. Rapp were granted 2,492 RSUs, and Ms. Barker received an initial grant of 1,306 RSUs when she joined the Board on February 2, 2024.



The following table details the total compensation for Microchip's non-employee directors for fiscal 2024:

### DIRECTOR COMPENSATION

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$) <sup>(1)</sup>	Non-Equity Incentive Plan Compensation (\$)	All Other Compensation (\$)	Total (\$)
Steve Sanghi (2)	_	_	_	_	_
Ganesh Moorthy <sup>(2)</sup>	—	_	_	_	_
Ellen L. Barker (3)	13,901	107,758	_	_	121,659
Matthew W. Chapman	119,500	195,898	—	_	315,398
Esther L. Johnson (4)	39,130	_	_	_	39,130
Karlton D. Johnson	97,692	195,898	_	_	293,590
Wade F. Meyercord	134,038	195,898	_	_	329,936
Robert A. Rango	97,692	195,898	_	_	293,590
Karen M. Rapp	104,962	195,898	—	—	300,860

<sup>(1)</sup> The award of 2,492 RSUs to each of the non-employee directors on August 22, 2023 (other than Ms. Barker) had a fair value on the grant date of \$78.61 per share and a market value on the grant date of \$80.23 per share with an aggregate market value of each award of approximately \$200,000.

(2) Mr. Sanghi and Mr. Moorthy are executive officers of Microchip and do not receive any additional compensation for their service on our Board.

<sup>(3)</sup> The initial award of 1,306 RSUs to Ms. Barker on February 2, 2024 was prorated and had a fair value on the grant date of \$82.51 per share, and a market value on the grant date of \$84.29 per share, with an aggregate market value of approximately \$110,000.

<sup>(4)</sup> Ms. Johnson retired from the Board effective August 22, 2023.

### **Compensation Committee Interlocks and Insider Participation**

The Compensation Committee is currently comprised of Mr. Meyercord (Chair), Mr. Johnson and Mr. Rango. Each such person is an independent director. None of Mr. Meyercord, Mr. Johnson and Mr. Rango had any related-party transaction with Microchip during fiscal 2024 other than compensation for service as a director. In addition, none of such directors has a relationship that would constitute a compensation committee interlock under applicable SEC rules. During fiscal 2024, no Microchip executive officer served on the compensation committee (or equivalent) or the board of directors of another entity whose executive officer(s) served either on Microchip's Compensation Committee or Board.

### **CERTAIN TRANSACTIONS**

During fiscal 2024, Microchip had no related-party transactions within the meaning of applicable SEC rules.

Pursuant to its charter, the Audit Committee reviews issues involving potential conflicts of interest and reviews and approves all related-party transactions as contemplated by Nasdaq and SEC rules and regulations. The Audit Committee may consult with the Board regarding certain conflict of interest matters that do not involve a member of the Board.

### **DELINQUENT SECTION 16(A) REPORTS**

Section 16(a) and related rules under the Securities Exchange Act of 1934 require our directors, executive officers and stockholders holding more than 10% of our common stock to file reports of holdings and transactions in Microchip stock with the SEC and to furnish us with copies of all Section 16(a) forms they file. Based solely on our review of the copies of such forms received by us during fiscal 2024, and written representations from our directors and executive officers that no other reports were required, we believe that all Section 16(a) filing requirements applicable to our directors, executive officers and stockholders holding more than 10% of our common stock were met for fiscal 2024, except that Mr. Meyercord filed one late Form 4 on September 12, 2023 reporting one transaction, and Mr. Drehobl, Mr. Moorthy and Mr. Simoncic filed one late Form 4 on January 31, 2024 reporting two transactions each.

2024 Proxy Statement





#### PROPOSAL ONE

#### **ELECTION OF DIRECTORS**

The Board currently consists of eight directors: Ellen L. Barker, Matthew W. Chapman, Karlton D. Johnson, Wade F. Meyercord, Ganesh Moorthy, Robert A. Rango, Karen M. Rapp and Steve Sanghi. Mr. Meyercord has notified us that he will retire from the Board effective as of the date of the 2024 Annual Meeting. Each of our other seven directors were nominated for re-election to the Board at the annual meeting and each of the nominated directors has agreed to continue serving if re-elected. The Board plans to reduce the number of authorized directors from eight to seven following the 2024 Annual Meeting.

Unless proxy cards are otherwise marked, the persons named in the proxy card will vote such proxy for the election of the nominees named below. If any of the nominees becomes unable or declines to serve as a director at the time of the annual meeting, the persons named in the proxy card will vote such proxy for any nominee designated by the current Board to fill the vacancy. We do not expect that any of the nominees will be unable or will decline to serve as a director.

The Board and the Nominating, Governance, and Sustainability Committee have carefully considered the experience, structure, culture, diversity, operation, interactions, collaboration and performance of the current Board; the talents, expertise and contributions of individual directors; the growth and creation of stockholder value under the Board's leadership; the continued evolution of Microchip; the Board's role in continuing to develop and lead the strategic direction of Microchip; the continued change and consolidation in the semiconductor industry; anticipated future challenges and opportunities facing Microchip; and the Board's ongoing commitment to ensuring the long-term sustainability of Microchip to the benefit of its stockholders.

Our Board has determined that each of the following nominees for director is an independent director as defined by applicable SEC rules and Nasdaq listing standards: Ms. Barker, Mr. Chapman, Mr. Johnson, Mr. Rango and Ms. Rapp.

The term of office of each person who is elected as a director at the annual meeting will continue until the 2025 Annual Meeting of Stockholders and until a successor has been elected and qualified.

#### Vote Required; Board Recommendation

A nominee for director in an uncontested election shall be elected to the Board if the votes cast for such nominee's election exceed the votes cast against such nominee's election (with votes cast excluding abstentions, withheld votes or broker "non-votes").

The Board and the Nominating, Governance, and Sustainability Committee believe that fostering continuity on the Board by nominating seven of our current directors for re-appointment is instrumental to the ongoing execution of our mission and strategy, as well as to the delivery of sustainable long-term value to our stockholders.

Our Board desires a mix of background and experience among its members. Our Board does not follow any ratio or formula to determine the appropriate mix. Rather, it uses its judgment to identify nominees whose backgrounds, attributes and experiences, taken as a whole, will contribute to the high standards of board service at Microchip. Our Board actively seeks women and minority candidates for the pool from which Board candidates are chosen. Maintaining a balance of tenure among the directors is also part of the Board's consideration. The effectiveness of the Board's approach to Board composition decisions is evidenced by the directors' participation in the insightful and robust, yet respectful, deliberation that occurs at Board and Board committee meetings, and in shaping the agendas for those meetings.

Our Board and our executive management are committed to fostering an environment where a diversity of perspectives is heard and considered. Each of our Board members brings their own experience and perspectives to our Board discussions. In addition to gender and demographic diversity, we also recognize the value of other diverse attributes that directors may bring to our Board, including veterans of the U.S. military. We are proud to report that one of our current directors is a military veteran.

2024 Proxy Statement



### Board Diversity Matrix (As of June 30, 2024)\*

#### **Board Diversity**

	Female	Male
Gender Identity		
Directors	2	6
Demographic Background		
African American or Black	_	1
Asian	—	2
White	2	3
Directors who are Military Veterans	—	1
Total Number of Directors	8	3

\*Please see our proxy statement filed with the SEC on July 7, 2023 to review our Board Diversity Matrix as of June 30, 2023.



Based on these considerations, among others, the Board unanimously recommends that stockholders vote "FOR" the nominees listed below.



Steve Sanghi Executive Chair since March 2021

Age: 68 years old

Director Since: August 1990

### **Experience - Highlights:**

- 2021 to Present Executive Chair, Board of Directors, Microchip Technology Inc.
- 1993 to 2021 Chair of the Board of Directors, Microchip Technology Inc.
- 1991 to 2021 Chief Executive Officer, Microchip Technology Inc.
- 1990 to 2016 President, Microchip Technology Inc.

### Membership on Other Public Boards:

- · 2021 to Present Impinj, Inc., Board Member; Board Chair
- 2018 to 2020 Mellanox Technologies Ltd.
- 2017 to 2019 Myomo, Inc.

### Education:

- · M.S. in Electrical and Computer Engineering from the University of Massachusetts
- B.S. in Electronics and Communication from Punjab University

The Board concluded that Mr. Sanghi should be nominated to serve as a director since he previously served as Chief Executive Officer of Microchip for over 30 years and has provided very strong leadership to Microchip over this period. The Board believes that Mr. Sanghi's management skills and technology and industry experience have been instrumental to Microchip's extraordinary growth and profitability over the past 30 years and to the strong position Microchip has attained in its key markets. The Board believes that these skills make him well-suited to serve as the Chair of Microchip's Board.

2024 Proxy Statement







Ganesh Moorthy President and Chief Executive Officer since March 2021

Age: 64 years old

Director Since: January 2021

- · 2021 to Present Board of Directors, Microchip Technology Inc.
- · 2021 to Present President and Chief Executive Officer, Microchip Technology Inc.
- 2016 to 2021 President and Chief Operating Officer, Microchip Technology Inc.
- 2009 to 2016 Chief Operating Officer, Microchip Technology Inc.
- · 2006 to 2012 Executive Vice President, Microchip Technology Inc.
- 2001 to 2006 Microchip Vice President in various roles

### Membership on Other Public Boards:

- 2023 to Present Celanese Corporation, Board member; Audit Committee member and Nominating and Corporate Governance Committee Chair
- 2013 to 2024 Rogers Corporation, Board member; Audit Committee member and Nominating, Governance, and Sustainability Committee Chair

### Membership on Industry Boards:

- · Semiconductor Industry Association Board member representing Microchip
- · Global Semiconductor Association Board member representing Microchip

### Education:

- · M.B.A. in Marketing from National University
- · B.S. in Electrical Engineering from the University of Washington
- B.S. in Physics from the University of Mumbai, India

The Board concluded that Mr. Moorthy should be nominated to serve as a director since he has served in leadership positions with Microchip for over 20 years and has provided very strong leadership to Microchip over this period. The Board believes that Mr. Moorthy's management skills and technology and industry experience have been instrumental to Microchip's extraordinary growth and profitability for many years and to the strong position Microchip has attained in its key markets.



#### Ellen L. Barker Independent

Age: 61 years old

Director Since: February 2024

#### **Experience - Highlights:**

- February 2024 to Present Board of Directors, Microchip Technology Inc.
- · 2017 to 2021 Senior Vice President and Chief Information Officer, Texas Instruments
- · 2014 to 2016 Vice President, Chief Information Officer, Texas Instruments
- 2011 to 2014 Vice President, Controller and National Semiconductor Integration Manager, Texas
  Instruments

# Education:

- M.B.A in Business Administration from the University of Dallas
- · B.A. in Business Administration from the University of Texas

The Board concluded that Ms. Barker should be nominated to serve as director given her extensive experience of over 36 years as a senior executive in the technology and finance sectors, where she has significantly contributed to the global growth of the semiconductor companies that employed her. The Board believes her leadership roles within various divisions such as analog, embedded processing, manufacturing, and defense, including her tenure as vice president and controller of several analog businesses, makes her well-suited to serve on Microchip's Board.







#### Matthew W. Chapman Independent

Age: 73 years old

Director Since: May 1997

Committees: Audit Committee (Chair)

### Experience - Highlights:

- 1997 to Present Board of Directors, Microchip Technology Inc.; Audit Committee Chair since 1997
- 2007 to 2018 Chief Executive Officer of Northwest Evaluation Association, a not-for-profit education services organization providing computer adaptive testing for millions of students throughout the United States and in 140 other countries
- 2002 to 2006 Chair and CEO of Centrisoft, a privately held software company providing bandwidth management for large-scale networks.
- 1987 to 2000 Chief Executive Officer and Chair of Concentrex Incorporated, which became a publicly held company specializing in supplying software solutions and service to U.S. financial institutions

#### Education:

- · J.D. from the University of Oregon School of Law
- · B.S. in Economics from the University of Portland

The Board concluded that Mr. Chapman should be nominated to serve as a director due to his significant CEO-level experience at several corporations. The Board also recognizes Mr. Chapman's experience in financial matters, management and public company governance. This background establishes him as an audit committee financial expert under applicable rules and makes him well-suited to serve as Chair of the Audit Committee of the Board.

### Experience - Highlights:

- 2021 to Present Board of Directors, Microchip Technology Inc.
- June 2024 to Present Chief Executive Officer of National Space Society
- 1995 to Present Chief Executive Officer of DeLaine Strategy Group LLC, a strategic advisory practice
   providing counsel to C-suite leaders in the public, private, non-profit and government sectors
- 1988 to 2014 United States Air Force (U.S.A.F.), a decorated combat veteran
- 2011 to 2014 Active Duty Colonel, Senior U.S. military executive / Chief Information Officer and lead cyberspace expert adviser to the 4-star Commander at United States Forces-Korea, Seoul, Republic of Korea, U.S.A.F.
- 2008 to 2009 Active Duty Colonel, Chief Information Officer for the Multinational Security Transition Command-Irag, U.S.A.F.

### Education:

- M.S in Advanced Strategy from U.S. Army War College
- M.B.A in Executive Computer Management from National Defense University
- Executive M.B.A. in Global Management and Space Leadership from Thunderbird School of Global Management
- · B.S. in Information Systems from West Virginia University
- · Executive Graduate Certificate George Washington University
- Executive Graduate Certificate ISACA
- · Executive Leadership Program in Corporate Governance Harvard Business School

The Board concluded that Mr. Johnson should be nominated to serve as a director due to his visionary leadership and subject matter expertise in strategic leadership and risk, partnership creation, organizational excellence, mission assurance, aerospace and defense industries, cybersecurity and enterprise communications technologies. The Board believes that Mr. Johnson's background makes him well-suited to serve on the Board's Audit Committee and the Compensation Committee.







Karlton D. Johnson Independent

Age: 58

Director Since: April 2021

**Committees:** Audit Committee & Compensation Committee



Robert A. Rango Independent

Age: 66

Director Since: January 2023

**Committees:** Compensation Committee & Nominating, Governance and Sustainability Committee

### Experience - Highlights:

- 2023 to Present Board of Directors, Microchip Technology Inc.
- 2016 to 2022 President and CEO of Enevate Corp., a privately held corporation that develops fastcharging and high-density battery technology for the electric vehicle market
- 2011 to 2014 Executive Vice President and General Manager- Broadcom Corp.'s Mobile and Wireless
  Group
- 2004 to 2011 Executive Vice President and General Manager/ Sr. Vice President and General Manager-Broadcom Corp.'s Wireless Connectivity Group

#### Membership on Other Public Boards:

- 2015 to Present KLA Corporation, Board Member; Audit Committee member
- 2015 to Present Keysight Technologies, Inc., Board Member, Audit Committee member, Nominating and Corporate Governance Committee member

### Education:

- M.E. in Electrical Engineering from Cornell University
- B.E. in Electrical Engineering from State University of New York at Stony Brook
- 2023 Certificate in Cybersecurity Oversight from Carnegie Mellon University's Software Engineering Institute

The Board concluded that Mr. Rango should be nominated to serve as a director due to his significant executive-level experience in the technology industry. The Board also recognizes the knowledge and experience Mr. Rango has gained through his service on the boards of various public companies. The Board believes that Mr. Rango's management skills and technology and industry experience make him well-suited to serve on the Board's Compensation Committee and plans to appoint him as Lead Independent Director upon Mr. Meyercord's retirement.



### Karen M. Rapp Independent

Age: 56

Director Since: January 2021

**Committees:** Nominating, Governance & Sustainability Committee (Chair), Audit Committee

### **Experience - Highlights:**

- · 2021 to Present Board of Directors, Microchip Technology Inc.
- 2023 Strategic Advisor to the CEO, National Instruments
- 2017 to 2023 Chief Financial Officer of National Instruments Corporation, a publicly traded company specializing in automated test and measurement systems
- 2015 to 2017 Senior Vice President of Corporate Development of NXP Semiconductors N.V.
- · 2013 to 2015 Vice President and Chief Information Officer, Freescale Semiconductor

# Membership on Other Public Boards:

- · 2024 to Present Cohu, Inc.
- · 2018 to Present Plexus Corp., Board member, Audit Committee and Compensation Committee member

### Education:

- Certified Treasury Professional
- · M.B.A. from the University of Texas at Austin
- · B.S. in Finance from Northern Illinois University

The Board concluded that Ms. Rapp should be nominated to serve as a director due to her significant experience as a senior executive and board member of a number of companies in the technology industry. The Board believes that Ms. Rapp's background makes her well-suited to serve on the Board's Audit Committee and plans to appoint her as the Chair of the Compensation Committee upon Mr. Meyercord's retirement. The Board also recognizes her experience in financial matters and that her background establishes her as an audit committee financial expert under applicable rules.





#### **PROPOSAL TWO**

#### APPROVAL OF AMENDED AND RESTATED 2004 EQUITY INCENTIVE PLAN

Our 2004 Equity Incentive Plan (the "Plan") was initially adopted by our Board of Directors and approved by our stockholders in 2004. The Plan provides for the grant of stock options, stock appreciation rights, restricted stock awards (which may be granted in the form of restricted stock or restricted stock units ("Restricted Stock Units" or "RSUs")), performance shares, performance units, and deferred stock units to our employees and consultants as well as for automatic grants of RSUs to the non-employee members of our Board of Directors.

Our Board of Directors is asking our stockholders to approve an amendment and restatement of the Plan which will increase the number of shares of common stock authorized for issuance thereunder by 8,000,000. Our Board of Directors believes that in order for us to remain competitive amidst the changing equity compensation landscape, we must be able to continue to use equity compensation arrangements to help us achieve our goal of attracting, retaining and motivating our personnel. We believe that, as amended and restated, the Plan will be an essential element of our competitive compensation package.

#### **Reasons for Voting for this Proposal**

#### Long-Term Equity is a Key Component of our Compensation Strategy.

Our compensation strategy is to compensate our personnel in a manner that retains the highly talented employees necessary to manage and staff our business in an innovative and competitive industry. Our employees are our most valuable asset and we strive to provide them with compensation packages that are competitive, reward personal and company performance, and help meet our retention needs. We believe that equity awards, the value of which depends on our stock performance and which require continued service over time before any value can be realized, help achieve these objectives and are a key element to achieving our compensation goals. Equity awards also reinforce employees' incentives to manage our business as owners, aligning employees' interests with those of our stockholders. We believe we must continue to use equity compensation on a broad basis to help attract, retain, and motivate employees to continue to grow our business. As of March 31, 2024, there were approximately 14,967 employees (excluding executive officers), five executive officers, and six non-employee directors who were eligible to participate under the Plan. We believe that executive officers and key employees should hold a long-term equity stake in Microchip to align their collective interests with the interests of our stockholders.

#### Requested Share Reserve Increase is Reasonable and Required to Meet our Forecasted Needs.

When we most recently increased the number of shares of common stock authorized for issuance under the Plan in 2017, we believed the shares of our common stock reserved for issuance under the Plan would be sufficient to enable us to grant equity awards until 2022. This estimate was based on forecasts that took into account our anticipated rate in growth in hiring, an estimated range of our stock price over time, and our anticipated burn rates.

Our Board of Directors believes it is necessary to reserve additional shares of our common stock under the Plan to meet our anticipated equity compensation needs for the next several years. When determining the increase in the number of shares of common stock reserved for issuance under the Plan, our Board considered that we must be able to continue to use equity compensation arrangements to help us achieve our goal of attracting, retaining and motivating our personnel. Our Board also considering the following:

- As of March 31, 2024, the number of shares of common stock that remained available for issuance under the Plan was 6,546,628, and we had 8,748,083 shares of common stock outstanding under the Plan. As of such date, the outstanding equity awards under the Plan covered a total of 8,748,083 shares of our common stock, which consisted of (i) 8,748,083 shares subject to outstanding RSUs which were subject to vesting restrictions and (ii) no shares were subject to outstanding options.
- In fiscal 2024, fiscal 2023 and fiscal 2022, our usage of shares of our common stock for our stock plans as a percentage of our outstanding stock (i.e., our "burn rate") was 0.49%, 0.59% and 0.54%, respectively. Our burn rate was calculated by dividing the number of shares subject to awards granted during the fiscal year by the weighted average number of shares outstanding during the fiscal year. Our average annual burn rate over this three-year period was 0.54%.



Our Board of Directors anticipates that the proposed share increase to the Plan will be sufficient for us to continue granting equity awards under the Plan through at least 2028 based on our average burn rate over the past three fiscal years. However, we are unable to predict our actual burn rate which will depend on a number of factors including the competitive dynamics for attracting, retaining and motivating our current and future employees, our future stock price, the impact of any future acquisitions we may make, any changes in tax laws, any changes in accounting rules related to share-based compensation and other factors. In particular, our Board considered that upon the closing of an acquisition (such as our acquisition of Atmel), we have typically assumed certain outstanding stock awards under the equity plans of the target company and such awards do not reduce the share reserve under Microchip's Plan. However, future equity awards to employees who join Microchip as a result of an acquisition will be made under the Plan and will reduce the share reserve under the Plan.

Our Board of Directors approved the amended and restated Plan on May 21, 2024. If stockholders approve this proposal, the amended and restated Plan will become effective as of the date of stockholder approval. If stockholders do not approve this proposal, our ability to attract and retain the individuals necessary to drive our performance and increase long-term stockholder value will be limited, as the Plan will continue to be administered in its current form and the share increase will not take effect.

#### The Plan Includes Compensation and Governance Best Practices

The Plan includes provisions that are considered best practices for compensation and corporate governance purposes. These provisions protect our stockholders' interest, as follows:

- <u>Administration</u>. The Plan is administered by the Compensation Committee, which consists entirely of independent non-employee directors.
- <u>Repricing or Exchange Programs are Not Allowed</u>. The Plan does not permit outstanding options or stock appreciation rights to be repriced or exchanged for other awards.
- <u>Minimum Vesting Requirements</u>. In general, awards vesting on the basis of an individual's continuous service with us will vest in full no earlier than the
  one-year anniversary of the grant date, although up to 5% of the shares reserved in the Plan may be granted without this minimum vesting requirement.
- Limited Transferability. Awards under the Plan generally may not be sold, assigned, transferred, pledged, or otherwise encumbered, unless otherwise
  approved by the administrator.
- <u>No Tax Gross-ups</u>. The Plan does not provide for any tax gross-ups.
- <u>No Dividends on Unvested Restricted Stock</u>. The Plan provides that a participant has no right to receive dividends on restricted stock until the restrictions on shares of restricted stock lapse.
- <u>Performance Awards Subject to Clawback Policy</u>. The Plan, as amended and restated, provides that performance awards to our section 16 officers are subject to reduction, cancellation or forfeiture under the terms of our compensation recovery (clawback) policy as in effect from time to time.
- <u>Director Grant Limits</u>. Non-employee members of our Board of Directors may not be granted, in any fiscal year, awards in excess of limits contained in the Plan.
- <u>No Single-Trigger Change of Control Vesting</u>. The Plan does not provide for automatic vesting of awards based solely on occurrence of a change in control unless awards are not assumed or substituted in connection with the change of control.

Our executive officers and directors have an interest in the approval of the Plan because they are eligible to receive equity awards under the Plan.

Please see the summary of our Plan, as amended and restated, below.

2024 Proxy Statement

30

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#### Vote Required and Recommendation

An affirmative vote of a majority of the votes cast negatively or affirmatively on this proposal at our 2024 Annual Meeting is required to approve our amended and restated Plan. Abstentions and broker "non-votes" are not counted for purposes of approving our amended and restated Plan and thus will not affect the outcome of the voting on such proposal.

# Our Board of Directors unanimously recommends a vote "FOR" Proposal Two, the approval of our amended and restated 2004 Equity Incentive Plan.

#### **Description of the Plan**

The essential features of the Plan, as amended and restated, are summarized below. This summary does not purport to be complete and is subject to, and qualified in its entirety by, the provisions of the amended and restated Plan, which is attached as Appendix B. Capitalized terms used herein and not defined shall have the meanings set forth in the Plan.

General. The purposes of the Plan are to attract and retain the best available personnel, provide additional incentive to our employees, consultants and non-employee directors and promote the success of our business.

Shares Available for Issuance. Upon approval of the amended and restated Plan and subject to adjustment for changes in our capitalization, the maximum aggregate number of shares of common stock which may be issued under the Plan is 72,775,774 shares of common stock.

If an award expires or becomes unexercisable without having been exercised in full, or with respect to restricted stock, RSUs, performance shares, performance units or deferred stock units, is forfeited to or repurchased by us, the unpurchased shares (or for awards other than stock options and stock appreciation rights, the forfeited or repurchased shares) which were subject thereto shall become available for future grant or sale under the Plan (unless the Plan has terminated). With respect to stock appreciation rights, the gross shares issued (i.e., shares actually issued pursuant to a stock appreciation right, as well as the shares that represent payment of the exercise price and any applicable tax withholdings pursuant to a stock appreciation right) shall cease to be available under the Plan. Shares that have actually been issued under the Plan under any award shall not be returned to the Plan and shall not become available for future distribution under the Plan; provided, however, that if shares of restricted stock, performance shares, performance units or deferred stock units are repurchased by us at their original purchase price or are forfeited to us, such shares shall become available for future grant under the Plan. Shares used to pay the exercise price or purchase price, if applicable, of an award shall become available for future grant or sale under the Plan. To the extent an award under the Plan is paid out in cash rather than stock, such cash payment shall not result in reducing the number of shares available for issuance under the Plan.

Administration. The Plan may be administered by our Board of Directors or a committee or committees, which may be appointed by our Board of Directors (the "Administrator").

Subject to the provisions of the Plan, the Administrator has the authority to: (i) construe and interpret the plan and awards; (ii) prescribe, amend or rescind rules and regulations relating to the Plan; (iii) select the service providers to whom awards are to be granted (apart from the non-employee director automatic grant provisions); (iv) subject to the limits set forth in the Plan, determine the number of shares or equivalent units to be granted subject to each award; (v) determine whether and to what extent awards are to be granted; (vi) determine the terms and conditions, not inconsistent with the terms of the Plan, applicable to awards granted under the Plan; (vii) modify or amend any outstanding award subject to applicable legal restrictions and the restrictions set forth in the Plan; (viii) authorize any person to execute, on our behalf, any instrument required to effect the grant of an award; (ix) approve forms of agreement for use under the Plan; (x) allow participants to satisfy tax withholding obligations by electing to have Microchip withhold from the shares or cash to be issued upon exercise, vesting of an award (or distribution of a deferred stock unit) that number of shares or cash having a fair market value equal to the minimum amount required to be withheld; (xi) determine the fair market value of the shares of our common stock and (xii) subject to certain limitations, take any other actions deemed necessary or advisable for the administration of the Plan. All decisions, interpretations and other actions of the Administrator shall be final and binding on all holders of options or rights and on all persons deriving their rights therefrom.

Plan Term. Unless previously terminated by the Board of Directors, the Plan shall terminate on August 24, 2031.

Discount Award Limitations. No stock options or stock appreciation rights may be granted with an exercise price that is less than 100% of fair market value on the date of grant.





No Repricing. The Plan prohibits option or stock appreciation right repricing, including by way of an exchange for another award or for cash.

Eligibility. The Plan provides that awards may be granted to our employees, consultants and non-employee directors.

Minimum Vesting Requirements. Except with respect to 5% of the maximum number of shares issuable under the Plan, no award that vests on the basis of an individual's continuous service with us will vest earlier than one year following the date of grant; provided, however, that vesting of an award may be accelerated upon the death, disability, or involuntary termination of the service of the grantee, or in connection with a corporate transaction, as defined in the Plan.

*Terms and Conditions of Options*. Each option granted under the Plan is evidenced by a written stock option agreement between the participant and Microchip and is subject to the following terms and conditions:

(a) *Exercise Price*. The Administrator determines the exercise price of options at the time the options are granted. However, the exercise price of a stock option may not be less than 100% of the fair market value of the common stock on the date the option is granted. For purposes of the Plan, "fair market value" is generally the closing sale price for the common stock (or the closing bid if no sales were reported) on the date the option is granted.

(b) Form of Consideration. The means of payment for shares issued upon exercise of an option is specified in each option agreement and generally may be made by cash, check, other shares of our common stock owned by the participant, delivery of an exercise notice together with irrevocable instructions to a broker to deliver to us the exercise price from sale proceeds, by a combination thereof, or by such other consideration and method of payment to the extent permitted by applicable laws.

(c) *Exercise of the Option*. Each stock option agreement will specify the term of the option and the date when the option is to become exercisable. However, in no event shall an option granted under the Plan be exercised more than ten years after the date of grant. Until the shares are issued, no right to vote or receive dividends or any other rights as a stockholder shall exist with respect to the underlying shares.

(d) *Termination of Employment*. If a participant's employment terminates for any reason (other than death or permanent disability), all options held by such participant under the Plan expire upon the earlier of (i) such period of time as is set forth in his or her option agreement or (ii) the expiration date of the option. In the absence of a specified time in the option agreement, the option will remain exercisable for three months following the participant's termination. The participant may exercise all or part of his or her option at any time before such expiration to the extent that such option was exercisable at the time of termination of employment.

(e) *Permanent Disability*. If an employee is unable to continue employment with us as a result of permanent and total disability (as defined in the Code), all options held by such participant under the Plan shall expire upon the earlier of (i) such period of time as is set forth in his or her option agreement or (ii) the expiration date of the option. In the absence of a specified time in the option agreement, the option will remain exercisable for six months following the participant's termination. The participant may exercise all or part of his or her option at any time before such expiration to the extent that such option was exercisable at the time of termination of employment.

(f) *Death.* If a participant dies while employed by us, 100% of his or her awards shall immediately vest, and his or her option shall expire upon the earlier of (i) such period of time as is set forth in his or her option agreement or (ii) the expiration date of the option. In the absence of a specified time in the option agreement, the option will remain exercisable for 12 months following the participant's termination. The executors or other legal representatives or the participant may exercise all or part of the participant's option at any time before such expiration with respect to all shares subject to such option.

(g) Other Provisions. The stock option agreement may contain terms, provisions and conditions that are consistent with the Plan as determined by the Administrator.

Annual Grant Limit. No participant may be granted stock options and stock appreciation rights to purchase more than 1,500,000 shares of common stock in any fiscal year, except that up to 4,000,000 shares may be granted in the participant's first fiscal year of service.

2024 Proxy Statement



Terms and Conditions of Stock Appreciation Rights. The Administrator determines the exercise price of stock appreciation rights (or "SARs") at the time they are granted. However, the exercise price of a SAR may not be less than 100% of the fair market value of the common stock on the date the SAR is granted. Otherwise, the Administrator, subject to the provisions of the Plan (including the grant limit referred to above and the minimum vesting requirements), shall have complete discretion to determine the terms and conditions of SARs granted under the Plan. However, in no event shall a SAR granted under the Plan be exercised more than ten years after the date of grant. Until the shares are issued, no right to vote or receive dividends or any other rights as a stockholder shall exist with respect to the underlying shares.

Payment of Stock Appreciation Right Amount. Upon exercise of an SAR, the holder of the SAR shall be entitled to receive payment in an amount equal to the product of (i) the difference between the fair market value of a share on the date of exercise and the exercise price and (ii) the number of shares for which the SAR is exercised.

Payment upon Exercise of Stock Appreciation Right. At the discretion of the Administrator, payment to the holder of an SAR may be in cash, shares of our common stock or a combination thereof. To the extent that an SAR is settled in cash, the shares available for issuance under the Plan shall not be diminished as a result of the settlement.

Stock Appreciation Right Agreement. Each SAR grant shall be evidenced by an agreement that specifies the exercise price, the term of the SAR, the conditions of exercise, and such other terms and conditions as the committee, in its sole discretion, shall determine.

Expiration of Stock Appreciation Rights. SARs granted under the Plan expire as determined by the Administrator, but in no event later than ten years from date of grant. No SAR may be exercised by any person after its expiration. The same provisions regarding termination of service that apply to options apply to SARs.

Terms and Conditions of Restricted Stock. Subject to the terms and conditions of the Plan, restricted stock may be granted to our employees and consultants at any time and from time to time at the discretion of the Administrator. Subject to the minimum vesting requirements, the Administrator has complete discretion to determine (i) the number of shares subject to a restricted stock award granted to any participant and (ii) the conditions for grant or for vesting that must be satisfied, which typically will be based principally or solely on continued provision of services but may include a performance-based component. However, no participant shall be granted a restricted stock award covering more than 600,000 shares in any of our fiscal years, except that up to 1,500,000 shares may be granted in the participant's first fiscal year of service. Until the shares are issued, no right to vote or receive dividends or any other rights as a stockholder shall exist with respect to the underlying shares. Restricted stock may also be granted in the form of RSUs. Each RSU granted is a bookkeeping entry representing an amount equal to the fair market value of a share of our common stock.

Restricted Stock Award Agreement. Each restricted stock grant shall be evidenced by an agreement that specifies the purchase price (if any) and such other terms and conditions as the Administrator shall determine; provided, however, that if the restricted stock grant has a purchase price, the purchase price must be paid no more than ten years following the date of grant.

*Terms and Conditions of Performance Shares.* Subject to the terms and conditions of the Plan, performance shares may be granted to our employees and consultants at any time and from time to time as determined at the discretion of the Administrator. The Administrator has complete discretion to determine (i) the number of shares of our common stock subject to a performance share award granted to any participant and (ii) the conditions that must be satisfied for grant or for vesting, which typically will be based principally or solely on achievement of performance milestones but may include a service-based component. However, no participant shall be granted a performance share award covering more than 600,000 shares in any of our fiscal years, except that up to 1,500,000 shares may be granted on the participant's first fiscal year of service.

Performance Share Award Agreement. Each performance share grant shall be evidenced by an agreement that specifies such other terms and conditions as the Administrator, in its sole discretion, shall determine.

Terms and Conditions of Performance Units. Performance units are similar to performance shares, except that they are settled in cash equivalent to the fair market value of the underlying shares of our common stock, determined as of the vesting date. The shares available for issuance under the Plan shall not be diminished as a result of the settlement of a performance unit. No participant shall be granted a performance unit award covering more than \$1,500,000 in any of Microchip's fiscal years, except that a newly hired participant may receive a performance unit award covering up to \$4,000,000 in the participant's first fiscal year of service.

2024 Proxy Statement



Performance Unit Award Agreement. Each performance unit grant shall be evidenced by an agreement that shall specify such terms and conditions as shall be determined at the discretion of the Administrator.

Terms and Conditions of Deferred Stock Units. Deferred stock units consist of restricted stock, performance share or performance unit awards that the Administrator, in its sole discretion, permits to be paid out in installments or on a deferred basis, in accordance with rules and procedures established by the Administrator. Deferred stock units are subject to the individual annual limits that apply to each type of award.

Dividend Equivalent Right Restrictions. The Plan does not permit the granting of dividend equivalent rights, including but not limited to, on options or SARs. Accordingly, in no event will dividend equivalent rights be paid out on unearned performance-based vesting awards under the Plan.

Awards to Non-Employee Directors. The Plan provides for initial and annual awards to non-employee directors within prescribed parameters. Specifically, each Non-Employee Director is entitled to receive the following automatic grants: (i) for new Non-Employee Directors, a grant of that number of RSUs equal to \$200,000 divided by the fair market value (i)(A) \$200,000 divided by (B) the Fair Market Value, multiplied by (ii) a fraction (A) the numerator of which is (x) 12 minus (y) the number of months between the date of the Company's last annual stockholders' meeting and the date the Non-Employee Director becomes a member of the Board and (B) the denominator of which is 12, rounded down to the nearest whole Share (the "Initial RSU Grant"), and (ii) for continuing Non-Employee Director (including any Non-Employee Director appointed on the date of the Company's annual stockholders' meeting) shall be automatically granted that number of Restricted Stock Units equal to \$200,000 divided by the Fair Market Value, rounded down to the nearest whole Share (the "Annual RSU Grant"), provided that such non-employee director has been elected by the stockholders to serve as a member of the Board at that annual meeting. The Initial RSU Grant vests one hundred percent (100%) upon the earlier of the date that is one-year following the date of grant or one day prior to the date of the Company's next annual stockholders' meeting following the date of grant. The Annual RSU Grant vests one hundred percent (100%) upon the earlier of the Company's next annual stockholders' meeting following the date of grant or one day prior to the date of the Company's next annual stockholders' meeting following the date of grant. The Annual RSU Grant vests one hundred percent (100%) upon the earlier of the date that is one year following the date of grant or one day prior to the date of the Company's next annual stockholders' meeting following the date of grant. Vesting of the Initial RSU Grant and the Annual RSU Grant is contingent upon the applicab

*Non-Transferability of Awards*. Unless determined otherwise by the Administrator, an award granted under the Plan may not be sold, pledged, assigned, hypothecated, transferred, or disposed of in any manner other than by will or by the laws of descent or distribution and may be exercised, during the lifetime of the recipient, only by the recipient. In no event may an award granted under the Plan be exchanged for consideration. If the Administrator makes an award granted under the Plan transferable, such award shall contain such additional terms and conditions as the Administrator deems appropriate.

Acceleration upon Death. In the event that a participant dies while a service provider, 100% of his or her awards shall immediately vest.

Leave of Absence. In the event that a participant goes on an unpaid leave of absence, award vesting will cease until the participant returns to work, except as required by law or as determined by the Administrator.

Forfeiture on Misconduct. Should (i) a participant's service be terminated for misconduct (including, but not limited to, any act of dishonesty, willful misconduct, fraud or embezzlement), or (ii) a participant makes any unauthorized use or disclosure of confidential information or trade secrets of Microchip or its parent or subsidiary, then all outstanding awards held by the participant will terminate immediately and cease to be outstanding, including both vested and unvested awards.

Adjustment Upon Changes in Capitalization. In the event that our capital stock is changed by reason of any stock split, reverse stock split, stock dividend, combination or reclassification of our common stock or any other increase or decrease in the number of issued shares of common stock effected without receipt of consideration by us, appropriate proportional adjustments shall be made in the number and class of shares of stock subject to the Plan, the individual fiscal year limits applicable to restricted stock, RSUs, performance share awards, SARs and options, the number and class of shares of stock subject to any award outstanding under the Plan, and the exercise price of any such outstanding option or SAR or other award, provided that such automatic adjustments will not be made to the number of shares to be granted to our non-employee directors under the Plan. Any such adjustment shall be made by the Compensation Committee of our Board of Directors, whose determination shall be conclusive.

Dissolution or Liquidation. In the event of the proposed dissolution or liquidation of Microchip, the Administrator will notify each participant as soon as practicable prior to the effective date of such proposed transaction. The Administrator in its discretion may provide for a participant to have the right to exercise his or her option or SAR until ten days prior to such

2024 Proxy Statement



transaction as to all the shares covered by the award, including shares as to which the award would not otherwise be exercisable. The Administrator may provide that any repurchase option or forfeiture rights held by Microchip will lapse 100% and vesting will accelerate 100%, provided that the proposed dissolution or liquidation takes place at the time and in the manner contemplated. To the extent that it has not been exercised (with respect to options or SARs) or vested (with respect to other awards), an award will terminate immediately prior to the consummation of the proposed action.

Change of Control. In the event of a change of control of Microchip, the successor corporation (or its parent or subsidiary) will assume or substitute each outstanding award. If the successor corporation refuses to assume the awards or to substitute equivalent awards, such awards shall become 100% vested. In such event, the Administrator shall notify the participant that each award subject to exercise is fully exercisable for 30 days from the date of such notice and that the award terminates upon expiration of such period.

Amendment, Suspensions and Termination of the Plan. Our Board of Directors may amend, suspend or terminate the Plan at any time; provided, however, that stockholder approval will be required for any amendment to the Plan to the extent necessary or desirable to comply with applicable law. The Plan will terminate in August 2031 unless earlier terminated by the Board of Directors.

### Federal Tax Information

The following paragraphs are a summary of the general federal income tax consequences to U.S. taxpayers and us of awards granted under the Plan. Tax consequences for any particular individual may be different.

Options. Options granted under the Plan are nonstatutory options that do not qualify as incentive stock options under Section 422 of the Code.

A participant will not recognize any taxable income at the time the participant is granted a nonstatutory option. However, upon its exercise, the participant will recognize taxable income generally measured as the excess of the then-fair market value of the shares purchased over the exercise price of the option. Any taxable income recognized in connection with an option exercise by a participant who is also our employee will be subject to tax withholding by us. Any additional gain or loss recognized upon any later disposition of the shares of our common stock would be a capital gain or loss.

Stock Appreciation Rights. No taxable income is reportable when an SAR is granted to a participant. Upon exercise, the participant will recognize ordinary income in an amount equal to the fair market value of any shares of our common stock received and/or the amount of cash received. Any taxable income recognized in connection with exercise of an SAR by a participant who is also our employee will be subject to tax withholding by us. Any additional gain or loss recognized upon any later disposition of the shares of our common stock would be a capital gain or loss.

Restricted Stock, Performance Units and Performance Shares. A participant will not have taxable income upon grant (unless, with respect to restricted stock that is not in the form of RSUs, the participant elects to be taxed at that time). Instead, they will recognize ordinary income at the time of vesting/delivery equal to the fair market value (on the vesting date) of the vested shares or cash received minus any amount paid for the shares of our vested common stock. Any taxable income recognized in connection with an award of restricted stock, performance units, and performance shares by a participant who is also our employee will be subject to tax withholding by us.

Deferred Stock Units. Typically, a participant will recognize employment taxes upon the vesting of a deferred stock unit and income tax upon its delivery. The participant may be subject to additional taxation, interest and penalties if the deferred stock unit does not comply with Section 409A of the Code.

Tax Effect for Microchip. We generally will be entitled to a tax deduction in connection with an award under the Plan in an amount equal to the ordinary income realized by a participant at the time the participant recognizes such income (for example, the exercise of a non-qualified stock option). Special rules limit the deductibility of certain compensation paid to our Chief Executive Officer and other "covered employees". As a result of the Tax Cuts and Jobs Act, and except for certain grandfathered arrangements, under Section 162(m) of the Code, any compensation over \$1,000,000 paid to the covered employees is not deductible by the Company.

Section 409A of the Code. Section 409A of the Code imposes certain requirements on non-qualified deferred compensation arrangements. These include requirements with respect to an individual's election to defer compensation and the individual's selection of the timing and form of distribution of the deferred compensation. Section 409A of the Code also generally provides that distributions must be made on or following the occurrence of certain events (e.g., the individual's





separation from service, a predetermined date, or the individual's death). Section 409A of the Code imposes restrictions on an individual's ability to change his or her distribution timing or form after the compensation has been deferred. For certain individuals who are officers, Section 409A of the Code requires that such individual's distribution commence no earlier than six months after such officer's separation from service.

Awards granted under the Plan with a deferral feature will be subject to the requirements of Section 409A of the Code. If an award is subject to and fails to satisfy the requirements of Section 409A of the Code, the recipient of that award will recognize ordinary income on the amounts deferred under the award, to the extent vested, which may be prior to when the compensation is actually or constructively received. Also, if an award that is subject to Section 409A of the Code fails to comply with the provisions of Section 409A of the Code, Section 409A of the Code imposes an additional 20% federal income tax on compensation recognized as ordinary income, as well as possible interest charges and penalties. In addition, certain states such as California have enacted laws similar to Section 409A of the Code which impose additional taxes, interest and penalties on non-qualified deferred compensation arrangements. We will also have reporting requirements with respect to such amounts, and will have certain withholding requirements.

## THE FOREGOING IS ONLY A SUMMARY OF THE EFFECT OF U.S. FEDERAL INCOME TAXATION UPON PARTICIPANTS AND MICROCHIP UNDER THE PLAN. IT DOES NOT PURPORT TO BE COMPLETE, AND DOES NOT DISCUSS THE TAX CONSEQUENCES OF A SERVICE PROVIDER'S DEATH OR THE PROVISIONS OF THE INCOME TAX LAWS OF ANY MUNICIPALITY, STATE OR FOREIGN COUNTRY IN WHICH A SERVICE PROVIDER MAY RESIDE.

Accounting Treatment. Under current accounting rules mandating expensing for all compensatory equity awards, including stock options and RSUs, we recognize compensation expense for all awards granted under the Plan. This will result in a direct charge to our reported earnings.

## Number of Awards Granted to Employees, Consultants, and Directors

The amount, timing, and value of discretionary awards under the Plan, including grants to our Executive Chair, CEO and our three other most highly compensated executive officers, is in the discretion of the Administrator and therefore not determinable in advance. The number of shares subject to future awards of RSUs to non-employee directors is subject to the election of such individuals as directors and the fair market value of the common stock on the date the RSUs are granted. No options were granted under the Plan during fiscal 2024. The following table sets forth the aggregate number of time-based RSUs and performance-based RSUs granted under the Plan during fiscal 2024 to each of our named executive officers; executive officers as a group; directors who are not executive officers as a group; and all employees who are not executive officers as a group:

Name of Individual or Group	Number of Shares Subject to time- based RSUs Granted	Dollar Value of Shares Subject to time-based RSUs Granted <sup>(1)</sup>	Number of Shares Subject to performance-based RSUs Granted	Dollar Value of Shares Subject to performance- based RSUs Granted <sup>(1)</sup>
Ganesh Moorthy, President and CEO	42,620	\$3,298,330.57	42,622	\$3,298,479.15
Steve Sanghi, Executive Chair	13,837	\$1,098,409.41	13,838	\$1,098,491.59
Richard Simoncic, Chief Operating Officer	10,913	\$844,546.98	10,915	\$844,703.50
Stephen V. Drehobl, Senior VP, MCU8 and MCU16 Business Units	10,913	\$844,546.98	10,915	\$844,703.50
J. Eric Bjornholt, Senior VP and CFO	9,392	\$726,837.38	9,395	\$727,076.01
All executive officers, as a group (5 total)	87,675	\$6,812,671.33	87,685	\$6,813,453.75
All directors who are not executive officers, as a group (6 total)	13,766	\$1,087,247.88	—	\$—
All employees who are not executive officers, as a group (14,967 total)	2,434,331	\$188,064,956.06	36,062	\$2,790,806.76

<sup>(1)</sup> Reflects the aggregate grant date fair value of awards computed under ASC 718.

2024 Proxy Statement

36

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## **PROPOSAL THREE**

## RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Audit Committee of our Board has appointed Ernst & Young LLP, independent registered public accounting firm, to audit our consolidated financial statements for the fiscal year ending March 31, 2025. Ernst & Young LLP has audited our financial statements since the fiscal year ended March 31, 2002 and has served as our independent registered public accounting firm since June 2001. The partner in charge of our audit is rotated every five years. Other partners and non-partner personnel are rotated on a periodic basis as required.

We anticipate that a representative of Ernst & Young LLP will be present at the annual meeting, will have the opportunity to make a statement if they desire and will be available to respond to appropriate questions. Stockholder ratification of the appointment of Ernst & Young LLP is not required by our Bylaws or applicable law. However, our Board chose to submit such appointment to our stockholders for ratification. In the event of a negative vote on such ratification, the Audit Committee will reconsider its selection.

## Fees Paid to Independent Registered Public Accounting Firm

The following table lists the fees billed or to be billed by Ernst & Young LLP for the last two fiscal years.

	Fiscal Year				
	 2024		2023		
Audit Fees (1)	\$ 6,668,000	\$	5,644,000		
Audit-Related Fees (2)	51,000		47,000		
Tax Fees <sup>(3)</sup>	854,000		1,032,000		
All Other Fees <sup>(4)</sup>	—		_		
Total	\$ 7,573,000	\$	6,723,000		

(1) Represents fees associated with our annual audit, statutory audits required internationally, the audit of our internal control over financial reporting required by Section 404 of the Sarbanes-Oxley Act of 2002, reviews of our quarterly reports and advice on audit and accounting matters that arose during, or as a result of, the audit or the review of our interim financial statements, statutory audits and the assistance with review of our SEC registration statements.

(2) Represents fees associated with employee benefit plan audits, internal control reviews, accounting consultations and attestation services that are not required by statute or regulation.

<sup>(3)</sup> Represents fees associated with tax return preparation, tax advice and tax planning.

<sup>(4)</sup> Represents fees for support and advisory services not related to audit services or tax services.

Our Audit Committee pre-approves all audit and permissible non-audit services provided by our independent registered public accounting firm. These services may include audit services, audit-related services, tax services and other services. The Audit Committee has adopted a policy for the pre-approval of services provided by our independent registered public accounting firm. Under the policy, pre-approval is generally provided for up to one year, and any pre-approval is detailed as to the particular service or category of services and is subject to a specific budget or limit. The Audit Committee may also pre-approve particular services on a case-by-case basis. The Chair of the Audit Committee has the delegated authority from the Audit Committee to pre-approve a specified level of services, and such pre-approvals are then communicated to the full Audit Committee at its next scheduled meeting. During fiscal 2024, all audit and non-audit services rendered by Ernst & Young LLP were approved in accordance with our pre-approval policy.

Our Audit Committee has determined that the non-audit services rendered by Ernst & Young LLP during fiscal 2024 and fiscal 2023 were compatible with maintaining the independence of Ernst & Young LLP.

## Vote Required; Board Recommendation

The affirmative vote of a majority of the votes cast affirmatively or negatively on the proposal at the 2024 Annual Meeting is required to approve the ratification of the appointment of Ernst & Young LLP as the independent registered public accounting firm of Microchip for the fiscal year ending March 31, 2025. Abstentions and broker "non-votes" are not counted





as votes cast affirmatively or negatively and thus will not affect the outcome of the voting on such proposal. Because this is a routine proposal, we do not expect any broker "non-votes".

Upon the recommendation of our Audit Committee, our Board unanimously recommends that stockholders vote "FOR" Proposal Three, the ratification of our independent registered public accounting firm, as described in this Proxy Statement.

2024 Proxy Statement



## PROPOSAL FOUR

#### APPROVAL OF EXECUTIVE COMPENSATION

As contemplated by the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act"), Section 14A of the Securities Exchange Act of 1934 enables our stockholders to vote to approve, on an advisory (non-binding) basis, the compensation of our named executive officers as disclosed in this Proxy Statement in accordance with the SEC's rules (commonly referred to as a "Say-on-Pay").

At our most recent Annual Meeting of Stockholders on August 22, 2023, 92.54% of the votes cast were voted in support of our Say-on-Pay proposal. Also, at such Annual Meeting, our stockholders approved a Say-on-Pay frequency period of one year and, based on such approval, we determined to conduct a Say-on-Pay vote each year.

As described in the section "Executive Compensation — Compensation Discussion and Analysis," our executive compensation program is a comprehensive package designed to motivate our executive officers to achieve our corporate objectives and is intended to be competitive and allow us to attract and retain highly qualified executive officers. We believe that the various elements of our executive compensation program work together to promote our goal of ensuring that total compensation should be related to both our performance and individual performance.

Stockholders are urged to read the "*Executive Compensation* — *Compensation Discussion and Analysis*" section of this Proxy Statement, beginning on page 47 which discusses how our executive compensation policies implement our compensation philosophy, and the "*Compensation of Named Executive Officers*" section of this Proxy Statement, which contains tabular information and narrative discussion about the compensation of our named executive officers. These sections provide additional details about our executive compensation programs, including information about the fiscal 2024 compensation of our named executive officers. The Compensation Committee and our Board believe that these policies are effective in implementing our compensation philosophy and in achieving our goals.

We are asking our stockholders to indicate their support for our executive compensation as described in this Proxy Statement. This Say-on-Pay proposal gives our stockholders the opportunity to express their views on our named executive officers' compensation. This vote is not intended to address any specific item of compensation, but rather the overall compensation of our named executive officers and the philosophy, policies and practices described in this Proxy Statement. Accordingly, we are asking our stockholders to approve, on an advisory basis, the compensation of the named executive officers, as disclosed in this Proxy Statement pursuant to the compensation disclosure rules of the SEC, including the "*Executive Compensation — Compensation Discussion and Analysis*," the "Summary Compensation Table" and the other related tables and disclosures.

The Say-on-Pay vote is advisory, and therefore not binding on us, the Compensation Committee or our Board. However, our Board and our Compensation Committee value the opinions of our stockholders and to the extent there is any significant vote against the named executive officer compensation as disclosed in this Proxy Statement, we will consider our stockholders' concerns and the Compensation Committee will evaluate whether any actions are necessary to address those concerns. Our current policy is to provide stockholders with an opportunity to approve the compensation of our named executive officers each year at our annual meeting of stockholders. Thus, it is expected that the next such vote will occur at our 2025 Annual Meeting.

Our executive officers have an interest in the approval of Proposal Four because the proposal relates to the compensation of our executive officers.

### Vote Required; Board Recommendation

The affirmative vote of a majority of the votes cast affirmatively or negatively on the proposal at the 2024 Annual Meeting is required to approve the compensation of our named executive officers on an advisory (non-binding) basis. Abstentions and broker "non-votes" are not counted as votes cast affirmatively or negatively for purposes of approving the





compensation of our named executive officers on an advisory (non-binding) basis and thus will not affect the outcome of the voting on such proposal.

Our Board unanimously recommends voting "FOR" Proposal Four, the approval, on an advisory (non-binding) basis, of the compensation of our named executive officers, as described in this Proxy Statement.



## **PROPOSAL FIVE**

## STOCKHOLDER PROPOSAL REQUESTING THAT OUR BOARD OF DIRECTORS COMMISSION AN INDEPENDENT THIRD-PARTY REPORT, AT REASONABLE EXPENSE AND EXCLUDING PROPRIETARY INFORMATION, ON OUR DUE DILIGENCE PROCESS TO DETERMINE WHETHER OUR CUSTOMERS' USE OF OUR PRODUCTS CONTRIBUTE OR ARE LINKED TO VIOLATIONS OF INTERNATIONAL LAW

Presbyterian Mission, 100 Witherspoon Street, Louisville, KY 40202, who beneficially owned as of March 14, 2024, and continuously for at least three years, shares of our common stock worth at least \$2,000, is the lead proponent for this stockholder proposal. Portico Benefit Services, 7700 France Ave. S., Ste. 350, Minneapolis, MN 55435-2802, who beneficially owned as of March 15, 2024, continuously for at least three years, shares of our common stock worth at least \$2,000 and Friends Fiduciary, who beneficially owned as of March 14, 2024, and continuously for at least one year, shares of our common stock worth at least \$25,000 are also proponents of this stockholder proposal.

The proposal and the supporting statement submitted by the proponents are set forth below.

**RESOLVED:** Shareholders request that the Board of Directors commission an independent third-party report, at reasonable expense and excluding proprietary information, on Microchip Technology Corporation's (Microchip) due diligence process to determine whether its customers' use of its products contribute or are linked to violations of international humanitarian law (IHL).

WHEREAS: The United States Government (USG) has demonstrated its concern that American companies' components are supporting Russian weapons systems being used in Ukraine.<sup>(1)</sup> To curtail Russia's access to these and other technologies, the USG has imposed an array of sanctions and export controls,<sup>(2)</sup> expanded a task force focused on enforcement,<sup>(3)</sup> and launched a formal U.S. Senate investigation into the issue and called on companies to strengthen due diligence efforts.<sup>(4)</sup>

In August 2022 the Royal United Services Institute (RUSI) and Ukrainian government reported that Microchip's products were among the most prevalent of the 208 dual-use components recovered from 26 Russian weapons systems.<sup>(6)</sup> Microchip components continue to be found in various Russian weapons,<sup>(6)</sup> including missile systems implicated in attacks on Ukrainian civilians and infrastructure, which may be considered a war crime.<sup>(7)</sup> Although Microchip terminated sales to Russian, \$89 million worth of the company's components were imported into Russia from January to October 2023, indicating its components are being diverted to Russian entities despite sanctions.<sup>(8)</sup> Reports show that some Microchip products were supplied directly to an entity with known Russian military connections.<sup>(9)</sup>

The use of Microchip products during the Russian invasion of Ukraine may result in human rights and material risks through potential violations of evolving USG and European Union sanctions and export controls, the UN Guiding Principles on Business and Human Rights (UNGPs), Microchip's human rights policies, and IHL, as well as brand damage associated with ongoing international media coverage of product misuse.<sup>(10)(11)</sup>

Human rights risks can be particularly acute in conflict-affected and high-risk areas (CAHRA), which are characterized by widespread human rights abuses and violations of national or international law. Therefore, the UNGPs call for heightened human rights due diligence (hHRDD) in CAHRA. To mitigate risks associated with customer conduct in CAHRA, companies undertake hHRDD and "Know Your Customer" (KYC) due diligence, coupled with sanctions compliance programs.

## SHAREHOLDER SUPPORTING STATEMENT

Shareholders seek information, at board and management discretion, through a report that describes:

- An assessment of whether Microchip's hHRDD and KYC due diligence processes adequately address human rights and material risks associated with customer misuse during Russia's invasion of Ukraine and in other CAHRA;
- An assessment of material legal, regulatory, and reputational risks to shareholder value posed by the misuse of Microchip's products in connection with the invasion and across CAHRA; and
- The role of the Board of Directors in overseeing the identification and management of human rights and material risks in CAHRA.



- (1) https://www.state.gov/russia-business-advisory/
- <sup>(2)</sup> https://www.lexology.com/library/detail.aspx?g=259edd93-5140-44f1-b39b-a37108d7a819
- (3) https://www.wsj.com/articles/justice-department-hiring-dozens-of-new-prosecutors-to-enforce-russian-sanctions-4e9b9047
- (4) https://www.reuters.com/technology/us-chipmakers-should-do-more-keep-chips-out-russian-weapons-senator-says-2024-02-27/
- (5) https://rusi.org/explore-our-research/publications/special-resources/silicon-lifeline-western-electronics-heart-russias-war-machine
- <sup>(6)</sup> https://stories.iphronline.org/terror-in-the-details/index.html
- (7) https://www.aa.com.tr/en/russia-ukraine-war/iskander-missiles-used-against-ukrainian-military-infrastructure-saysrussia/2761646#; https://www.haaretz.com/israel-news/security-aviation/2024-02-21/ty-article-magazine/gold-for-dronesmassive-leak-reveals-the-iranian-shahed-project-inrussia/0000018d-bb85-dd5e-a59d-ffb729890000
- (8) https://kse.ua/wp-content/uploads/2024/01/Challenges-of-Export-Controls-Enforcement.pdf
- (9) https://static.rusi.org/RUSI-Silicon-Lifeline-final-updated-web\_1.pdf; https://rusi.org/explore-our-research/publications/commentary/plain-sight-operationsrussian-microelectronics-dynasty
- (10) https://www.newsweek.com/exclusive-russias-vast-sanctions-evasion-secures-us-europearn-tech-weapons-1807939
- (11) https://www.bloomberg.com/news/features/2023-03-15/secret-chip-deals-allegedly-help-us-technology-flow-to-russia-despite-sanctions

#### MICROCHIP BOARD OF DIRECTORS' STATEMENT IN OPPOSITION TO STOCKHOLDER PROPOSAL

Our Board of Directors carefully considered this proposal and determined that its adoption is unnecessary and is not in the best interests of our stockholders. We take our compliance and social responsibility obligations seriously. Microchip and its Board are committed to maintaining a robust trade compliance program and upholding high ethical standards in our business operations. We oppose the use of our products for unauthorized purposes, including their use in military actions by Russia against Ukraine or in other conflicts against civilians.

## The Microchip board of directors recommends a vote "AGAINST" this proposal for the following reasons:

- Our existing trade controls and customer verification processes address trade compliance concerns;
- · We take actions that go beyond merely complying with the law;
- · We continue to work on ways to prevent the illicit product diversion which occurs in our industry; and
- The proposal interferes with our business operations and micromanages our efforts.

#### Our existing trade controls and customer verification processes address trade compliance concerns.

We agree that it is important to prevent our products from reaching prohibited users and from being used for banned activities. Our global trade compliance ("GTC") program is designed to achieve this in accordance with applicable laws.

Our GTC team is responsible for the enforcement and execution of our trade control policies and procedures. Working closely with sales and logistics, our GTC program includes processes that involve screening customers, distributors, and transactions. Among other things, our measures include:

- · conducting customer due diligence;
- · screening transactions against restricted and sanctioned-party lists;
- · classifying products under import and export regulations and securing necessary licenses;
- · contractually mandating that our customers and distributors comply with export controls and sanctions laws;
- · providing export control training to distributors; and
- · working with regulatory agencies and law enforcement to discuss effective export controls and sanctions, and improve our GTC program.

If we discover that our products are being redirected to Russia, we will cease shipments to involved entities until we are confident that no illegal diversion to Russia is occurring. Further information is available on our website.<sup>(1)</sup>

In fiscal 2023, we established a Trade Council led by the head of our trade and logistics group, which includes executive and senior management from sales, business units, manufacturing operations, and legal departments. This council



reviews our trade practices and procedures, recommends improvements to our program, and monitors the results of these changes on an ongoing basis.

### We take actions that go beyond merely complying with the law.

Our Guiding Values mandate the practice of professional ethics and social responsibility. We do not endorse or tolerate the use of our products for unauthorized applications, including those by Russia against Ukraine or other military conflicts involving civilians. For this reason, in March 2022, Microchip voluntarily stopped product sales to Russia and Belarus, even those that were not restricted by law, because Russia's actions against Ukraine are against our Guiding Values. We also closed our Russian office and terminated relationships with Russian distributors.

## We actively pursue strategies to thwart the illicit product diversion existing in our industry.

The challenge of preventing integrated circuit (IC) diversion is significant. ICs are ubiquitous, durable, small, and can be repurposed, making them susceptible to diversion. Bad actors may evade sanctions in order to obtain ICs. Therefore, we continue to assess and improve our GTC program. We also engage with the Semiconductor Industry Association (SIA), U.S. government agencies, and industry peers to address IC diversion.<sup>(2)</sup>

The versatility of our ICs means they can be incorporated into a wide array of end products, from sophisticated weaponry to simple household appliances such as toasters. Microchip sells billions of these general-purpose ICs each year and served approximately 123,000 customers in fiscal 2024, more than half of whom were distributors. This means that ICs often change hands before being incorporated into an end product. Further, legitimate purchasers may sell their excess inventory to resellers that further distribute the ICs.

The longevity of ICs, lasting 20-30 years without significant functional degradation, further complicates matters. Common products containing ICs, such as cell phones, can be deconstructed so that the ICs can be reused in other applications such as weapons. One analysis of Iranian drones recovered in Ukraine found that approximately half of the ICs had manufacturing dates in 2020 and 2021 (before Russia's invasion of Ukraine), and certain ICs dated back to 2005.<sup>(3)</sup> This means that ICs found in a conflict-affected area may have been purchased long before sanctions or export controls were imposed, and may have changed hands several times.

The shareholder proposal supporting statement says that Microchip products were supplied directly to an entity with known Russian military connections, but they do not state a time period. While it is not possible to prevent all product diversion, we confirm that Microchip terminated sales to Russia in March 2022, and did not sell products into Russia in fiscal 2023 or fiscal 2024.

## The proposal interferes with our business operations and micromanages our efforts.

Our Board believes that the proposal would micro-manage Microchip's business operations and impose an unproductive administrative burden, counter to the interests of Microchip stockholders. Its adoption would not provide meaningful information beyond what is encompassed in Microchip's existing trade controls program. Our compliance professionals and leadership, who are already working with U.S. government agencies and industry peers, are best positioned to guide us in addressing this industry-wide issue. The requested report probes deeply into routine business matters that we are already managing appropriately. Further, our board and management are concerned that disclosing additional details of our diligence and compliance programs would aid third parties in circumventing our measures, potentially leading to harmful unauthorized use of our products.

(1) https://ww1.microchip.com/downloads/aemDocuments/documents/announcements/microchip-position-on-sales-to-russia.pdf.

- (2) https://www.semiconductors.org/semiconductor-industry-is-committed-to-combatting-illicit-chip-diversion/
- (3) https://www.semiconductors.org/semiconductor-industry-is-committed-to-combatting-illicit-chip-diversion/

## Vote Required; Board Recommendation

The affirmative vote of a majority of the votes cast affirmatively or negatively on the proposal at the 2024 Annual Meeting is required to approve the stockholder proposal. Abstentions and broker "non-votes" are not counted as votes cast affirmatively or negatively for purposes of approving the stockholder proposal and thus will not affect the outcome of the voting on such proposal.



Our Board of Directors unanimously recommends voting "AGAINST" Proposal Five, the adoption of the Stockholder Proposal requesting that our Board of Directors commission an independent third-party report, at reasonable expense and excluding proprietary information, on our due diligence process to determine whether our customers' use of our products contribute or are linked to violations of international law.



## SECURITY OWNERSHIP OF PRINCIPAL STOCKHOLDERS, DIRECTORS AND EXECUTIVE OFFICERS

The following table sets forth information concerning the beneficial ownership of our common stock as of June 21, 2024 for: (a) each director and director nominee, (b) our CEO, our CFO and the three other most highly compensated executive officers named in the "Summary Compensation Table," (c) all directors and executive officers as a group, and (d) each person who is known to us to own beneficially more than 5% of our common stock. Except as otherwise indicated in the footnotes to this table, and subject to applicable community property laws and joint tenancies, the persons named in this table have sole voting and investment power with respect to all shares of common stock held by such person:

Name and Address of Beneficial Owner	Number of Shares Beneficially Owned <sup>(1)</sup>	Percent of Common Stock
The Vanguard Group, Inc. (2)	66,660,817	12.43
BlackRock, Inc. <sup>(3)</sup>	45,399,963	8.46
Steve Sanghi <sup>(4)</sup>	10,116,734	1.89
Ganesh Moorthy <sup>(5)</sup>	813,627	*
Matthew W. Chapman <sup>(6)</sup>	38,174	*
Wade F. Meyercord (7)	27,769	*
Karen M. Rapp <sup>(6)</sup>	8,646	*
Robert A. Rango <sup>(6)</sup>	4,239	*
Karlton D. Johnson (6)	3,962	*
Ellen L. Barker <sup>(8)</sup>	1,306	*
Richard Simoncic <sup>(9)</sup>	138,421	*
Stephen V. Drehobl (10)	84,339	*
J. Eric Bjornholt (11)	37,027	*
All directors and executive officers as a group (11 people) <sup>(12)</sup>	11,274,244	2.10

\* Represented less than 1% of the outstanding shares of common stock as of June 21, 2024. Our shares of common stock outstanding at June 21, 2024 were 536,505,077.

- (1) For each individual and group included in the table, the number of shares beneficially owned includes shares of common stock issuable to the identified individual or group pursuant to RSUs that will vest within 60 days of June 21, 2024. With respect to RSUs that will vest within 60 days of June 21, 2024, the full vesting amount of shares has been included in the table, however, the actual shares issued are expected to be lower as the shares actually issued will be net of taxes. In calculating the percentage of ownership of each individual or group, share amounts that are attributable to RSUs that vest within 60 days of June 21, 2024 are deemed to be outstanding for the purpose of calculating the percentage of shares of common stock owned by such individual or group, but are not deemed to be outstanding for the purpose of calculating the percentage of shares of common stock owned by any other individual or group. Unless otherwise indicated, the address for each stockholder listed is: c/o Microchip Technology Incorporated, 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199.
- (2) Address is 100 Vanguard Boulevard, Malvern, PA 19355. All information is based solely on the Schedule 13G/A filed by The Vanguard Group, Inc. on February 13, 2024, with the exception of the percentage of common stock held which is based on shares outstanding at June 21, 2024. Such Schedule 13G/A indicates that The Vanguard Group, Inc. (i) has sole power to dispose of or direct the disposition of 64,341,989 shares of common stock and shared power to dispose of or direct the disposition of 2,318,828 shares of common stock; and (ii) has shared power to vote or direct the vote of 714,871 shares of common stock.
- (3) Address is 50 Hudson Yards, New York, NY 10001. All information is based solely on the Schedule 13G/A filed by BlackRock, Inc. on January 25, 2024, with the exception of the percentage of common stock held which is based on shares outstanding at June 21, 2024. Such Schedule 13G/A indicates that BlackRock, Inc. (i) has sole power to dispose of or direct the disposition of 45,399,963 shares of common stock; and (ii) has sole power to vote or direct the vote of 41,922,636 shares of common stock.
- (4) Includes 4,198,118 shares held of record by The Sanghi Trust (the "Sanghi Trust"), 5,905,872 shares held of record by The Sanghi Family Limited Partnership (the "Family Limited Partnership"), and includes an aggregate of 12,744 shares subject to RSUs that vest within 60 days of June 21, 2024. Steve Sanghi and Maria T. Sanghi are the sole trustees of the Sanghi Trust. The Sanghi Trust is the sole member of the Sanghi LLC which is the sole general partner of the Family Limited Partnership.

2024 Proxy Statement

45

- <sup>(5)</sup> Includes 801,135 shares held of record by Ganesh Moorthy and Hema Moorthy as trustees, and includes an aggregate of 12,492 shares subject to RSUs that vest within 60 days of June 21, 2024.
- <sup>(6)</sup> Includes an aggregate of 2,492 shares subject to RSUs that vest within 60 days of June 21, 2024.
- (7) Includes 25,277 shares held of record by Wade F. Meyercord and Phyllis Meyercord as trustees, and 2,492 shares subject to RSUs that vest within 60 days of June 21, 2024.
- <sup>(8)</sup> Includes an aggregate of 1,306 shares subject to RSUs that vest within 60 days of June 21, 2024.
- (9) Includes an aggregate of 135,177 shares held of record by Richard Simoncic and Melody Simoncic as trustees, and 3,244 RSUs that vest within 60 days of June 21, 2024.
- <sup>(10)</sup> Includes an aggregate of 4,830 shares subject to RSUs that vest within 60 days of June 21, 2024.
- (11) Includes 33,257 shares held of record by J. Eric Bjornholt as trustee, and includes an aggregate of 3,770 shares subject to RSUs that vest within 60 days of June 21, 2024.
- <sup>(12)</sup> Includes an aggregate of 50,846 RSUs that vest within 60 days of June 21, 2024.





## EXECUTIVE COMPENSATION COMPENSATION DISCUSSION AND ANALYSIS

### **Overview of the Compensation Program**

The Compensation Committee of our Board, presently comprised of Mr. Meyercord (Chair), Mr. Johnson and Mr. Rango considers the performance of our executive officers and makes compensation decisions regarding our executive officers. Our policies for setting compensation for each of our named executive officers (i.e., our CEO, our CFO, and our three other most highly paid executive officers) are the same as those for the rest of our executive officers. Our compensation program is a comprehensive package designed to motivate the executive officers to achieve our corporate objectives and is intended to be competitive and allow us to attract and retain highly qualified executive officers. In general, the types of compensation and benefits provided to our executive officers are similar to those provided to a broad base of Microchip employees, and include salary, cash bonuses, RSUs, and other benefits described below.

#### **Our Executive Compensation Policy and Objectives**

Our compensation policy for executive officers, including our named executive officers, and key employees is based on a "pay-for-performance" philosophy. This "pay-for-performance" philosophy emphasizes variable compensation, primarily by placing a large portion of pay at risk. We believe that this philosophy meets the following objectives:

- · rewards performance that may contribute to increased stockholder value,
- · attracts, retains, motivates and rewards individuals with competitive compensation opportunities,
- aligns an executive officer's total compensation with our business objectives,
- fosters a team environment among our management that focuses their energy on achieving our financial and business objectives consistent with Microchip's "Guiding Values,"
- balances short-term and long-term strategic goals, and
- · builds and encourages ownership of our common stock.

Decisions regarding cash and equity compensation also include subjective determinations and consideration of various factors with the weight given to a particular factor varying from time to time and in various individual cases, such as an executive officer's experience in the industry and the perceived value of the executive officer's position to Microchip as a whole.

We believe that the overall compensation levels for our executive officers, including our named executive officers, in fiscal 2024 were consistent with our "pay-for-performance" philosophy and were commensurate with our fiscal 2024 performance.

2024 Proxy Statement



<b>Policy/Practice</b>	Summary
Clawback/recovery rights	In October 2023, we adopted a compensation recovery ("clawback") policy in compliance with the listing standards of Nasdaq pursuant to which we are required to recover certain incentive-based compensation received by our executive officers as a result of achieving financial performance goals that are not met under any restated financial results.
One-year minimum vesting period for equity awards	Our 2004 Equity Plan requires a minimum one-year vesting period with respect to at least 95% of awards issued thereunder, subject to limited exceptions such as death, disability or a change of control of Microchip.
Salary reduction program	In connection with other expense reduction actions taken by our management team due to weakening business conditions, in February 2024, the Compensation Committee approved a 20% salary reduction for Mr. Moorthy and other executive staff members including Mr. Sanghi, Mr. Simoncic, Mr. Bjornholt and Mr. Drehobl. In addition, our Board of Directors approved a 20% reduction in the cash compensation of the non-employee members of our Board.
No excise tax gross-ups	In June 2024, we implemented a new form of change of control agreement that does not provide for an excise tax gross-up payment.
Limited perquisites	We provide limited perquisites or other personal benefits to our Named Executive Officers and generally provide air and other travel for our Named Executive Officers for business purposes only. We do not own or lease private aircraft.
Anti-hedging, pledging and margin policy	Our insider trading policy prohibits short sales and trading in publicly-traded options, such as puts and calls, and other derivative securities with respect to our stock. Also, our policy prohibits pledging our securities as collateral for any loan and prohibits holding our common stock in a margin account.
Stock ownership requirements	We have stock ownership requirements for our Board members, our Chief Executive Officer and our other Named Executive Officers. Our statement regarding our policy can be found on our webpage at: https://www.microchip.com/en-us/about/investors/investor-information/mission-statement.

## Named Executive Officers

Throughout this discussion and elsewhere in this Proxy Statement, the following individuals are referred to as our "Named Executive Officers"<sup>(1)</sup>:



Ganesh Moorthy, President and CEO



Steve Sanghi, Executive Chair



Richard Simoncic,<sup>(1)</sup> Chief Operating Officer



Stephen V. Drehobl, Senior VP, MCU8 and MCU16 Business Units<sup>(2)</sup>



J. Eric Bjornholt, Senior VP and CFO

- (1) Mr. Simoncic was appointed as Chief Operating Officer effective April 1, 2024. (2)
  - Mr. Drehobl retired from his executive officer role with Microchip on June 7, 2024 and is now serving as an advisor to the CEO.

2024 Proxy Statement



#### **Executive Compensation Process**

The Compensation Committee evaluates and establishes the compensation of our executive officers, including our named executive officers. The Compensation Committee seeks input from our CEO and our Executive Chair when discussing the performance of, and compensation levels for, the executive officers other than themselves. Neither our CEO nor our Executive Chair participates in deliberations relating to his own compensation.

The Compensation Committee designs our executive compensation program to be competitive with those of other companies in the semiconductor or related industries in our market. The Compensation Committee determines appropriate levels of compensation for each executive officer based on their level of responsibility within the organization, performance, and overall contribution. After such determination, the Compensation Committee makes allocations between long-term and short-term as well as the cash and non-cash elements of compensation. Microchip's financial and business objectives, the salaries of executive officers in similar positions with comparable companies and individual performance are considered in making these determinations. To the extent compensation information is reviewed for other companies, it is obtained from published materials such as proxy statements, and information gathered from such companies directly. We do not utilize a specific peer group in our review.

In August 2022, the Compensation Committee engaged Compensia as its independent compensation consultant to provide a detailed review of Microchip's executive compensation relative to the competitive market, including an analysis of executive compensation relative to market data, an analysis of the retention power of outstanding unvested equity awards and to review existing change of control agreements. The competitive data used for such analysis was from Compensia's proprietary database which includes semiconductor and hardware companies with revenues between \$1 billion and \$40 billion and a market capitalization greater than \$2 billion. Other than the foregoing engagement, Compensia did not provide any other services for us or the Compensation Committee in fiscal 2024 or fiscal 2023.

The Compensation Committee evaluated its relationship with Compensia to ensure that it believes that such firm is independent from management. This review process included a review of the services that such compensation consultant provided, the quality of those services and the fees associated with the services provided. Based on this review, as well as consideration of the factors affecting independence set forth in the listing standards of Nasdaq and the relevant SEC rules, the Compensation Committee has determined that no conflict of interest was raised by Compensia's work and that Compensia met the independence requirements of such rules.

The Compensation Committee used the analysis from Compensia described above to assess the overall reasonableness and competitiveness of the compensation packages for our executive officers but exercised its judgment in setting compensation levels and allocating compensation among the various elements of each executive's total compensation package. The recommendations of Compensia regarding our change of control agreements are reflected in the new form of agreement which was approved in May 2024. Other than the engagement of Compensia described above, we do not engage consultants to assist with executive compensation matters.

The executive officer compensation process begins with consideration of Microchip's overall budget for employee compensation. The Compensation Committee considers the budgeted salary data and individual executive officer salary increases are determined with the goal of keeping the executive officer salary increases within the budgeted range for other employees. In setting salaries for executive officers, the Compensation Committee may consider relevant industry data but does not target any overall industry percentage level or average.

Microchip's compensation budget is created as part of its annual and quarterly operating plan processes under which business and financial objectives are initially developed by our executive officers, in conjunction with their respective business units, and then discussed with and approved by our CEO. These objectives are then reviewed by our Board and are the overall financial and business objectives on which incentive compensation is based.

The Compensation Committee sets the compensation of our Executive Chair and our CEO in the same manner as each of our other executive officers. In particular, the Compensation Committee considers such executive's level of responsibility, performance, and overall contribution to the results of the organization. The Compensation Committee also considers the compensation of executives of other companies in the semiconductor or related industries in our market. Mr. Sanghi and Mr. Moorthy participate in the same cash incentive, equity incentive and benefit programs as our other executive officers. For example, their compensation is subject to the same performance metrics as our other executive officers under our Management Incentive Compensation Plan ("MICP").

For fiscal 2024, the Compensation Committee reviewed and approved the total compensation package of all of our executive officers, including the elements of compensation discussed below, and determined the amounts to be reasonable and competitive.





At our last Annual Meeting of Stockholders held on August 22, 2023, our stockholders approved an advisory (non-binding) proposal concerning our executive compensation program with approximately 92.54% of the votes cast in favor of the proposal. The Compensation Committee considered the results of this vote in establishing the compensation program for fiscal 2025.

#### Elements of Compensation

Our executive compensation program is currently comprised of four major elements:

- annual base salary,
- · incentive cash bonuses,
- equity compensation, and
- · compensation and employee benefits generally available to all of our employees.

The retirement benefits and other benefits offered to our executive officers are largely the same as those we provide to a broad base of employees. While our executive officers' level of participation in our management incentive compensation plans and equity incentive plans is typically higher than for our non-executive employees, based on the officers' level of responsibility and industry experience, the plans in which our executive officers are eligible to participate are very similar to those for many of our other employees. The Compensation Committee reviews each element of compensation separately and total compensation as a whole, other than those benefits which are available to all employees. The Compensation Committee determines the appropriate mix of elements to meet our compensation objectives and to help ensure that we remain competitive with the compensation practices in our industry and market.

Although our executive officers are entitled to certain severance and change of control benefits (as described below), the Compensation Committee does not consider such benefits to be elements of compensation for purposes of annual compensation reviews because such benefits may never be paid.

**Base Salaries.** When setting base salaries, we review the business and financial objectives for Microchip as a whole, as well as the objectives for each of the individual executive officers relative to their respective areas of responsibility. In particular, we consider our overall level of net sales and end market demand in our strategic business units, non-GAAP gross profit, non-GAAP operating expenses, non-GAAP operating income, non-GAAP net income per diluted share, adjusted cash flow from operating activities, expected capital expenditures and other financial considerations in setting our budgets for salaries. We also consider the individual performance of our named executive officers including the officer's level of responsibility, performance, overall contribution to the results of the organization, the officer's base salary relative to the salaries of our other officers, salary relative to comparable positions in the industry and market, the officer's overall compensation including incentive cash bonuses and equity compensation and the officer's performance relative to expectations. We do not assign any specific weight to any such factor but consider such factors as a whole for each executive. This review encompasses the objectives for both the immediately preceding fiscal year and the upcoming fiscal year. Based on the foregoing, effective April 3, 2023, the base salary of our President and CEO, Mr. Moorthy was increased by 8% to \$693,192. Due to his reduced part-time employment hours, there was a decrease of 26.7% in the base salary of our Executive Chair, Mr. Sanghi from fiscal 2023 to fiscal 2024. Effective April 3, 2023, the base salary of our Devision 10%.

In connection with other expense reduction actions being taken by our management team in light of adverse business conditions, on February 2, 2024, the Compensation Committee approved a 20% salary cut for our President and CEO, Mr. Moorthy, our Executive Chair, Mr. Sanghi and our other executive staff members (including our other named executive officers, Mr. Simoncic, Mr. Drehobl and Mr. Bjornholt) effective February 19, 2024. In light of the salary reduction program and adverse business conditions, the Compensation Committee has not yet considered any changes in the base salaries for our executives for fiscal 2025.

Incentive Cash Bonuses. The Compensation Committee sets performance goals which, if met, result in quarterly payments to our executive officers under the MICP. The Compensation Committee establishes performance goals which it believes are challenging, require a high level of performance and motivate participants to drive stockholder value, but which goals are expected to be achievable in the context of business conditions anticipated at the time the goals are set. When setting the performance goals, the Compensation Committee places more emphasis on the overall expected financial performance of Microchip rather than on the achievement of any one individual goal. The Compensation Committee believes that this focus on the overall payout incentivizes outstanding performance across the corporation and drives the overall financial success of the corporation. In addition to the performance metrics in the MICP, there is a discretionary component which the Compensation Committee uses to help achieve the overall objectives of the program. A portion of the discretionary component of the MICP is tied to the amount of progress achieved on our annual ESG operating plan goals.





The performance metrics under the MICP are determined by the Compensation Committee at the beginning of each quarter and may be based on GAAP financial results, non-GAAP financial results or other metrics at the discretion of the Compensation Committee. For fiscal 2024, certain of our performance metrics under the MICP such as those based on gross profit as a percentage of net sales, operating expenses as a percentage of net sales, operating income as a percentage of net sales and diluted net income per common share were based on non-GAAP financial results which are adjusted, as applicable, for the effect of share-based compensation, other manufacturing adjustments, expenses related to our acquisition activities (including intangible asset amortization, severance, and other restructuring costs, and legal and other general and administrative expenses associated with acquisitions including legal fees and expenses for litigation and investigations related to our Microsemi acquisition), professional services associated with certain legal matters, and losses on the settlement of debt.

Each of the performance metrics is reviewed each quarter but may be the same for multiple quarters. The Non-GAAP diluted net income per common share metric changes each quarter. The tables below set forth the target performance metrics under the MICP for each quarter of fiscal 2024 and our actual performance with respect to such metrics for such periods.

	Target Quarterly Measurement							
	Q1	FY24	Q2	FY24	Q3 FY24		Q4 FY24	
Performance Metric <sup>(1)</sup>	Target	Target % of Bonus	Target	Target % of Bonus	Target	Target % of Bonus	Target	Target % of Bonus
Sequential net sales growth	1.50%	20.00%	1.50%	20.00%	1.50%	20.00%	1.50%	20.00%
Non-GAAP gross profit percentage	65.50%	15.00%	65.50%	15.00%	65.50%	15.00%	65.50%	15.00%
Non-GAAP operating expenses as a percentage of net sales	23.00%	15.00%	23.00%	15.00%	23.00%	15.00%	23.00%	15.00%
Non-GAAP operating income as a percentage of net sales	42.50%	15.00%	42.50%	15.00%	42.50%	15.00%	42.50%	15.00%
Non-GAAP diluted net income per common share	\$1.64	15.00%	\$1.62	15.00%	\$1.13	15.00%	\$0.57	15.00%
Discretionary (non-ESG)	N/A	15.00%	N/A	15.00%	N/A	15.00%	N/A	15.00%
Discretionary based on ESG goals	N/A	5.00%	N/A	5.00%	N/A	5.00%	N/A	5.00%
MICP Total	N/A	100.00%	N/A	100.00%	N/A	100.00%	N/A	100.00%

	Actual Results							
	Q1	FY24	Q2	Q2 FY24		Q3 FY24		FY24
Performance Metric <sup>(1)</sup>	Actual	Bonus Payout %	Actual	Bonus Payout %	Actual	Bonus Payout %	Actual	Bonus Payout %
Sequential net sales growth	2.50%	26.67%	(1.50)%	0.00%	(21.67)%	0.00%	(24.92)%	0.00%
Non-GAAP gross profit percentage	68.39%	25.84%	68.09%	24.71%	63.77%	0.00%	60.32%	0.00%
Non-GAAP operating expenses as a percentage of net sales	20.31%	28.45%	19.97%	30.15%	22.54%	0.00%	27.42%	0.00%
Non-GAAP operating income as a percentage of net sales	48.08%	28.95%	48.12%	29.05%	41.24%	0.00%	32.89%	0.00%
Non-GAAP diluted net income per common share	\$1.64	15.10%	\$1.62	14.95%	\$1.08	0.00%	\$0.57	0.00%
Discretionary (non-ESG)	N/A	69.99%	N/A	18.54%	N/A	0.00%	N/A	0.00%
Discretionary based on ESG goals	N/A	5.00%	N/A	5.00%	N/A	0.00%	N/A	0.00%
MICP Total <sup>(2)</sup>	N/A	200.00%	N/A	122.40%	N/A	0.00%	N/A	0.00%

(1) During fiscal 2024, all of the elements of our internal performance and executive and employee compensation metrics were based on net sales and non-GAAP operating results.

<sup>(2)</sup> Due to weak business conditions, there was no payout under the MICP for the third and fourth quarters of fiscal 2024.

The total amount payable to each executive under the MICP is based on a percentage of the executive's base salary at the beginning of the quarter. The participation percentage for each executive is determined at the beginning of the fiscal year based on the executive's base salary at that time and typically stays at the same level for each quarter of the fiscal year. However, the Compensation Committee may change the participation level of an executive each quarter to reflect changes in the performance or responsibilities of the executive or other factors. The dollar amount of the target bonus for each executive is based on assumed achievement of all performance metrics under the MICP (as disclosed in the tables above) and payment of 20% under the discretionary component of the MICP (as disclosed in the tables above). The aggregate budgeted bonus pool under the various management

2024 Proxy Statement



incentive compensation plans is calculated by multiplying each eligible executive officer's bonus target percentage by the executive's base salary.

The actual awards under the MICP are based on our actual quarterly financial performance compared to the performance metrics (or such lesser amount as determined in the discretion of our Compensation Committee) and the amount of the discretionary component under the MICP is determined in the discretion of our Compensation Committee (which can be significantly higher or lower than the 20% target). For example, due to our strong financial results, the Compensation Committee approved a discretionary amount significantly above the 20% target for the first quarter of fiscal 2024. However, due to weakening business conditions, the Compensation Committee approved a discretionary amount below the 20% target for the second quarter of fiscal 2024 and there was no payout at all under the MICP for the third and fourth quarters of fiscal 2024. The actual awards are calculated by multiplying the overall award percentage payout for the quarter by the applicable percentage of the executive's salary at the end of the fiscal quarter that the award relates to. Thus, if an executive's salary or participation percentage changes during the year, up or down, this would affect the executive's actual bonus payment during the fiscal year. For fiscal 2024, the specific total bonus percentages under the MICP for each of our named executive officers were as follows: for Mr. Moorthy it was 165% of his salary; for Mr. Simoncic it was 56% of his salary; for Mr. Drehobl it was 46% of his salary; and for Mr. Bjornholt it was 44% of his salary. The bonus percentage for our CEO, Mr. Moorthy was increased from 150% of his base salary to fiscal 2023. The bonus percentages for our executive Chair, Mr. Sanghi from fiscal 2024 to fiscal 2023. The bonus percentages for our executive Chair, Mr. Sanghi from fiscal 2024 to fiscal 2023. The bonus percentages for our executive Chair, Mr. Sanghi from fiscal 2024 to fiscal 2023. The bonus percentages for our executive Chair, Mr. Sanghi from fiscal 2024 compared to fiscal 2023. The bonus percentages on our CEO

As indicated in the above table, for the first quarter of fiscal 2024, 20% of the quarterly MICP target was based on Microchip achieving sequential net sales growth of 1.5%. Accordingly, if Microchip's sequential net sales growth for the first quarter was 1.5%, then each executive would be paid the corresponding 20% of the MICP target bonus amount for that quarter. The net sales performance metric doubles if growth exceeds the 1.5% target by 3 percentage points, which would require 4.5% sales growth. The net sales performance metric goes to zero if growth is below the 1.5% target by 3 percentage points, which would require -1.5% sales growth. The net sales performance metric goes to zero if growth is below the 1.5% target by 3 percentage points, which would require -1.5% sales growth. If Microchip's sequential net sales growth for the first quarter was 0.75%, then each executive would be paid a corresponding 15% of the target bonus amount for that quarter and if Microchip's sequential net sales growth for the first quarter was 3%, then each executive would be paid a corresponding 30.0% of the target bonus amount for that quarter. A similar methodology with a different set of ranges is applied each quarter to each of the performance metrics listed in the above table.

As set forth in the above tables and the footnotes to the tables, during fiscal 2024, our CEO and our other executive officers received cash bonuses under the MICP. Applying the award percentages to each named executive officer's participation level in the plans, for fiscal 2024, the total bonus payments under the MICP for our named executive officers, other than Mr. Moorthy, ranged from \$117,118 to \$446,389. In fiscal 2024, Mr. Moorthy earned an aggregate MICP bonus payment of \$921,876. Please see footnote 4 to the "Summary Compensation Table" on page 65 of this Proxy Statement which sets forth the actual amount of the MICP awards for each named executive officer for fiscal 2024. The differences in the levels of compensation under these programs for the various executive officers are based upon their relative contribution, performance, experience, and responsibility level within the organization.

*Equity Compensation*. Equity compensation, such as RSUs, constitutes a significant portion of our incentive compensation program because we believe that executive officers and key employees should hold a long-term equity stake in Microchip to align their interests with the interests of our stockholders. Accordingly, in fiscal 2024, equity grants in the form of RSUs were a significant portion of our executive officers' total compensation package.

We typically make equity compensation grants to executive officers and key employees in connection with their initial employment, and we also typically make quarterly evergreen grants of equity to incentivize employees on a continuing basis as their initial equity awards vest. In setting the amount of the equity compensation grants, the estimated value of the grants is considered, as well as the intrinsic value of the outstanding equity compensation held by the executive officer. In setting these amounts and any performance goals, the Compensation Committee uses its judgment after considering the effect of the overall RSU amounts and the percentage of RSUs granted to executive officers in connection with the overall financial results and performance of Microchip.

Beginning with the evergreen grants of RSUs for the fourth quarter of fiscal 2020, 50% of the evergreen awards have been subject to performance vesting, and since October 2021, the performance vesting has been based on our non-GAAP operating income as a percentage of net sales over a period of twelve quarters. The performance goal was used with respect to 50% of the evergreen RSU grants ("PSUs") and the other 50% of the RSU grants are subject to time-based vesting and will only vest subject to the continued service of the officer on the vesting date which is approximately four years from the grant date. Under this performance-based criteria, Mr. Moorthy was granted 42,622 PSUs and our other executive offers were granted from 9,395 PSUs to 13,838 PSUs for fiscal 2024, and each executive was also granted time-based RSUs in an amount equal to the number of PSUs granted to such executive.





Grants of RSUs in fiscal 2024 typically were scheduled to vest approximately four years from the grant date. RSUs do not have a purchase price and therefore have immediate value to recipients upon vesting. On March 31, 2024, approximately 67% of our employees worldwide were eligible to receive RSUs under our 2004 Equity Incentive Plan. For more than ten years, RSUs have been the principal equity compensation vehicle for Microchip executive officers and key employees.

Grants of RSUs may also be made in connection with promotions, other changes in responsibilities or in recognition of other individual or Microchip developments or achievements.

In granting equity compensation awards to executive officers, we consider numerous factors, including:

- · the individual's position, experience, and responsibilities,
- · the individual's future potential to influence our mid- and long-term growth,
- · the vesting schedule of the awards, and
- the number and value of awards previously granted.

We do not separately target the equity element of our executive officer compensation programs at a specific percentage of overall compensation. However, overall total compensation is structured to be competitive so that we can attract and retain executive officers. In setting equity award levels, we also take into consideration the impact of the equity-based awards on the dilution of our stockholders' ownership interests in our common stock. As a result of Microchip's share repurchase program activity in fiscal 2024, the impact of ownership dilution from equity-based awards was more than offset by the number of shares of common stock repurchased.

The Compensation Committee grants RSUs to executive officers and current employees on a quarterly basis in an attempt to more evenly record stock-based compensation expense. Grants of RSUs to new employees (other than executives) are made once per month by the Employee Committee at a meeting of such committee. The Employee Committee was appointed by our Board and our Compensation Committee and is comprised of our Executive Chair, our President and CEO, and our Senior Vice President of Global Human Resources. Grants of RSUs to any new executive officer would be made at the first meeting of the Compensation Committee following the election of such officer. Microchip does not have any program, plan or practice to time grants of RSUs in coordination with the release of material non-public information. Microchip does not time, nor do we plan to time, the release of material non-public information for the purposes of affecting the value of executive compensation.

See the table under "Grants of Plan-Based Awards for Fiscal Year Ended March 31, 2024" at page 67 for information regarding RSUs granted during fiscal 2024 to our named executive officers.

2024 Proxy Statement



Stock Ownership Guidelines for Key Employees and Directors. To help ensure alignment of the interests of our management and our Board with those of our stockholders, we have put in place a stock holding policy that applies to each member of our management and Board. This policy was proposed by our Nominating, Governance, and Sustainability Committee and ratified by our Board. The table below summarizes the specified minimum level of ownership of our stock, in an amount at least equal to the lower of the dollar value or minimum number of shares, that our directors and executive officers must hold during their tenure in their respective office or position. They must meet the ownership threshold ratably over the first four years of their appointment or promotion, and then maintain this ownership threshold for the remainder of their tenure in the position. During fiscal 2024, all of our executive officers and directors were in compliance with the terms of the policy.

Position	Minimum Dollar Value	Minimum Number of Shares
Non-Employee Members of the Board	\$250,000	6,000
President and CEO	4 x Annual Salary	50,000
Executive Chair	3.5 x Annual Salary	40,000
Chief Operating Officer	3 x Annual Salary	24,000
Section 16(b) Executive Officers	2 x Annual Salary	12,000

Insider Trading Policy and Anti-Hedging. Our Board of Directors has adopted insider trading policies and procedures governing the purchase, sale, or any other disposition of our securities and material non-public information that are designed to promote compliance with insider trading laws, rules, regulations, and applicable Nasdaq standards. Our insider trading policies and procedures apply to our directors, officers, employees, contractors, agents, service providers and their immediate family members and continue to apply so long as they remain in possession of material non-public information. Microchip's insider trading policy prohibits employees, officers or directors from speculating in Microchip stock, which includes a prohibition on short selling, buying and selling options (including writing covered calls) or hedging or any type of arrangement that has a similar economic effect. For more information on our minimum stock ownership and insider trading policies, please see https://www.microchip.com/en-us/about/investors/investor-information/mission-statement.

Other Compensation and Employee Benefits Generally Available to All Employees. We maintain compensation and employee benefits that are

- generally available to all Microchip employees, including:
  - our employee stock purchase plans,
  - · medical, dental, vision, employee assistance program, flexible spending, and disability insurance,
  - · life insurance benefits,
  - a 401(k) retirement savings plan,
  - · an employee cash bonus plan, and
  - · vacation and paid time off.

Since these programs are generally available to all employees, these forms of compensation are not independently evaluated by the Compensation Committee in connection with the determination of executive officer compensation.

*Employee Stock Purchase Plans.* Our 2001 Employee Stock Purchase Plan is a Section 423 qualified employee stock purchase plan that allows all U.S. employees the opportunity to purchase our common stock through payroll deductions at 85% of the fair market value at the lower of the price as of the opening of the two-year offering period, or at the end of any six-month purchase period. A significant portion of our international employees have the ability to participate in our 1994 International Employee Stock Purchase Plan that allows them the opportunity to purchase our common stock through payroll deductions at 85% of the fair market value at the lower of the price as of the opening or the end of any six-month offering period.

Medical, Dental, Vision, Employee Assistance Program, Flexible Spending, Disability Insurance and Accidental Death and Dismemberment. We make medical, dental, vision, employee assistance program, flexible spending, and disability insurance generally available to all of our employees through our active benefit plans. Under these generally available plans, our named executive officers are eligible to receive between \$1,000 and \$10,000 per month in long-term disability coverage depending on which plan they elect. Short-term disability coverage is provided which allows for 100% of base salary to be paid for six months in the event of disability. Accidental death and dismemberment insurance, which is generally available to our U.S. employees, is provided by Microchip to our executives with a benefit of one times the executive's annual salary. Since all of our U.S. employees participate in these plans on a non-discriminatory basis, the value of these benefits to our named executive officers is not required to be included in the "Summary Compensation Table" on page 65 pursuant to SEC rules and regulations.

*Life Insurance.* In fiscal 2024, we provided life insurance coverage to our named executive officers in the amount up to one and a half times the executive's annual salary (up to a maximum of \$500,000). The named executive officers may purchase supplemental life insurance at their own expense.





401(k). We maintain a 401(k) plan for the benefit of all of our U.S. employees to allow our employees to save for retirement. We contribute to our 401(k) plan each year based on our profitability during the year, subject to maximum contributions and other rules prescribed by federal law governing such plans. Our named executive officers are permitted to participate in the plans to the same extent as our other U.S. employees. Our Compensation Committee approved discretionary matching contributions for the first, second, third and fourth quarter of fiscal 2024 equal to \$0.65, \$0.50, \$0.25 and \$0.25 for each dollar contributed by the employee for the first 6% of their salary contributions.

*Employee Cash Bonus Plan.* All of our employees worldwide participate in our Employee Cash Bonus Plan ("ECBP"). The ECBP is a discretionary bonus plan designed to allow our full-time employees, not just our executive officers, to share in the success of the company. The target bonus under the ECBP is 2.5 days of base salary per quarter, or on an annual basis, two weeks of annual base salary which may be granted by the Compensation Committee if certain Microchip operating profitability objectives are achieved. Under the ECBP, the Compensation Committee can set the eligibility requirements and targets and has discretion to pay more or less than the stated target. Other eligibility terms also apply, such as an attendance requirement and a performance requirement.

The payout under the ECBP is approved by the Compensation Committee based on our actual quarterly operating results. For the first and second quarters of fiscal 2024, bonus awards were paid out to executives and other employees who participate in such plan at 200% and 120% of target, respectively. Due to adverse business conditions, there was no bonus paid for the third and fourth quarters of fiscal 2024. Under the ECBP, for fiscal 2024, our named executive officers other than our CEO received total payments ranging from \$10,161 to \$14,209 and, Mr. Moorthy received \$21,329.

Vacation and Paid Time-Off Benefits. We provide vacation and other paid holidays to all of our employees, including our named executive officers. We believe our vacation and holidays are comparable to others in the industry.

**Non-Qualified Deferred Compensation Plan.** We maintain a non-qualified deferred compensation plan for certain employees, including our named executive officers, who receive compensation in excess of the 401(k) contribution limits imposed under the Internal Revenue Code and desire to defer more compensation than they would otherwise be permitted under a tax-qualified retirement plan, such as our 401(k) plan. Microchip does not make contributions to this non-qualified deferred compensation plan. This plan allows our executive officers to make pre-tax contributions to this plan which would be fully taxed to the executive officers after the executive officer's termination of employment with Microchip.

We do not have pension plans or other retirement plans for our named executive officers or our other U.S. employees.

## Employment Contracts, Termination of Employment and Change of Control Arrangements.

## Fiscal 2024 Change of Control Severance Agreements

We do not have employment contracts with our Executive Chair, CEO, CFO or any of our executive officers, nor agreements to pay severance on involuntary termination (other than as stated in the change of control agreements described below, including the new form of agreement approved in fiscal 2025) or upon retirement. Our CEO, our Executive Chair, our CFO, and our other executive officers have entered into change of control agreements with us and the terms of the agreements that were in place at March 31, 2024, the last business day of our last completed fiscal year, are described below.

The change of control agreements were designed to help ensure the continued services of our key executive officers in the event that a change of control of the company is effected, and to assist our key executive officers in transitioning from Microchip if, as a result of a change of control, they lose their positions. We believe that the benefits provided by these agreements help to ensure that our management team will be incentivized to remain employed with Microchip during a change of control. Capitalized terms used herein and not defined shall have the meanings set forth in the change of control agreements. Additionally, our 2004 Equity Incentive Plan has a change of control provision which provides that any successor company shall assume each outstanding award or provide an equivalent substitute award; however, if the successor fails to do so, vesting of awards shall accelerate. The Compensation Committee considered prevalent market practices in determining the severance amounts and the basis for selecting the events triggering payment in the agreements.

With respect to our Executive Chair and CFO, if the executive officer's employment terminates for reasons other than Cause within the Change of Control Period, the executive officer will be entitled to receive severance benefits consisting of the following primary components:





- a one-time payment of the executive's base salary in effect immediately prior to the Change of Control or termination date, whichever is greater, for the following periods: (1) in the case of the Executive Chair, two years; (2) in the case of the CFO, one year;
- a one-time payment of the executive's bonuses for which the executive was or would have been eligible in the year in which the Change of Control occurred or for the year in which termination occurred, whichever is greater, for the following periods: (1) in the case of the Executive Chair, two years; (2) in the case of the CFO, one year;
- a continuation of medical and dental benefits (subject to any required employee contributions) for the following periods: (1) in the case of the
  Executive Chair, two years; (2) in the case of the CFO, one year; provided in each case that such benefits would cease sooner if and when the
  executive officer becomes covered by the plans of another employer; and
- a payment to cover any excise tax that may be due under Section 4999 of the Code, if the payments provided for in the change of control
  agreement constitute "parachute payments" under Section 280G of the Code and the value of such payments is more than three times the
  executive officer's "base amount" as defined by Section 280G(b)(3) of the Code.

With respect to our Executive Chair and the CFO, immediately prior to a Change of Control (regardless of whether the executive officer's employment terminates), all equity compensation held by the executive officer shall become fully vested.

With respect to our CEO and executive officers other than the Executive Chair and the CFO, if the executive officer terminates his or her employment for Good Reason, or the executive's employment is terminated for reasons other than Cause within the Change of Control Period, the executive officer will be entitled to receive severance benefits consisting of the following primary components:

- a one-time payment of the executive's base salary in effect immediately prior to the Change of Control or termination date, whichever is greater, for one year;
- a one-time payment of the bonuses for which the executive was or would have been eligible in the year in which the Change of Control
  occurred or for the year in which termination occurred, whichever is greater, for one year;
- a continuation of medical and dental benefits (subject to any required employee contributions) for one year (provided in each case that such benefits would cease sooner if and when the executive officer becomes covered by the plans of another employer); and
- a payment to cover any excise tax that may be due under Section 4999 of the Code, if the payments provided for in the change of control
  agreement constitute "parachute payments" under Section 280G of the Code and the value of such payments is more than three times the
  executive officer's "base amount" as defined by Section 280G(b)(3) of the Code.

With respect to our CEO and executive officers other than the Executive Chair and CFO, immediately upon termination during the Change of Control Period other than for Cause, all equity compensation held by the executive officer shall become fully vested.

The following table sets forth the aggregate dollar value of payments, to the extent calculable, in the event of a termination of a named executive officer on March 31, 2024, the last business day of our last completed fiscal year.

Name	Salary \$	Bonus \$	Equity Compensation Due to Accelerated Vesting \$ <sup>(1)</sup>	Tax Gross-up on Change of Control \$ <sup>(2)</sup>	Continuation of Certain Benefits
Ganesh Moorthy, President and CEO <sup>(4)</sup>	554,554	936,343	39,712,904	10,605,600	1 year
Steve Sanghi, Executive Chair <sup>(5)</sup>	567,373	702,669	24,955,041	_	2 years
Richard Simoncic, Chief Operating Officer <sup>(4)</sup>	280,918	168,118	9,645,504	_	1 year
Stephen V. Drehobl, Senior VP, MCU8 and MCU16 Business Units <sup>(4)</sup>	277,918	138,531	12,107,793	_	1 year
J. Eric Bjornholt, Senior VP and CFO <sup>(4)</sup>	264,195	126,407	9,851,715	_	1 year

<sup>(1)</sup> Value represents the gain that our named executive officers would receive, calculated as the amount of unvested RSUs and PSUs multiplied by our stock price on March 31, 2024.

2024 Proxy Statement

56

🐠 Міскоснір

- (2) This payment covers any excise tax that may be payable under Section 4999 of the Code if the payments provided for under the change of control agreement constitute "parachute payments" under Section 280G of the Code and the value of the payments is more than three times the executive officer's "base amount" as defined by Section 280G(b)(3) of the Code.
- (3) Benefits continued under the change of control agreements are limited to company-paid medical, dental, vision and life insurance coverage at the same level of coverage the executive was provided immediately prior to termination of employment with Microchip. Amounts are not determinable at this time and are dependent on each executive officer's individual circumstances.
- (4) The change of control payment includes an amount equal to one times the annual salary of the executive plus a bonus equal to the targeted annual amounts payable to such executive under our MICP and our ECBP.
- <sup>(5)</sup> The change of control payment includes an amount equal to two times the annual salary of the executive plus a bonus equal to two times the targeted annual amount payable to such executive under our MICP and our ECBP.

## Approval of Revised Form of Change of Control Severance Agreement

After considering the recommendations of Compensia and upon the recommendation of our Compensation Committee, on May 21, 2024, our Board of Directors approved a revised form of Change of Control Severance Agreement (the "Severance Agreement") and we entered into such an agreement with Mr. Moorthy, Mr. Simoncic and Mr. Bjornholt on June 10, 2024. The Severance Agreement provides that following the termination of employment under certain conditions (as described below) within the period beginning three months prior to a change of control of the company and ending on the two-year anniversary of the change of control (the "change of control period"), the executive's employment is terminated by the company other than for "cause," death or disability, or the executive resigns for "good reason," then the executive will be entitled to receive:

- a lump sum payment equal to 24 months for Mr. Moorthy and 18 months for Messrs. Simoncic and Bjornholt of his then-current annual base salary;
- a lump sum payment equal to two hundred percent (200%) for Mr. Moorthy and one hundred and fifty percent (150%) for Messrs. Simoncic and Bjornholt of the employee's highest annual incentive compensation amount paid during any of the preceding three full plan years;
- a lump sum payment representing the cost of COBRA premiums for medical, vision and dental coverage for the employee and employee's eligible dependents for 24 months for Mr. Moorthy and 18 months for Messrs. Simoncic and Bjornholt; and
- accelerated vesting as to one hundred percent (100%) of the employee's outstanding equity awards subject to service-based vesting and
  accelerated vesting of outstanding equity awards subject to performance-based vesting criteria at the greater of target performance or the
  amount provided under the terms of the individual award agreement.

The Severance Agreement conditions receipt of the severance payments and benefits under the agreement on the executive entering into a release of claims in favor of the company.

The Severance Agreement supersedes and replaces the terms of the existing change in control severance agreements with Mr. Moorthy, Mr. Simoncic and Mr. Bjornholt. The Severance Agreement effects certain changes to the prior change of control agreements for such executives including, for each such executive, the elimination of the payment to cover excise taxes under Section 4999 of the Internal Revenue Code if the payments provided in the change of control agreement result in "parachute payments" under Section 280G of the Internal Revenue Code and, for Mr. Bjornholt, the elimination of single-trigger vesting of all equity compensation upon a change of control.

Under the new Severance Agreement, if any payment or benefit that the employee received would (i) constitute a "parachute payment" within the meaning of Section 280G of the Internal Revenue Code and (ii) but for this sentence, be subject to the excise tax imposed by Section 4999 of the Code (the "Excise Tax"), then the payments will be either delivered in full, or delivered as to such lesser extent that would result in no portion of the payments being subject to the Excise Tax, whichever of the foregoing amounts, taking into account the applicable federal, state and local income taxes and the Excise Tax, results in the employee's receipt, on an after-tax basis, of the greatest amount of payments, notwithstanding that all or some of the payments may be subject to the Excise Tax. If a reduction in payments is made in accordance with the immediately preceding sentence, the reduction of payments will be made in the following order: (A) reduction of cash payments in reverse chronological order; (B) cancellation of equity awards that were granted "contingent on a change in ownership or control"; (C) reduction of the accelerated vesting of equity awards in reverse order of date of grant of the equity awards; and (D) reduction of employee benefits in reverse chronological order.

For informational purposes, the following table sets forth the estimated aggregate dollar value of what the payments would have been under the new change of Severance Agreements had such agreements been in place prior to the end of fiscal 2024. The

2024 Proxy Statement



**Міскоснір** 

table reflects the hypothetical situation of termination of the CEO, COO and CFO on March 31, 2024, the last business day of our last completed fiscal year, under the agreements that became effective on June 10, 2024.

Name	Salary \$	Bonus \$	Equity Compensation Due to Accelerated Vesting \$ <sup>(1)</sup>	Benefits \$ <sup>(2)</sup>
Ganesh Moorthy, President and CEO <sup>(3)</sup>	1,109,108	5,807,452	39,712,904	44,852
Richard Simoncic, Chief Operating Officer <sup>(4)(5)</sup>	292,580	703,427	9,645,504	32,630
J. Eric Bjornholt, Senior VP and CFO <sup>(4)(5)</sup>	_	490,825	9,851,715	27,035

- <sup>(1)</sup> Value represents the gain that our named executive officers would receive, calculated as the amount of unvested RSUs and PSUs multiplied by our stock price on March 31, 2024.
- <sup>(2)</sup> The change in control payment includes an amount representing the cost of COBRA premiums for medical, vision and dental coverage for the employee and employee's eligible dependents for 24 months for Mr. Moorthy and 18 months for Messrs. Simoncic and Bjornholt.
- <sup>(3)</sup> The change of control payment includes an amount equal to 24 months of the annual base salary of the executive plus a bonus equal to two hundred percent (200%) of the highest annual incentive compensation amount paid during any of the preceding three full plan years.
- <sup>(4)</sup> The change of control payment includes an amount equal to 18 months of the annual base salary of the executive plus a bonus equal to one hundred and fifty percent (150%) the highest annual incentive compensation amount paid during any of the preceding three full plan years.
- (5) These amounts are adjusted to reflect the reduction in payments under the Severance Agreements as described on page 57. Specifically, salary would be reduced by \$128,797 and \$396,293 for Messrs. Simoncic and Bjornholt, respectively and bonus would be reduced by \$132,712 for Mr. Bjornholt.

## Performance-Based Compensation and Financial Restatement

In October 2023, we adopted a compensation recovery ("clawback") policy in compliance with Nasdaq listing standards. Under our policy, we would recover certain incentive-based compensation received by our executive officers as a result of achieving financial performance goals that are not met under restated financial results. To date, Microchip has not experienced a financial restatement.

## Tax Deductibility

The Internal Revenue Code disallows a corporate income tax deduction for executive compensation in excess of \$1.0 million paid to certain of our named executive officers. To maintain flexibility in compensating Microchip's executive officers in a manner designed to promote varying corporate goals, it is not the policy of the Compensation Committee that executive compensation must be tax deductible. We intend to review the deductibility of executive officer compensation from time to time to determine whether any actions are advisable to obtain deductibility.

### Conclusion

We believe that our executive team provided outstanding service to Microchip in fiscal 2024. We will work to assure that the executive compensation programs continue to meet Microchip's strategic goals as well as the overall objectives of the compensation program.

## COMPENSATION COMMITTEE REPORT ON EXECUTIVE COMPENSATION (\*)

The Compensation Committee has reviewed and discussed the "*Executive Compensation - Compensation Discussion and Analysis*" section of this proxy statement required by Item 402(b) of Regulation S-K with management and, based on such review and discussion, the Compensation Committee recommended to our Board that the "*Executive Compensation — Compensation Discussion and Analysis*" be included in this proxy statement.

By the Compensation Committee of the Board:

2024 Proxy Statement



Wade F. Meyercord (Chair)

Karlton D. Johnson

Robert A. Rango

<sup>(\*)</sup> The Compensation Committee Report on executive compensation is not "soliciting" material and is not deemed "filed" with the SEC, and is not incorporated by reference into any filings of Microchip under the Securities Act of 1933 or the Securities Exchange Act of 1934 whether made before or after the date hereof and irrespective of any general incorporation language contained in such filings.

2024 Proxy Statement



## CEO PAY RATIO DISCLOSURE

As required by Section 953(b) of the Dodd-Frank Act, and Item 402(u) of Regulation S-K, we are providing the following information about the relationship of the annual total compensation of our "median employee" and that of our CEO, Ganesh Moorthy. We believe the pay ratio information provided below is a reasonable estimate calculated in a manner consistent with the pay ratio disclosure rules. However, because the SEC rules for identifying the median employee and calculating the pay ratio allow companies to use different methodologies, exemptions, estimates and assumptions, this pay ratio disclosure may not be comparable to the pay ratio reported by other companies. We are a global company with more than 69% of our employees located outside the U.S. and we have significant manufacturing operations. As a result, our employee population is different than that of many other companies.

Our median employee works in the U.S. as a full-time Production Specialist, which is a non-technology position. As of fiscal year-end, we had 22,300 worldwide employees, and approximately 92% of our U.S. employees' total direct compensation exceeded our median employee's total direct compensation.

For fiscal 2024, our last completed fiscal year:

- The annual total compensation of our CEO, as reported in the "Summary Compensation Table" presented on page 65 of this proxy statement, was \$9,866,411.
- The estimated median of the annual total compensation of all our worldwide employees, excluding our CEO, was \$47,793. The ratio of the
  annual total compensation of our CEO to the median of the annual total compensation of worldwide employees was 206 to 1.
- The estimated median of the annual total compensation of all our U.S. based employees, excluding our CEO, was \$101,104. The ratio of the annual total compensation of our CEO to the median of the annual total compensation of U.S.-based employees was 98 to 1.

To identify the median of the annual total compensation of all of our worldwide employees, as well as to determine the annual total compensation of the "worldwide median employee," the methodology and the material assumptions, adjustments, and estimates that we used were as follows:

- We selected January 1, 2024 as the date upon which we identified the median employee. We compiled a list of all full-time, part-time,
- temporary and seasonal employees who were employed on that date, including employees working both within and outside of the U.S.
  We identified the "worldwide median employee" by taking all employees on this list (including international employees, but excluding the CEO), and ranking them based on a consistently applied compensation measure that incorporated the adjusted gross wages paid over the twelve-month period preceding the determination date (including the grant date value of equity, as opposed to realized equity values). We converted pay for international employees to U.S. Dollars using the exchange rates on January 1, 2024, and we annualized the pay for full and part time employees who were hired during the period.
- After identifying a representative "worldwide median employee," we identified and calculated the elements of such employee's compensation for fiscal 2024 in accordance with the requirements of Item 402(c)(2)(x) of Regulation S-K.
- With respect to the annual total compensation for our CEO, we used the amount reported in the "Total" column of our 2024 "Summary Compensation Table".

To identify the median of the annual total compensation of our employees located within the U.S., as well as to determine the annual total compensation of the "U.S.-based median employee," we followed the same methodology outlined above.

2024 Proxy Statement



## PAY VERSUS PERFORMANCE

This disclosure has been prepared in accordance with the SEC's pay versus performance rules in Item 402(v) of Regulation S-K under the Securities Exchange Act of 1934, as amended, and does not necessarily reflect the value of compensation actually realized by the named executive officers (NEOs) or how the Compensation Committee evaluates compensation decisions. Amounts included as "compensation actually paid" do not represent the value of cash compensation and equity awards actually received by the NEOs, but rather is an amount calculated under SEC rules that includes, among other things, the year-over-year changes in the "fair value" of unvested equity-based awards. For a discussion of how the Compensation Committee seeks to align pay with performance when making compensation decisions, please review the Compensation Discussion and Analysis beginning on page 47.

The following table shows the information for the past four fiscal years of: (i) the Summary Compensation Table total compensation (see page 65) for our principal executive officer(s) (PEOs) and, on an average basis, our Non-PEO NEOs, (ii) the "compensation actually paid" to our PEO(s) and, on an average basis, our Non-PEO NEOs (ii) to our PEO(s) and, on an average basis, our Non-PEO NEOs (iii) our total shareholder return, (iv) our peer group total shareholder return, (v) our net income, and (vi) our non-GAAP operating income.

#### Pay Versus Performance Table

	Summary	Compensation T	able Total	Comper	nsation Actually P	aid <sup>(1)(2)</sup>		al fixed \$100 t based on:		Non-GAAP
Year	PEO Ganesh Moorthy \$ <sup>(3)(4)</sup>	PEO Steve Sanghi \$ <sup>(3)</sup>	Non-PEO NEOs \$ <sup>(3)</sup>	PEO Ganesh Moorthy \$ <sup>(3)(4)</sup>	PEO Steve Sanghi \$ <sup>(3)</sup>	Non-PEO NEOs \$ <sup>(3)</sup>	TSR \$ <sup>(5)</sup>	Peer group TSR \$ <sup>(6)</sup>	GAAP Net income (in millions) \$	Operating Income (in millions) \$ (7)*
20	9,866,411		2,826,338	9,039,215		2,509,339	281.73	342.64	1,906.9	3,349.2
20	23 12,276,315		4,470,204	18,075,158		6,952,662	257.73	223.07	2,237.7	3,959.8
20	12,759,667		3,861,570	9,925,324		1,781,607	227.23	233.18	1,285.5	2,965.3
20	3,891,467	9,289,912	1,565,347	17,506,955	38,326,570	6,600,301	231.89	209.98	349.4	2,154.1

\* Refer to the reconciliation of these non-GAAP operating results to the comparable GAAP financial measure in Appendix A beginning on page 82 of this proxy statement.

(1) The dollar amounts reported represent the amount of "compensation actually paid," as calculated in accordance with SEC rules. The dollar amounts do not reflect the actual amounts of compensation paid to our executives during the applicable year. In accordance with SEC rules, certain adjustments were made to the "Summary Compensation Table" total compensation to determine the amount of "compensation actually paid," including adding (i) the year-end fair value of equity awards granted during the reported year, and (ii) the change in the fair value of equity awards that were unvested at the end of the prior year, measured through the date the awards vested or were forfeited, or through the end of the reported fiscal year. For purposes of calculating "compensation actually paid," the fair value of equity awards is calculated in accordance with Financial Accounting Standards Board Accounting Standards Codification Topic 718 (FASB ASC Topic 718) using the same assumption methodologies used to calculate the grant date fair value of awards for purposes of the "Summary Compensation Table" (see page 65 for additional information).





(2) The following table shows the adjustments to the Summary Compensation Table total compensation to arrive at the Compensation Actually Paid to our PEO(s) and the average Compensation Actually Paid to our Non-PEO NEOs for each of the required fiscal years.

Adjustments to Reported Summary	202	4	202	3	202	2		2021	
Compensation Table Total for PEO and Non-PEO Named Executive Officers	PEO Ganesh Moorthy \$	Non-PEO NEOs \$	PEO Ganesh Moorthy \$	Non-PEO NEOs \$	PEO Ganesh Moorthy \$	Non-PEO NEOs \$	PEO Steve Sanghi \$	PEO Ganesh Moorthy \$	Non-PEO NEOs
Summary Compensation Table Total	9,866,411	2,826,338	12,276,315	4,470,204	12,759,667	3,861,570	9,289,912	3,891,467	1,565,347
Grant date fair value of equity awards reported in summary compensation table	(8,229,378)	(2,237,589)	(8,714,501)	(3,305,357)	(10,538,056)	(2,951,513)	(7,384,078)	(3,170,379)	(1,200,869)
Year-end fair value of awards granted during the year which were unvested at year-end	7,973,873	2,105,737	11,547,993	4,376,401	10,038,862	2,754,243	11,009,092	4,747,577	1,798,949
Year-over-year change in fair value of outstanding and unvested awards	(314,990)	(6,220)	2,933,878	1,389,363	(1,396,136)	(1,126,361)	19,162,790	9,156,007	3,365,905
Year-over-year change in fair value of awards granted in prior years which vested during the year	(188,324)	(152,019)	122,240	95,375	(83,697)	(67,010)	6,248,855	2,882,283	1,070,969
Value as of prior year- end for awards forfeited during the year	(68,377)	(26,908)	(90,767)	(73,324)	(855,316)	(689,322)		_	_
Total Adjustments	(827,196)	(316,999)	5,798,843	2,482,458	(2,834,343)	(2,079,963)	29,036,658	13,615,488	5,034,954
Compensation Actually Paid	9,039,215	2,509,339	18,075,158	6,952,662	9,925,324	1,781,607	38,326,570	17,506,955	6,600,301

<sup>(3)</sup> The following table shows the PEO(s) and Non-PEO NEOs for each of the past four fiscal years:

Year	PEO(s)

Tear	FLO(S)	
2024	Ganesh Moorthy	Steve Sanghi, Richard Simoncic, Stephen V. Drehobl and J. Eric Bjornholt
2023	Ganesh Moorthy	Steve Sanghi, Richard Simoncic, Stephen V. Drehobl and J. Eric Bjornholt
2022	Ganesh Moorthy	Steve Sanghi, Richard Simoncic, Stephen V. Drehobl and J. Eric Bjornholt
2021	Steve Sanghi, Ganesh Moorthy (4)	Richard Simoncic, Stephen V. Drehobl and J. Eric Bjornholt

Non DEO NEOs

(4) Effective March 1, 2021, Mr. Sanghi transitioned from PEO and Chair of the Board of Directors to an Executive Chair role, and Mr. Moorthy was appointed as PEO and continued to serve as President.

<sup>(5)</sup> Pursuant to SEC rules, the Microchip TSR and Peer Group TSR are determined based on the value of an initial fixed investment of \$100 on March 31, 2020 through the end of the listed fiscal year.

<sup>(6)</sup> Our peer group is comprised of the component companies of the PHLX Semiconductor Index (the "Peer Index") for each applicable fiscal year.

<sup>(7)</sup> Our Company-Selected Measure, as required by Item 402(v) of Regulation S-K, is non-GAAP operating income, which, in our assessment, represents the most important financial performance measure linking fiscal 2024 NEO compensation actually paid to company performance.

2024 Proxy Statement

62

**Міскосні**р

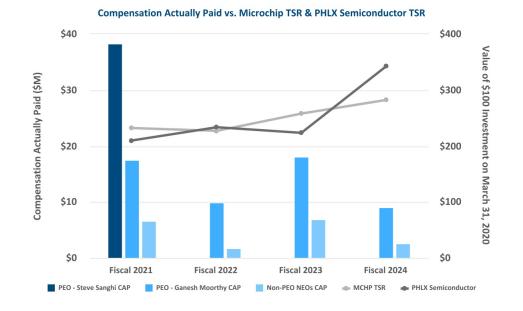
## **Fiscal 2024 Performance Measures**

In accordance with SEC rules, the following table lists the financial performance measures that, in our assessment, represent the unranked, but most important financial performance measures used to link "compensation actually paid" to our NEOs to company performance for fiscal 2024, as further described in our Compensation Discussion and Analysis within the sections titled "Elements of Compensation - Base Salary" and "Elements of Compensation - Equity Compensation" (see page 50).

Important Financial Performance Measures					
Net Sales					
Gross Profit Percentage (Non-GAAP)					
Operating Expenses (Non-GAAP)					
Operating Income (Non-GAAP)					
Diluted Net Income Per Common Share (Non-GAAP)					
Cash Flow from Operating Activities					

### Relationship Between "Compensation Actually Paid" and Performance Measures

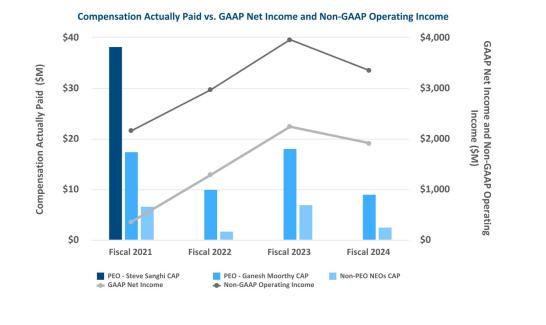
In accordance with SEC rules, the chart below illustrates how "compensation actually paid" (CAP) to our NEOs aligns with our financial performance as measured by our total shareholder return, and our peer group total shareholder return.



#### 2024 Proxy Statement



In accordance with SEC rules, the chart below illustrates how "compensation actually paid" (CAP) to our NEOs aligns with our GAAP net income, and our non-GAAP operating income, which is the company selected measure.



2024 Proxy Statement

64

**Міскосні**р

## COMPENSATION OF NAMED EXECUTIVE OFFICERS

### SUMMARY COMPENSATION TABLE

The following table lists the annual compensation for our President and CEO, our CFO and our three other most highly compensated executive officers (referred to as the "named executive officers") earned in the last three fiscal years:

.. \_ ..

Principal Position         Year         (\$) (1)         (\$) (2)         (\$) (3)         (\$) (4)         (\$) (5)	
2024 680,723 21,329 8,229,378 921,876 13,105	9,866,411
Ganesh Moorthy,         2023         643,126         75,599         8,714,501         2,828,128         14,961	12,276,315
2022 565,862 46,006 10,538,056 1,595,494 14,249	12,759,667
Chan Depeki 2024 398,678 14,209 2,921,906 446,389 15,732	3,796,914
Steve Sanghi,         2023         484,886         54,633         6,374,625         1,704,538         21,813	8,640,495
2022 484,882 38,126 3,735,961 1,269,336 18,272	5,546,577
Richard Simoncic, <sup>(6)</sup> 2024 344,798 10,804 2,107,332 158,494 11,683	2,633,111
Richard Simolicity         2023         319,862         37,599         2,126,398         431,352         15,497	2,930,708
2022 289,384 23,799 2,312,929 263,595 11,968	2,901,675
Stephen V. Drehobl,         2024         341,216         10,689         2,107,332         128,801         12,176	2,600,214
Senior VP, MCU8 and MCU16         2023         334,797         39,184         2,594,008         451,366         17,265	3,436,620
Business Units         2022         314,481         26,212         3,201,643         315,250         14,023	3,871,609
L Fie Biembelt 2024 324,351 10,161 1,813,786 117,118 9,696	2,275,112
J. Eric Bjornholt, 2023 315,212 36,894 2,126,398 378,797 15,692	2,872,993
2022 293,338 24,449 2,555,519 241,667 11,445	3,126,418

<sup>(1)</sup> Represents the base salary earned by each executive officer in the specified fiscal year.

<sup>(2)</sup> Represents bonuses earned by each executive officer in the specified fiscal year under our ECBP.

(3) Represents the aggregate grant date fair value of awards of RSUs and PSUs made in the specified fiscal year computed in accordance with ASC 718 *Compensation - Stock Compensation.* For information on the valuation assumptions made with respect to the grants of RSUs and PSUs in fiscal 2024, please refer to Note 13, "Share-Based Compensation" to Microchip's audited financial statements for the fiscal year ended March 31, 2024 included in our Annual Report on Form 10-K filed with the SEC on May 25, 2024. The terms of the awards for performance-based RSU awards granted also provide for achievement of up to 200% of the target amount ("maximum"). At maximum, the 2024 PSUs would pay out to the applicable NEOs as follows: Mr. Moorthy: \$6,596,959, Mr. Sanghi: \$2,196,983, Mr. Simoncic: \$1,689,408, Mr. Drehobl: \$1,689,408 and Mr. Bjornholt: \$1,454,153.

(4) Represents the aggregate amount of cash bonuses earned by each executive officer in the specified fiscal year under our MICP. In fiscal 2022, a portion of the amounts earned under the MICP, were paid in RSUs and not in cash. Such RSUs are not included in the "Non-Equity Incentive Plan Compensation" column in the above table; however, all of such RSU grants made during fiscal 2022 are included in the Stock Awards column in the above table and such outstanding RSUs are also included in the "Outstanding Equity Awards at 2024 Fiscal Year End" table.

2024 Proxy Statement



<sup>(5)</sup> Consists of company-matching contributions under our 401(k) retirement savings plan and the full dollar value of premiums paid by Microchip for life insurance for the benefit of the named executive officer in the amounts shown below:

Named Executive Officer	Year	401(k) (\$)	Life Insurance (\$)
Oracesh Maradha	2024	7,994	5,111
Ganesh Moorthy, President and CEO	2023	10,575	4,386
	2022	10,025	4,224
Ctava Canadi	2024	8,214	7,518
Steve Sanghi, Executive Chair	2023	14,006	7,807
	2022	10,754	7,518
Dishard Simonoia	2024	7,459	4,224
Richard Simoncic, Chief Operating Officer	2023	12,233	3,264
Chief Operating Chicer	2022	9,419	2,549
Stankan V Daskaki	2024	7,952	4,224
Stephen V. Drehobl, Senior VP, MCU8 and MCU16 Business Units	2023	12,888	4,377
	2022	10,074	3,949
L Ede Dissekell	2024	7,810	1,886
J. Eric Bjornholt, Senior VP and CFO	2023	13,841	1,851
	2022	9,793	1,652

<sup>(6)</sup> Mr. Simoncic was promoted from Executive VP, Analog Power and Interface Business Unit to Chief Operating Officer effective April 1, 2024.

2024 Proxy Statement

66

**Міскоснір** 

# Grants of Plan-Based Awards During Fiscal 2024

The following table sets forth information with respect to our MICP and our ECBP, as well as RSUs and PSUs granted to our named executive officers under our 2004 Equity Incentive Plan, including the grant date fair value of the RSUs and PSUs. Amounts listed in the "Estimated Future Payouts Under Non-Equity Incentive Plan Awards" column are annual targets based on the salaries of the named executive officers at the end of fiscal 2024. Actual payments for our bonus plans in fiscal 2024 are reflected in the "Summary Compensation Table" above. Equity awards in the table below were granted in fiscal 2024.

## **GRANTS OF PLAN-BASED AWARDS**

## For Fiscal Year Ended March 31, 2024

		Estimated Future Payouts Under Non- Equity Incentive Plan Awards <sup>(1)</sup>		Estimated Future Payouts Under Equity Incentive Plan Awards <sup>(2)</sup>		All Other Stock	Grant Date Fair Value of Stock
Name	Grant Date	Target (\$)	Maximum (\$)	Target (#)	Maximum (#)	Awards (#) <sup>(3)</sup>	Awards (\$) <sup>(4)</sup>
	4/3/2023	_	_	10,801	21,602		1,413,862
	7/5/2023	_	_	10,102	20,204	—	1,340,616
	10/2/2023	_	_	11,399	22,798	—	1,122,505
	1/2/2024	_	_	10,320	20,640	—	1,054,054
Ganesh Moorthy,	4/3/2023	_	_	_	_	10,800	829,656
President and CEO	7/5/2023	_	_	_	_	10,102	829,596
	10/2/2023	_	_	_	_	11,398	816,895
	1/2/2024	_	_	_	_	10,320	822,194
	_	915,014 <sup>(5)</sup>	_	_	_	—	_
	_	21,329 (6)	_	_	_	—	—
	4/3/2023	—	—	7,150	14,300	—	935,942
	7/5/2023	_	_	6,688	13,376	—	887,551
Steve Sanghi,	4/3/2023	_	—	—	_	7,150	549,263
Executive Chair	7/5/2023	_	_	_	_	6,687	549,150
		340,424 <sup>(5)</sup>	_	_	_	—	_
	_	10,911 <sup>(6)</sup>	_	_	_	_	_
	4/3/2023	_	_	2,766	5,532	—	362,072
	7/5/2023	_	_	2,587	5,174	—	343,316
	10/2/2023	_	_	2,919	5,838	—	287,446
	1/2/2024	_	_	2,643	5,286	—	269,948
Richard Simoncic,	4/3/2023	_	_	_	_	2,765	212,407
Chief Operating Officer	7/5/2023	_	_	_	_	2,587	212,450
	10/2/2023	_	_	_	_	2,919	209,205
	1/2/2024	_	_	_	_	2,642	210,488
		157,314 <sup>(5)</sup>	_	_	_	_	_
	_	10,805 <sup>(6)</sup>	_	_	_	_	_

2024 Proxy Statement

67

**Міскоснір** 

		Estimated Future Payouts Under Non- Equity Incentive Plan Awards <sup>(1)</sup>		Estimated Future Payouts Under Equity Incentive Plan Awards <sup>(2)</sup>		All Other Stock	Grant Date Fair Value of Stock
Name	Grant Date	Target (\$)	Maximum (\$)	Target (#)	Maximum (#)	Awards (#) <sup>(3)</sup>	Awards (\$) <sup>(4)</sup>
	4/3/2023		_	2,766	5,532		362,072
	7/5/2023	_	_	2,587	5,174	_	343,316
	10/2/2023	_	_	2,919	5,838	_	287,446
	1/2/2024	_	_	2,643	5,286	_	269,948
Stephen V. Drehobl,	4/3/2023	_	_	_	_	2,765	212,407
Senior VP, MCU8 and MCU16 Business Units	7/5/2023	_	_	_	_	2,587	212,450
	10/2/2023	_	_	_	_	2,919	209,205
	1/2/2024	_	_	_	_	2,642	210,488
	_	127,842 (5)	_	_	_	_	_
	_	10,689 <sup>(6)</sup>	_	_	_	_	_
	4/3/2023	_	_	2,381	4,762	_	311,675
	7/5/2023	_	—	2,227	4,454	_	295,541
	10/2/2023	_	—	2,512	5,024	_	247,367
	1/2/2024	_	—	2,275	4,550	_	232,362
J. Eric Bjornholt,	4/3/2023	_	_	_	_	2,380	182,832
Senior VP and CFO	7/5/2023	_	—	—	_	2,226	182,804
	10/2/2023	_	—	—	_	2,512	180,035
	1/2/2024	_	_		_	2,274	181,170
	_	116,246 <sup>(5)</sup>	_	_	_	_	_
	_	10,161 <sup>(6)</sup>	_	_	_	_	_

Individual awards under our MICP and ECBP are made quarterly and are not stated in terms of a threshold or maximum amount for an award period.
 Represents shares underlying PSU awards that will vest based on our cumulative non-GAAP operating income as a percentage of net sales results at target (100%) and maximum (200%) payout. The following performance matrix represents the payout percentages against various operating margin scenarios based on the terms of the agreements.

Non-GAAP Operating Income as a Percentage of Net Sales	Vesting Multiple
47%	200%
46%	180%
45%	160%
44%	140%
43%	120%
42%	100%
41%	80%
40%	60%
39%	40%
38%	20%
37%	0%

<sup>(3)</sup> Represents RSUs granted under Microchip's 2004 Equity Incentive Plan.

(4) Amounts reflect the grant date fair value of each stock award determined under ASC 718. For awards subject to performance conditions, the value at the grant date is based upon the probable outcome of such conditions. This amount is consistent with the estimate of aggregate compensation costs to be recognized over the service period determined as of the grant date under FASB ASC Topic 718.

<sup>(5)</sup> This annual target represents the amount targeted for estimated future payout in fiscal 2025 under Microchip's MICP based on the executive officer's base salary at the end of fiscal 2024.

<sup>(6)</sup> This annual target represents the amount targeted for future payout in fiscal 2025 under Microchip's ECBP based on the executive officer's base salary at the end of fiscal 2024.



## Summary Compensation Table and Grants of Plan-Based Awards for Fiscal Year Ended March 31, 2024 Table Discussion

Based on the data in the "Summary Compensation Table," the level of salary, bonus, non-equity incentive plan compensation, and other compensation in proportion to total compensation ranged from approximately 16.6% to 23.0% for our named executive officers in fiscal 2024. See the "*Executive Compensation - Compensation Discussion and Analysis*" section of this proxy statement for further discussion of overall compensation and how compensation is determined.

We do not have employment contracts with our named executive officers, nor agreements to pay severance on involuntary termination (other than as stated in the change of control agreements discussed above under the heading "Employment Contracts, Termination of Employment and Change of Control Arrangements") or retirement.

For a discussion of the material terms of the awards listed in the "Grants of Plan-Based Awards Table for Fiscal Year Ended March 31, 2024," see our discussion of the equity awards and incentive cash bonuses in the "*Executive Compensation - Compensation Discussion and Analysis*" section of this proxy statement under the headings "Incentive Cash Bonuses," "Equity Compensation," and "Employee Cash Bonus Plan."

Microchip has not made any material modifications to any equity-based awards during the last fiscal year.

2024 Proxy Statement



Stock Awards

Name	Number of Shares or Units of Stock That Have Not Vested (#)	Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>(1)</sup>	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested (#)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$) <sup>(1)</sup>
			5,080 (2)	455,727
			4,680 <sup>(3)</sup>	419,843
			12,808 (4)	1,149,006
			5,080 <sup>(5)</sup>	455,727
			11,114 <sup>(6)</sup>	997,037
			4,680 (7)	419,843
			14,572 <sup>(8)</sup>	1,307,254
			51,232 <sup>(9)</sup>	4,596,023
			19,194 <sup>(10)</sup>	1,721,894
			25,398 (11)	2,278,455
			23,400 (12)	2,099,214
			21,602 (13)	1,937,915
			20,204 (14)	1,812,501
			11,399 <sup>(15)</sup>	1,022,604
			(16)	_
	0.050 (18)		13,244 (17)	1,188,119
	3,052 <sup>(18)</sup>	273,795		
	5,671 <sup>(19)</sup>	508,745		
	4,239 <sup>(20)</sup> 5,242 <sup>(21)</sup>	380,281		
Ganesh Moorthy,	5,242 <sup>(22)</sup>	470,260		
President and CEO	6,088 <sup>(23)</sup>	718,039		
	5,864 <sup>(24)</sup>	546,154 526,059		
	2,540 <sup>(24)</sup>	227,863		
	4,576 <sup>(25)</sup>	410,513		
	2,340 (26)	209,921		
	6,104 <sup>(27)</sup>	547,590		
	6,620 <sup>(28)</sup>	593,880		
	6,404 <sup>(29)</sup>	574,503		
	2,540 (30)	227,863		
	5,556 (31)	498,429		
	2,340 (32)	209,921		
	7,286 (33)	653,627		
	38,424 (34)	3,447,017		
	9,596 (35)	860,857		
	12,699 <sup>(36)</sup>	1,139,227		
	11,699 <sup>(37)</sup>	1,049,517		
	10,800 <sup>(38)</sup>	968,868		
	10,102 <sup>(39)</sup>	906,250		
	11,398 <sup>(40)</sup>	1,022,515		
	10,320 (41)	925,807		

2024 Proxy Statement

70

🔨 Міскоснір

#### Equity Incentive Plan Awards: Equity Incentive Plan Awards: Number of Shares or Units of Market Value of Shares or Number of Unearned Shares, Market or Payout Value of Unearned Shares, Units or Other Stock That Have Not Vested Units of Stock That Have Not Units or Other Rights That (#) Vested (\$) (1) Have Not Vested (#) Rights That Have Not Vested (\$) (1) Name 3,716 (2) 333,362 3,424 (3) 307,167 10,328 (4) 926,525 3,716 (5) 333,362 8,960 (6) 803,802 3,424 (7) 307,167 10,660 (8) 956,309 14,040 (10) 1,259,528 18,580 (11) 1,666,812 17,116 (12) 1,535,476 14,300 (13) 1,282,853 13,376 (14) 1,199,961 10,676 (17) 957,744 6,388 (18) 573,067 11,868 (19) 1,064,678 8,871 (20) 795,817 4,227 (21) 379,204 Steve Sanghi, 16,750 (22) 1,502,643 **Executive Chair** 12,744 (23) 1,143,264 12,276 (24) 1,101,280 1,858 (24) 166,681 9,580 (25) 859,422 1,711 (26) 153,494 4,922 (27) 441,553 5,338 (28) 478,872 5,162 (29) 463,083 1,858 (30) 166,681 4,480 (31) 401,901 1,711 (32) 153,494 5,329 (33) 478,065 7,020 (35) 629,764 9,289 (36) 833,316 8,558 (37) 767,738 7,150 (38) 641,427 6,687 (39) 599,891 **Міскосні**р 2024 Proxy Statement 71

# OUTSTANDING EQUITY AWARDS AT FISCAL 2024 YEAR END

Stock Awards

Stock Awards

1.474       0       132.233         1.358       0       121.262         2.812       0       252.265         1.474       0       132.233         2.438       0       218.1713         1.358       0       121.232         2.438       0       218.23         2.438       0       218.23         3.80       0       303.02.00         11.232       0       1007.623         4.452       10       398.308         5.682       0       5532         5.532       0       486.946         5.532       120       496.926         5.171       486.946       455.32         1.400       121.23       1007.623         1.171       11       15.3673         1.171       11       15.3673         1.180       114.829         1.114.829       121.23         1.129.00       11.23.2         1.130       15.3673         1.200       11.23.2         1.210       100.13167         1.33       121.23.23.13         1.33       122.979         1.342       122.979	Name	Number of Shares or Units of Stock That Have Not Vested (#)	Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>(1)</sup>	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested (#)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$) <sup>(1)</sup>
Richard Simoncic,         1,114         14,144         123,233           1,144         11,123,233         1,1388         121,1328           1,380         11,123,281         1,007,623         11,122,281         10,07,623           1,442         100,07,623         44,652,109         44,652,109         466,346           5,532         11,222,281         12,066,346         5,532         13,666,346           5,532         12,919         16,0466,346         5,532         13,666,346           5,532         12,919         16,0466,346         5,532         13,666,346           7,1713         179         155,673         1,280         66,027           1,280         61         114,629         -         -           7,113         179         12,033         -         -         -           7,113         133         16,46,87         -				1,474 (2)	132,233
1474       iii       132233         2438       iii       218713         1,358       iii       121,826         3,300       iiii       303,220         3,300       iiiii       303,220         11,222       iiiiiiii       399,339         4,452       iiiiiii       399,339         5,822       iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii				1,358 <sup>(3)</sup>	121,826
Richard Simoncic,       1,50       121,825         1,212       0       1,007,623         3,380       0       3,332,20         1,1,232       0       1,007,623         4,452       0       399,339         5,582       0''       528,571         5,428       0''       464,64         5,532       0''       464,64         5,532       0''       464,64         5,174       0''       464,160         2,116       21,863,373       21,816         1,200       0''       14,829       0'''         1,200       0''       114,829       0'''         1,200       0'''       114,829       0''''         1,200       0'''       103,167       0''''         Chief Operating Officer       2,416       0''''       2,416         1,338       0''''       103,373       0'''''         1,338       0'''''       103,167       0''''''''''''''''''''''''''''''''''''					
1358       11       121       820         3,380       9       3332       3332         11       122       9       10.07,623         14,452       109       339,389       369         5,692       10       528,571       5428       102       4462,70       369,389         5,692       10       5428       102       4462,70       369,389         5,692       10       5325       103       4462,70       369,389         5,174       49       4464,160       2,919       103       103,167				1,474 (5)	132,233
3.300 (II)       3.330 (II)       3.332 (II)       3.332 (III)         11,222 (III)       3.93,389       3.93,389       3.93,389         4,452 (III)       5,428 (III)       5,282 (III)       5,282 (III)       446,546         5,532 (III)       446,546       5,532 (III)       446,4760       2,919 (III)       621 (III)       624,623				2,438 (6)	218,713
11/232       "       1.007,623         4,452       "       399,389         5,682       "       528,571         5,428       "       446,540         5,522       ''       446,540         5,522       ''       446,240         5,5174       ''       446,160         2,919       ''       261,863         1,203       ''       ''         1,213       ''       136,373         1,220       ''       ''       ''         1,213       ''       114,829       ''         1,150       ''       103,167       ''       ''         Chief Operating Officer       2,416       216,739       ''       ''         1,338       ''       103,167       ''       ''       ''         Chief Operating Officer       2,416       ''       138,287       ''       ''         1,338       ''       ''       103,167       ''       ''       ''       ''         1,343       ''       ''       103,259       ''       ''       ''       ''         1,342       ''       ''       103,259       ''       ''       ''					121,826
44.62       (%)       399.389         5.892       (%)       528.571         5.428       (%)       466.946         5.522       (%)       496.276         5.174       (%)       464.160         2.919       (%)       261.863				3,380 (8)	303,220
Richard Simoncic,         1,150				11,232 <sup>(9)</sup>	1,007,623
921         (%)         496,946           5,532         (%)         496,276           5,174         (%)         464,160           2,919         (%)         261,863					399,389
\$532         (13)         496,276           \$174         (14)         464,160           2919         (15)         261,863				5,892 (11)	528,571
Pichard Simoncic,         1,174         (%)         464,160           2,919         (%)         261,863           1,713         (%)         1260,877           2,908         (%)         260,877           2,908         (%)         260,877           1,280         (%)         133,673           1,280         (%)         103,167           Chief Operating Officer         2,416         20         216,739           1,838         (%)         166,027           1,383         (%)         66,027           1,384         (%)         66,027           1,382         (%)         120,032           1,432         (%)         130,259           1,404         (%)         125,953           736         (%)         66,027           1,388         (%)         125,953           736         (%)         66,027           1,404         (%)         125,953           736         (%)         66,027           1,219         (%)         66,027           1,219         (%)         66,027           1,404         (%)         125,953           736         (%)					486,946
921         (%)         261,863					496,276
				5,174 <sup>(14)</sup>	464,160
921         (9)         82,623           1,713         (9)         153,673           1,280         (9)         114,829           Richard Simoncic,         1,150         (1)         103,167           Chief Operating Officer         2,416         216,739         164,887           1,770         (4)         168,878         1338         164,887           1,770         (4)         66,027         1382         120,032           1,838         (2)         120,032         14,452         130,259           1,404         (4)         125,953         14,452         130,259           1,404         (4)         156,255         14,452         14,452           1,404         (4)         151,610         151,610         151,610           8,430         (4)         756,255         122,945         149,694         149,694           2,245         (4)         199,694         149,694         149,694         149,694         149,694         149,694           2,765         (4)         243,383         2,765         248,048         149,694         149,694         149,694         149,694         149,694         149,694         149,694         149,694					261,863
921         (%)         82,623           1,713         (%)         153,673           1,200         (%)         114,829           Richard Simoncic,         1,150         (%)         103,167           Chief Operating Officer         2,416         (%)         164,887           1,770         (%)         164,887           1,770         (%)         166,027           1,782         (%)         66,027           1,783         (%)         66,027           1,784         (%)         66,027           1,785         (%)         66,027           1,784         (%)         120,032           1,452         (%)         130,259           1,452         (%)         130,259           1,452         (%)         109,356           678         (%)         66,027           1,219         (%)         109,356           678         (%)         160,823           758         (%)         160,823           768         (%)         160,927           1,219         (%)         109,356           678         (%)         160,927           1,219         (%) <td></td> <td></td> <td></td> <td></td> <td>-</td>					-
1,713       (%)       153,673         1,200       (a)       114,829         Richard Simoncic,       1,150       (a)         Chief Operating Officer       2,416       (a)         1,838       (a)       164,887         1,770       (a)       158,787         6/4       66,027         1,382       (a)       60,823         1,338       (a)       60,823         1,338       (a)       120,032         1,454       (a)       120,959         1,404       (a)       125,953         736       (a)       66,027         1,414       (a)       125,953         736       (a)       66,027         1,414       (a)       125,953         736       (a)       66,027         1,419       (b)       109,356         678       (a)       66,023         1,51,610       (a)       51,610         8,430       (b)       756,255         2,226       (a)       199,694         2,435       (a)       243,383         2,767       (a)       243,383         2,767       (a)       232,080				2,908 (17)	260,877
1,280 <sup>100</sup> 114,829         Richard Simoncic,       1,150 <sup>101</sup> 103,167         Chief Operating Officer       2,416 <sup>220</sup> 216,739         1,838 <sup>201</sup> 164,887         1,770 <sup>243</sup> 66,027         1,838 <sup>270</sup> 60,823         1,338 <sup>271</sup> 120,032         1,452 <sup>260</sup> 66,027         1,452 <sup>260</sup> 66,027         1,452 <sup>260</sup> 66,027         1,452 <sup>260</sup> 66,027         1,452 <sup>260</sup> 66,023         1,452 <sup>260</sup> 66,027         1,452 <sup>260</sup> 66,027         1,219 <sup>310</sup> 109,356         678 <sup>260</sup> 66,023         1,219 <sup>310</sup> 151,610         8,430 <sup>363</sup> 756,255         2,226 <sup>369</sup> 264,196         2,713 <sup>770</sup> 243,383         2,765 <sup>80</sup> 248,048         2,587 <sup>260</sup> 232,080         1,690 <sup>261</sup> ,863 <sup>261</sup> ,863			82,623		
Richard Simoncic,       1,150       (1)       103,167         Chief Operating Officer       2,416       (2)       216,739         1,838       (2)       168,887         1,770       (4)       158,787         736       (4)       66,027         1,382       (2)       123,979         678       (8)       60,823         1,383       (2)       120,032         1,452       (8)       130,259         1,454       (8)       66,027         1,452       (8)       66,027         1,452       (8)       130,259         1,464       (8)       66,027         1,454       (8)       66,027         1,455       (8)       66,027         1,454       (8)       130,259         1,454       (8)       66,027         1,454       (8)       66,027         1,650       (8)       61,823         1,650       (8)       61,823         1,650       (8)       151,610         8,430       (4)       756,255         9,964       2,945       (8)         2,765       (8)       243,383			153,673		
Chief Operating Officer2,416 $(2)$ 216,7391,838 $(2)$ 164,8871,770 $(3)$ 158,787736 $(2)$ 66,0271,382 $(2)$ 123,979678 $(2)$ 60,8231,338 $(2)$ 120,0321,452 $(3)$ 130,2591,404 $(2)$ 125,953736 $(3)$ 66,0271,219 $(3)$ 60,8231,690 $(3)$ 66,0271,219 $(3)$ 109,356678 $(2)$ 60,8231,690 $(3)$ 151,6108,430 $(4)$ 756,2552,226 $(3)$ 199,6942,713 $(37)$ 243,3832,765 $(3)$ 248,0482,765 $(3)$ 248,0482,765 $(3)$ 248,0482,819 $(4)$ 261,863		1,280 (20)	114,829		
1,838       (23)       164,887         1,770       (24)       158,787         736       (25)       60,027         1,382       (25)       123,979         678       (28)       60,823         1,338       (7)       120,032         1,452       (28)       130,259         1,452       (29)       60,823         1,452       (29)       60,823         1,454       (30)       66,027         1,219       (31)       109,356         678       (22)       60,823         1,690       (33)       151,610         8,430       (49)       756,255         2,226       (35)       199,694         2,945       (39)       264,196         2,713       (37)       243,383         2,765       (39)       248,048         2,587       (39)       248,048         2,587       (39)       248,048         2,587       (39)       232,080         2,919       (40)       261,863			103,167		
	Chief Operating Officer		216,739		
736 $(24)$ $66,027$ $1,382$ $(25)$ $123,979$ $678$ $(26)$ $60,823$ $1,338$ $(27)$ $120,032$ $1,452$ $(28)$ $130,259$ $1,404$ $(29)$ $125,953$ $736$ $(30)$ $66,027$ $1,219$ $(31)$ $109,356$ $678$ $(22)$ $60,823$ $1,690$ $(30)$ $151,610$ $8,430$ $(34)$ $756,255$ $2,226$ $(39)$ $199,694$ $2,945$ $(80)$ $264,196$ $2,713$ $(37)$ $243,383$ $2,765$ $(39)$ $248,048$ $2,587$ $(39)$ $232,080$ $2,919$ $(40)$ $261,863$			164,887		
			158,787		
			· · · · · · · · · · · · · · · · · · ·		
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$					
			60,823		
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$					
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$					
		1,404 <sup>(29)</sup>	· · · · · · · · · · · · · · · · · · ·		
		1,219 (31)			
8,430       (34)       756,255         2,226       (35)       199,694         2,945       (36)       264,196         2,713       (37)       243,383         2,765       (38)       248,048         2,587       (39)       232,080         2,919       (40)       261,863					
2,226       (35)       199,694         2,945       (36)       264,196         2,713       (37)       243,383         2,765       (38)       248,048         2,587       (39)       232,080         2,919       (40)       261,863		· · · · · · · · · · · · · · · · · · ·			
2,945       (36)       264,196         2,713       (37)       243,383         2,765       (38)       248,048         2,587       (39)       232,080         2,919       (40)       261,863			· · · · · · · · · · · · · · · · · · ·		
2,713       (37)       243,383         2,765       (38)       248,048         2,587       (39)       232,080         2,919       (40)       261,863					
2,765       (38)       248,048         2,587       (39)       232,080         2,919       (40)       261,863					
2,587 <sup>(39)</sup> 232,080 2,919 <sup>(40)</sup> 261,863					
2,919 (40) 261,863					
2,642 (41) 237,014					
		2,642 (41)	237,014		

2024 Proxy Statement

72

🕂 Міскоснір

# Stock Awards

Name	Number of Shares or Units of Stock That Have Not Vested (#)	Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>(1)</sup>	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested (#)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$) <sup>(1)</sup>
			1,798 (2)	161,299
			1,656 <sup>(3)</sup>	148,560
			3,896 (4)	349,510
			1,798 (5)	161,299
			3,378 <sup>(6)</sup>	303,040
			1,656 (7)	148,560
			4,124 (8)	369,964
			15,584 <sup>(9)</sup>	1,398,041
			5,432 (10)	487,305
			<b>7,188</b> <sup>(11)</sup>	644,835
			6,622 (12)	594,060
			5,532 <sup>(13)</sup>	496,276
			5,174 (14)	464,160
			2,919 (15)	261,863
			(16)	_
			4,028 (17)	361,352
	1,445 (18)	129,631		
	2,686 (19)	240,961		
	2,008 (20)	180,138		
Stephen V. Drehobl,	1,593 (21)	142,908		
Senior VP, MCU8 and MCU16 Business Units	3,788 (22)	339,821		
WCO TO DUSITIESS OTHIS	2,882 (23)	258,544		
	2,776 (24)	249,035		
	898 (24)	80,560		
	2,166 (25)	194,312		
	827 (26)	74,190		
	1,856 (27)	166,502		
	2,012 (28)	180,497		
	1,946 <sup>(29)</sup>	174,576		
	898 <sup>(30)</sup>	80,560		
	1.689 <sup>(31)</sup>	151,520		
	827 (32)	74,190		
	2,061 (33)	184,892		
	11,672 <sup>(34)</sup>	1,047,095		
	2,715 <sup>(35)</sup>	243,563		
	3,593 <sup>(36)</sup>	322,328		
	3,310 <sup>(37)</sup>	296,940		
	2,765 <sup>(38)</sup>	248,048		
	2,705 (39)	232,080		
	2,919 <sup>(40)</sup>	252,080		
	2,919 ( <sup>41)</sup>	201,003 237,014		
	_,~	201,011		
2024 Drawy Statement		70		К Місвоснір

2024 Proxy Statement

73

🐠 Міскоснір

Stock Awards

Name	Number of Shares or Units of Stock That Have Not Vested (#)	Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>(1)</sup>	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested (#)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$) <sup>(1)</sup>
			1,474 (2)	132,233
			1,358 <sup>(3)</sup>	121,826
			3,112 (4)	279,178
			1,474 <sup>(5)</sup>	132,233
			2,698 (6)	242,038
			1,358 (7)	121,826
			3,380 (8)	303,220
			12,448 <sup>(9)</sup>	1,116,710
			4,452 <sup>(10)</sup>	399,389
			5,892 <sup>(11)</sup>	528,571
			5,428 <sup>(12)</sup>	486,946
			4,762 <sup>(13)</sup> 4,454 <sup>(14)</sup>	427,199
			4,454 ( <sup>15)</sup> 2,512 <sup>(15)</sup>	399,568 225,352
			<b>2,512</b> (16)	225,352
			3,216 (17)	 288,507
	1,111 <sup>(18)</sup>	99,668	5,210	200,007
	2,065 <sup>(19)</sup>	185,251		
	1,545 <sup>(20)</sup>	138,602		
J. Eric Bjornholt,	1,272 (21)	114,111		
Senior VP and CFO	2,914 (22)	261,415		
	2,216 (23)	198,797		
	2,136 (24)	191,621		
	736 (24)	66,027		
	1,666 <sup>(25)</sup>	149,457		
	678 <sup>(26)</sup>	60,823		
	1,482 (27)	132,950		
	1,606 (28)	144,074		
	1,554 (29)	139,409		
	736 (30)	66,027		
	1,349 (31)	121,019		
	678 <sup>(32)</sup>	60,823		
	1,690 (33)	151,610		
	9,318 <sup>(34)</sup>	835,918		
	2,226 <sup>(35)</sup>	199,694		
	2,945 <sup>(36)</sup>	264,196		
	2,713 <sup>(37)</sup> 2,380 <sup>(38)</sup>	243,383		
	2,380 <sup>(00)</sup> 2,226 <sup>(39)</sup>	213,510 199,694		
	2,226 <sup>(00)</sup> 2,512 <sup>(40)</sup>	225,352		
	2,512 <sup>(41)</sup>	225,352 204,001		
	2,214 (1)	204,001		

<sup>(1)</sup> Represents the number of RSUs and PSUs multiplied by \$89.71, the closing price of our common stock on March 31, 2024.

<sup>(2)</sup> Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the two-year period ending September 30, 2024. Vested PSUs are contingent on continuation of service through November 15, 2024. The number of shares that may be earned is between 0% and 200% of the target number of shares.





- <sup>(3)</sup> Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the two-year period ending December 31, 2024. Vested PSUs are contingent on continuation of service through February 17, 2025. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (4) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending September 30, 2024. Vested PSUs are contingent on continuation of service through November 15, 2025. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (5) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending September 30, 2025. Vested PSUs are contingent on continuation of service through November 17, 2025. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (6) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending December 31, 2024. Vested PSUs are contingent on continuation of service through February 15, 2026. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (7) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending December 31, 2025. Vested PSUs are contingent on continuation of service through February 16, 2026. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- <sup>(8)</sup> Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending March 31, 2025. Vested PSUs are contingent on continuation of service through May 15, 2026. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (9) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending September 30, 2024. These awards vest in quarterly installments from November 15, 2024 through August 15, 2026, subject to continued service on such dates. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (10) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending June 30, 2025. Vested PSUs are contingent on continuation of service through August 17, 2026. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (11) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending September 30, 2025. Vested PSUs are contingent on continuation of service through November 16, 2026. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (12) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending December 31, 2025. Vested PSUs are contingent on continuation of service through February 15, 2027. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (13) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending March 31, 2026. Vested PSUs are contingent on continuation of service through May 17, 2027. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (14) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending June 30, 2026. Vested PSUs are contingent on continuation of service through August 15, 2027. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (15) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (100% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending September 30, 2026. Vested PSUs are contingent on continuation of service through November 15, 2027. The number of shares that may be earned is between 0% and 200% of the target number of shares.

2024 Proxy Statement

75

🔨 Міскоснір

- (16) Amount reflects estimated PSU achievement based on performance status as of March 31, 2024 (0% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending December 31, 2026. Vested PSUs are contingent on continuation of service through February 15, 2028. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- (17) Amount reflects estimated TSR achievement based on performance status as of March 31, 2024 (200% of target). The actual number of shares that may be earned, if any, is contingent upon the achievement of pre-established performance metrics over the three-year period ending June 30, 2024. Vested PSUs based on TSR are contingent on continuation of service through August 15, 2025. The number of shares that may be earned is between 0% and 200% of the target number of shares.
- <sup>(18)</sup> Amount reflects TSR achievement of 38.13% of target during the two-year measurement period ended March 31, 2022, subject to continuation of service through May 15, 2024.
- <sup>(19)</sup> Amount reflects TSR achievement of 96.68% of target during the two-year measurement period ended September 30, 2022, subject to continuation of service through November 15, 2024.
- (20) Amount reflects TSR achievement of 92.60% of target during the two-year measurement period ended December 31, 2022, subject to continuation of service through February 15, 2025.
- <sup>(21)</sup> Amount reflects TSR achievement of 85.85% of target during the three-year measurement period ended March 31, 2024, subject to continuation of service through May 15, 2025.
- (22) The award vested in full on May 15, 2024.
- <sup>(23)</sup> The award vests in full on August 15, 2024, subject to continued service on such date.
- <sup>(24)</sup> The award vests in full on November 15, 2024, subject to continued service on such date.
- <sup>(25)</sup> The award vests in full on February 15, 2025, subject to continued service on such date.
- <sup>(26)</sup> The award vests in full on February 17, 2025, subject to continued service on such date.
- <sup>(27)</sup> The award vests in full on May 15, 2025, subject to continued service on such date.
- <sup>(28)</sup> The award vests in full on August 15, 2025, subject to continued service on such date.
- <sup>(29)</sup> The award vests in full on November 15, 2025, subject to continued service on such date.
- <sup>(30)</sup> The award vests in full on November 17, 2025, subject to continued service on such date.
- <sup>(31)</sup> The award vests in full on February 15, 2026, subject to continued service on such date.
- <sup>(32)</sup> The award vests in full on February 16, 2026, subject to continued service on such date.
- <sup>(33)</sup> The award vests in full on May 15, 2026, subject to continued service on such date.
- (34) The award vests in quarterly installments from May 15, 2024 through August 15, 2026, subject to continued service on such date.
- <sup>(35)</sup> The award vests in full on August 17, 2026, subject to continued service on such date.
- <sup>(36)</sup> The award vests in full on November 16, 2026, subject to continued service on such date.
- <sup>(37)</sup> The award vests in full on February 15, 2027, subject to continued service on such date.
- <sup>(38)</sup> The award vests in full on May 17, 2027, subject to continued service on such date.
- <sup>(39)</sup> The award vests in full on August 15, 2027, subject to continued service on such date.
- <sup>(40)</sup> The award vests in full on November 15, 2027, subject to continued service on such date.
- <sup>(41)</sup> The award vests in full on February 15, 2028, subject to continued service on such date.

2024 Proxy Statement



# STOCK VESTED For Fiscal Year Ended March 31, 2024

The following table provides information, on an aggregate basis, about stock awards that vested during the fiscal year ended March 31, 2024 for each of our named executive officers.

Microchip has not granted stock options, other than options assumed in acquisitions, since 2008. No named executive officer held any Microchip stock options during fiscal 2024.

	Stock A	wards
Name	Number of Shares Acquired on Vesting (#)	Value Realized on Vesting (\$) <sup>(1)</sup>
Ganesh Moorthy, President and CEO	61,170	4,893,342
Steve Sanghi, Executive Chair	101,218	8,029,780
Richard Simoncic, Chief Operating Officer	17,994	1,436,160
Stephen V. Drehobl, Senior VP, MCU8 and MCU16 Business Units	26,650	2,127,109
J. Eric Bjornholt, Senior VP and CFO	19,474	1,556,279

<sup>(1)</sup> The values realized upon vesting for RSUs and PSUs are based on the closing price of our common stock on the vesting dates.

### Non-Qualified Deferred Compensation for Fiscal Year 2024

All of our U.S. employees in director-level and above positions, including our executive officers, are eligible to defer a portion of their salary and cash bonuses into our Non-Qualified Deferred Compensation Plan (the "Deferred Compensation Plan"). Pursuant to the Deferred Compensation Plan, eligible employees can defer up to 50% of their base salary and/or cash bonuses. In general, deferral elections are made prior to January of each year for amounts to be earned in the upcoming year. Participants may invest amounts in various funds available under the Deferred Compensation Plan (in general, any of those funds traded on a nationally recognized exchange). Plan earnings are calculated by reference to actual earnings of mutual funds or other securities chosen by individual participants.

Except for a change in control or certain unforeseeable emergencies (as defined under the Deferred Compensation Plan), benefits under the plan will not be distributed until a "distribution event" has occurred. The distribution event occurs upon termination of employment.

We incur incidental expenses for administration of the Deferred Compensation Plan, and the receipt of any tax benefit we might obtain based on payment of a participant's compensation is delayed until funds (including earnings or losses on the amounts invested pursuant to the plan) are eventually distributed. We do not pay any additional compensation or guarantee minimum returns to any participant in the Deferred Compensation Plan.

2024 Proxy Statement



The following table shows the non-qualified deferred compensation activity for each named executive officer for the fiscal year ended March 31, 2024.

# NON-QUALIFIED DEFERRED COMPENSATION

Name	Executive Contributions in Last FY (\$) <sup>(1)</sup>	Company Contributions in Last FY (\$)	Aggregate Earnings in Last FY (\$) <sup>(1)</sup>	Aggregate Withdrawals/ Distributions (\$)	Aggregate Balance at Last FYE (\$) <sup>(1)</sup>
Ganesh Moorthy, President and CEO	_	_	177,991	_	607,274
Steve Sanghi, Executive Chair	_	_	_	_	_
Richard Simoncic, Chief Operating Officer	_	_	_	_	_
Stephen V. Drehobl, Senior VP, MCU8 and MCU16 Business Units	85,385	_	575,085	_	2,384,329
J. Eric Bjornholt, Senior VP and CFO	_	_	146,072	_	679,758

<sup>(1)</sup> The executive contribution amounts shown in the table were previously reported in the "Summary Compensation Table" as salary and/or bonus for fiscal 2024 or prior fiscal years. The earnings amounts shown in the table were not previously reported for fiscal 2024 or prior years under applicable SEC rules as such earnings were not under a defined benefit or actuarial pension plan and there were no above-market or preferential earnings on such amounts made or provided by Microchip.

2024 Proxy Statement



# EQUITY COMPENSATION PLAN INFORMATION

The table below provides information about our common stock that, as of March 31, 2024, may be issued upon the vesting of RSUs, PSUs and the exercise of options and rights under the following equity compensation plans (which are all of our equity compensation plans; provided, however, that new equity awards or stock purchase rights may only be issued under the Microchip 2004 Equity Incentive Plan, the Microchip 1994 International Employee Stock Purchase Plan and the Microchip 2001 Employee Stock Purchase Plan):

- Microchip 1994 International Employee Stock Purchase Plan (the
- "IESPP"),
- · Microchip 2001 Employee Stock Purchase Plan (the "ESPP"),
- · Microchip 2004 Equity Incentive Plan,
- Micrel 2012 Equity Incentive Award Plan,
- Vitesse 2013 Incentive Plan,
- · Vitesse 2015 Incentive Plan, and
- Microsemi 2008 Performance Incentive Plan.

Plan Category	Number of securities to be issued upon exercise of outstanding options and vesting of RSUs (a)	Weighted average exercise price of outstanding options (b)	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c)
Equity Compensation Plans Approved by Stockholders (2)	8,715,930 <sup>(3)</sup>	_	15,224,132 <sup>(4)</sup>
Equity Compensation Plans Not Approved by Stockholders	196 <sup>(5)</sup>	\$17.19	
Total	8,716,126	\$17.19 <sup>(6)</sup>	15,224,132

- <sup>(1)</sup> The weighted average exercise price does not take into account the shares issuable upon vesting of outstanding RSUs, which have no exercise price.
- (2) The shares authorized for issuance under our ESPP are subject to an annual automatic increase equal to the lesser of (i) 3,000,000 shares, (ii) one-half of one percent (0.5%) of the then outstanding shares of our common stock, or (iii) such lesser amount as is approved by our Board. Upon the approval of our Board, no additional shares of common stock were reserved under the ESPP on January 1, 2024 based on the automatic increase provision. The shares authorized for issuance under our IESPP are subject to an annual automatic increase of equal to one-tenth of one percent (0.1%) of the then outstanding shares of our common stock. Upon the approval of our Board, 540,387 additional shares of common stock were reserved under the IESPP effective January 1, 2024 based on the automatic increase provision.
- <sup>(3)</sup> As of March 31, 2024, includes 8,715,930 shares issuable upon the vesting of RSUs and PSUs granted under our 2004 Equity Incentive Plan, and 0 shares issuable upon the exercise of outstanding options granted under our 2004 Equity Incentive Plan.
- <sup>(4)</sup> As of March 31, 2024, includes 6,546,628 shares remaining available for future issuance under our 2004 Equity Incentive Plan. The remaining balance represents shares available for purchase under the IESPP and the ESPP.
- <sup>(5)</sup> Consists of the aggregate amount of options, warrants and other equity rights assumed by us in connection with mergers and acquisitions at the weightedaverage exercise price in the table above. No additional awards may be granted under those assumed arrangements. As of March 31, 2024, the foregoing consists of: 196 shares issuable upon the exercise of outstanding options granted under the Micrel 2012 Equity Incentive Award Plan.
- (6) As of March 31, 2024, there were a total of 196 shares subject to outstanding options, with a weighted average exercise price of \$17.19 per share and a weighted average term of 0.54 years.

2024 Proxy Statement



# CODE OF BUSINESS CONDUCT AND ETHICS

In May 2004, our Board adopted a Code of Business Conduct and Ethics for our directors, officers (including our chief executive officer and chief financial officer), and employees. A copy of the Code of Business Conduct and Ethics, as amended to date, is available on our website at https://www.microchip.com/en-us/about/investors/investor-information/mission-statement.

We intend to post on our website any amendment to, or waiver from, a provision of our code of ethics within four business days following the date of such amendment or waiver or such other time period required by SEC rules.

# **OTHER MATTERS**

# Other Matters to be Presented at the Annual Meeting

At the date this proxy statement went to press, we did not anticipate that any other matters would be raised at the 2024 Annual Meeting.

# Requirements, Including Deadlines, for Receipt of Stockholder Proposals for the 2025 Annual Meeting of Stockholders; Discretionary Authority to Vote on Stockholder Proposals

Under SEC rules, if a stockholder wants us to include a proposal in our proxy statement and form of proxy for our 2025 Annual Meeting, our Secretary must receive the proposal at our principal executive offices by March 10, 2025. Stockholders interested in submitting such a proposal are advised to contact knowledgeable counsel with regard to the detailed requirements of applicable securities laws, including Rule 14a-8 of the Securities Exchange Act of 1934. The submission of a stockholder proposal does not guarantee that it will be included in our proxy statement.

Under our Bylaws, stockholders must follow certain procedures to nominate a person for election as a director or to introduce an item of business at our annual meeting. Under these procedures, stockholders must submit the proposed nominee or item of business by delivering a notice addressed to our Secretary at our principal executive offices. We must receive notice as follows:

- Normally we must receive notice of a stockholder's intention to introduce a nomination or proposed item of business for an annual meeting not less than 90 days, and not earlier than 120 days before the first anniversary of the previous year's annual meeting of stockholders as first specified in our notice of such annual meeting (without regard to any adjournment, rescheduling, postponement or other delay of such annual meeting occurring after such notice was first sent). Accordingly, a stockholder who intends to submit a nomination or proposal for our 2025 Annual Meeting must do so no later than 5:00 p.m. local time in Chandler, Arizona on May 22, 2025 and no earlier than 8:00 a.m. local time in Chandler, Arizona on April 22, 2025.
- However, if we hold our 2025 Annual Meeting on a date that is not within 25 days before or after the anniversary date of our 2024 Annual Meeting, we must receive the notice no earlier than 8:00 a.m. local time in Chandler, Arizona, on the 120<sup>th</sup> day prior to the date of the annual meeting and no later than 5:00 p.m. local time in Chandler, Arizona on the later of the 90<sup>th</sup> day prior to the date of our 2025 Annual Meeting or, in the event the first public announcement of the date of such annual meeting is less than 100 days prior to the date of such meeting, the 10<sup>th</sup> day following the day on which public announcement of the date of such annual meeting is first made.
- A stockholder's submission must include certain specified information concerning the proposal or nominee, as the case may be, and information
  as to the stockholder's ownership of our common stock. Proposals or nominations not meeting these requirements will not be considered at our
  2025 Annual Meeting. In addition to the requirements in our Bylaws, to comply with the universal proxy rules, stockholders who intend to solicit
  proxies in support of director nominees (other than our nominees) in connection with our 2025 Annual Meeting of Stockholders must provide
  the additional information required by Rule 14a-19(b) of the Securities Exchange Act of 1934.
- If a stockholder does not comply with the requirements of this advance notice provision, the proxies may exercise discretionary voting authority
  under proxies it solicits to vote in accordance with its best judgment on any such proposal or nomination submitted by a stockholder. The chair
  of the annual meeting shall, if the facts warrant, determine and declare at the meeting that a stockholder business proposal or nomination was
  not made in accordance with the procedures prescribed by the Bylaws, and if they should so determine, in the case of a nomination, they shall
  so declare at the meeting, and the defective nomination shall be

2024 Proxy Statement



disregarded, and in the case of a business proposal, they shall so declare at the meeting that any such business not properly brought before the meeting shall not be transacted.

# **Proxy Access**

Under our Bylaws, a stockholder (or a group of not more than 20 stockholders) that has held at least 3% of our outstanding common stock continuously for at least three years may nominate and include in our proxy materials for our 2025 Annual Meeting (i) one director nominee if the number of directors to be elected at the annual meeting is greater than seven, director nominees constituting up to the greater of 20% of the Board or two directors, provided in each case that the requirements set forth in the Bylaws are satisfied. To utilize such "proxy access" nomination process, among other things, the electing stockholder(s) and proposed nominee(s) must comply with the detailed requirements set forth in our Bylaws, including the provision of the proposing stockholder information, various other required information, representations, undertakings, agreements and other requirements as set forth in the Bylaws and as required by law. One such requirement is that the nomination(s) must be received in a timely manner between 120 days and 150 days prior to the anniversary of the date our proxy statement was first released to stockholders in connection with the last annual meeting, which for our proxy materials for the 2025 Annual Meeting would be no earlier than February 8, 2025 and no later than March 10, 2025.

The description of certain provisions of the Bylaws above is intended as a summary and is qualified in its entirety by reference to the relevant Bylaw provisions regarding the requirements for making stockholder proposals and nominating director candidates. To make any submission or to obtain additional information as to the proper form and content of submissions, stockholders should contact our Secretary in writing at 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199.

# 2024 Annual Report and SEC Filings

Our financial statements for the fiscal year ended March 31, 2024 are included in our Annual Report on Form 10-K filed with the SEC. Our annual report and this proxy statement are posted on our website at www.microchip.com/annual\_reports and are available from the SEC at its website at www.sec.gov. You may also obtain a copy of our annual report without charge by sending a written request to Investor Relations, Microchip Technology Incorporated, 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199.

#### **Householding of Annual Meeting Materials**

Some brokers and other nominee record holders may be participating in the practice of "householding" proxy statements and annual reports. This means that only one copy of the Notice and, if applicable, our proxy statement and annual report, may have been sent to multiple stockholders in a stockholder's household. Additionally, you may have notified us that multiple stockholders share an address and thus you requested to receive only one copy of the Notice and, if applicable, our proxy statement and annual report. While our proxy statement and 2024 Annual Report are available online (please see under the heading "Electronic Access to Proxy Statement and Annual Report" on page 12), we will promptly deliver a separate copy of either document to any stockholder who contacts our investor relations department at 480-792-7761 or by mail addressed to Investor Relations, Microchip Technology Incorporated, 2355 West Chandler Boulevard, Chandler, Arizona 85224-6199, requesting such copies. If a stockholder is receiving multiple copies of the Notice and, if applicable, our proxy statement and annual report, at the stockholder's household and would like to receive a single copy of the Notice and, if applicable, the proxy statement and annual report, for a stockholder's household in the future, stockholders should contact their broker, or other nominee record holder to request mailing of a single copy of the Notice and, if applicable, the proxy statement and annual report. Stockholders receiving multiple copies of these documents directly from us, and who would like to receive single copies in the future, should contact our investor relations department to make such a request.

## **Date of Proxy Statement**

The date of this proxy statement is July 8, 2024.





# APPENDIX A NON-GAAP FINANCIAL MEASURES

Our non-GAAP adjustments, where applicable, include the effect of share-based compensation, other manufacturing adjustments, expenses related to our acquisition activities (including intangible asset amortization, severance, and other restructuring costs, and legal and other general and administrative expenses associated with acquisitions including legal fees and expenses for litigation and investigations related to our Microsemi acquisition), professional services associated with certain legal matters, and losses on the settlement of debt. For fiscal 2024, our non-GAAP income tax expense is presented based on projected cash taxes for the fiscal year, excluding transition tax payments under the Tax Cuts and Jobs Act.

Management believes these non-GAAP measures are useful to investors because they enhance the understanding of our historical financial performance and comparability between periods. Many of our investors have requested that we disclose this non-GAAP information because they believe it is useful in understanding our performance as it excludes non-cash and other charges that many investors feel may obscure our underlying operating results. Management uses non-GAAP measures to manage and assess the profitability of our business and for compensation purposes. We also use our non-GAAP results when developing and monitoring our budgets and spending. Our determination of these non-GAAP measures might not be the same as similarly titled measures used by other companies, and it should not be construed as a substitute for amounts determined in accordance with GAAP. There are limitations associated with using these non-GAAP measures, including that they exclude financial information that some may consider important in evaluating our performance. Management compensates for this by presenting information on both a GAAP and non-GAAP basis for investors and providing reconciliations of the GAAP and non-GAAP results.

# RECONCILIATION OF GAAP GROSS PROFIT TO NON-GAAP GROSS PROFIT (in millions)

		Fiscal Year 2024
Gross profit, as reported	\$	4,995.7
Share-based compensation expense		25.6
Other manufacturing adjustments		4.3
Non-GAAP gross profit	\$	5,025.6
GAAP gross profit percentage		65.4 %
Non-GAAP gross profit percentage		65.8 %

# **RECONCILIATION OF GAAP OPERATING INCOME TO NON-GAAP OPERATING INCOME (in millions)**

	Fiscal Year 2024
Operating income, as reported	\$ 2,571.0
Share-based compensation expense	177.5
Other manufacturing adjustments	4.3
Other adjustments	1.8
Professional services associated with certain legal matters	1.5
Amortization of acquired intangible assets <sup>(1)</sup>	605.4
Special (income) charges and other, net	(12.3)
Non-GAAP operating income	\$ 3,349.2
GAAP operating income as a percentage of net sales	 33.7 %
Non-GAAP operating income as a percentage of net sales	43.9 %

<sup>(1)</sup> Amortization of acquired intangible assets consists of core and developed technology and customer-related acquired intangible assets in connection with

contributed to our revenues earned during the periods presented.

2024 Proxy Statement

82

business combinations. Such charges are excluded for purposes of calculating certain non-GAAP measures. The use of acquired intangible assets

**Міскосні**р

# RECONCILIATION OF GAAP NET INCOME AND GAAP DILUTED NET INCOME PER COMMON SHARE TO NON-GAAP NET INCOME AND NON-GAAP DILUTED NET INCOME PER COMMON SHARE (in millions, except per share amounts)

	Fiscal Year 2024
Net income, as reported	\$ 1,906.9
Share-based compensation expense	177.5
Other manufacturing adjustments	4.3
Other adjustments	1.8
Professional services associated with certain legal matters	1.5
Amortization of acquired intangible assets	605.4
Special (income) charges and other, net	(12.3)
Loss on settlement of debt	12.2
Non-cash other expense, net	—
Other non-GAAP tax adjustment	0.3
Non-GAAP net income	\$ 2,697.6
GAAP net income as a percentage of net sales	 25.0 %
Non-GAAP net income as a percentage of net sales	35.3 %
Diluted net income per common share, as reported	\$ 3.48
Non-GAAP diluted net income per common share	\$ 4.92
Diluted common shares outstanding, as reported	548.0
Diluted common shares outstanding non-GAAP	 548.0

83

**Міскосні**р

# APPENDIX B

# MICROCHIP TECHNOLOGY INCORPORATED

# 2004 EQUITY INCENTIVE PLAN

As Amended and Restated on May 21, 2024

- 1. <u>Purposes of the Plan</u>. The purposes of this 2004 Equity Incentive Plan are:
  - · to attract and retain the best available personnel,
  - · to provide additional incentive to Service Providers, and
  - · to promote the success of the Company's business.

Awards granted under the Plan may be Nonstatutory Stock Options, Restricted Stock, Stock Appreciation Rights, Performance Shares, Performance Units or Deferred Stock Units, as determined by the Administrator at the time of grant.

- 2. Definitions. As used herein, the following definitions shall apply:
  - (a) "Administrator" means the Board or any of its Committees as shall be administering the Plan, in accordance with Section 4 of the Plan.
  - (b) "<u>Applicable Laws</u>" means the legal requirements relating to the administration of equity compensation plans under state and federal corporate and securities laws and the Code.
  - (c) "<u>Award</u>" means, individually or collectively, a grant under the Plan of Options, Restricted Stock, Stock Appreciation Rights, Performance Shares, Performance Units or Deferred Stock Units.
  - (d) "Award Agreement" means the written agreement setting forth the terms and provisions applicable to each Award granted under the Plan. The Award Agreement is subject to the terms and conditions of the Plan.
  - (e) "Awarded Stock" means the Common Stock subject to an Award.
  - (f) "Board" means the Board of Directors of the Company.
  - (g) "Change of Control" means the occurrence of any of the following events, in one or a series of related transactions:

(1) any "person," as such term is used in Sections 13(d) and 14(d) of the Exchange Act, other than the Company, a subsidiary of the Company or a Company employee benefit plan, including any trustee of such plan acting as trustee, is or becomes the "beneficial owner" (as defined in Rule 13d-3 under the Exchange Act), directly or indirectly, of securities of the Company representing fifty percent (50%) or more of the combined voting power of the Company's then outstanding securities entitled to vote generally in the election of directors; or

(2) a merger or consolidation of the Company or any direct or indirect subsidiary of the Company with any other corporation, other than a merger or consolidation which would result in the voting securities of the Company outstanding immediately prior thereto continuing to represent (either by remaining outstanding or by being converted into voting securities of the surviving entity) at least fifty percent (50%) of the total voting power represented by the voting securities of the Company or such surviving entity outstanding immediately after such merger or consolidation; or

(3) the sale or disposition by the Company of all or substantially all of the Company's assets; or

(4) a change in the composition of the Board, as a result of which fewer than a majority of the directors are Incumbent Directors. "Incumbent Directors" shall mean directors who either (A) are Directors as of the date this Plan is approved by the Board, or (B) are elected, or nominated for election, to the Board with the affirmative votes of at least a majority of the Incumbent Directors and whose election or nomination was not in connection with any transaction

2024 Proxy Statement



described in (1) or (2) above or in connection with an actual or threatened proxy contest relating to the election of directors of the Company.

- (h) "Code" means the Internal Revenue Code of 1986, as amended.
- (i) "Committee" means a committee appointed by the Board in accordance with Section 4 of the Plan.
- (j) "Common Stock" means the common stock of the Company.
- (k) "Company" means Microchip Technology Incorporated.
- "<u>Consultant</u>" means any person, including an advisor, engaged by the Company or a Parent or Subsidiary to render services and who is compensated for such services. The term Consultant shall not include Directors who are compensated by the Company only for their service as Directors.
- (m) "Deferred Stock Unit" means a deferred stock unit Award granted to a Participant pursuant to Section 13.
- (n) "Director" means a member of the Board.
- (o) "Disability" means total and permanent disability as defined in Section 22(e)(3) of the Code.
- (p) "Employee" means any person, including Officers and Directors, employed by the Company or any Parent or Subsidiary of the Company. A Service Provider shall not cease to be an Employee in the case of (i) any leave of absence approved by the Company or (ii) transfers between locations of the Company or between the Company, its Parent, any Subsidiary, or any successor. Neither service as a Director nor payment of a director's fee by the Company shall be sufficient to constitute "employment" by the Company.
- (q) "Exchange Act" means the Securities Exchange Act of 1934, as amended.
- (r) "Fair Market Value" means, as of any date, the value of Common Stock determined as follows:

(1) If the Common Stock is listed on any established stock exchange or a national market system, including without limitation the Nasdaq Global Select Market, the Nasdaq Global Market, or the Nasdaq Capital Market of The Nasdaq Stock Market, the Fair Market Value of a Share of Common Stock shall be the closing sales price for such stock (or the closing bid, if no sales were reported) as quoted on such system or exchange (or the exchange with the greatest volume of trading in Common Stock) on the day of determination, as reported in The Wall Street Journal or such other source as the Administrator deems reliable;

(2) If the Common Stock is regularly quoted by a recognized securities dealer but selling prices are not reported, the Fair Market Value of a Share of Common Stock shall be the mean between the high bid and low asked prices for the Common Stock on the last market trading day prior to the day of determination, as reported in The Wall Street Journal or such other source as the Administrator deems reliable; or

(3) In the absence of an established market for the Common Stock, the Fair Market Value shall be determined in good faith by the Administrator.

- (s) "Fiscal Year" means a fiscal year of the Company.
- (t) "Fiscal Quarter" means a fiscal quarter of the Company.
- (u) "Non-Employee Director" means a member of the Board who is not an Employee.

(v) "<u>Nonstatutory Stock Option</u>" means an Option not intended to qualify as an incentive stock option under Section 422 of the Code and regulations promulgated thereunder.

(w) "Notice of Grant" means a written or electronic notice evidencing certain terms and conditions of an individual Award. The Notice of Grant is part of the Option Agreement.



(x) "Officer" means a person who is an officer of the Company within the meaning of Section 16 of the Exchange Act and the rules and regulations promulgated thereunder.

(y) "Option" means a stock option granted pursuant to the Plan.

(z) "Option Agreement" means a written or electronic agreement between the Company and a Participant evidencing the terms and conditions of an individual Option grant. The Option Agreement is subject to the terms and conditions of the Plan.

(aa) "Parent" means a "parent corporation," whether now or hereafter existing, as defined in Section 424(e) of the Code.

(bb) "Participant" means the holder of an outstanding Award granted under the Plan.

(cc) "Performance Share" means a performance share Award granted to a Participant pursuant to Section 11.

(dd) "Performance Unit" means a performance unit Award granted to a Participant pursuant to Section 12.

(ee) "Plan" means this 2004 Equity Incentive Plan, as amended and restated.

(ff) "Restricted Stock" means Shares granted pursuant to Section 10 of the Plan.

(gg) "Rule 16b-3" means Rule 16b-3 of the Exchange Act or any successor to Rule 16b-3, as in effect when discretion is being exercised with respect to the Plan.

(hh) "Section 16(b)" means Section 16(b) of the Exchange Act, as amended.

(ii) "Service Provider" means an Employee, Consultant or Non-Employee Director.

(jj) "Share" means a share of the Common Stock, as adjusted in accordance with Section 19 of the Plan.

(kk) "Stock Appreciation Right" or "SAR" means an Award granted pursuant to Section 9 of the Plan.

(II) "Subsidiary" means a "subsidiary corporation," whether now or hereafter existing, as defined in Section 424(f) of the Code.

3. <u>Stock Subject to the Plan</u>. Subject to the provisions of Section 19 of the Plan, the maximum aggregate number of Shares which may be issued under the Plan is 72,775,774.

The Shares may be authorized, but unissued, or reacquired Common Stock.

If an Award expires or becomes unexercisable without having been exercised in full, or with respect to Restricted Stock, Performance Shares, Performance Units or Deferred Stock Units, is forfeited to or repurchased by the Company, the unpurchased Shares (or for Awards other than Options and SARs, the forfeited or repurchased Shares) which were subject thereto shall become available for future grant or sale under the Plan (unless the Plan has terminated). With respect to SARs, the gross Shares issued (i.e., Shares actually issued pursuant to a Stock Appreciation Right, as well as the Shares that represent payment of the exercise price and any applicable tax withholdings) pursuant to a SAR will cease to be available under the Plan. Shares that have actually been issued under the Plan under any Award shall not be returned to the Plan and shall not become available for future distribution under the Plan; <u>provided</u>, <u>however</u>, that if Shares of Restricted Stock, Performance Shares, Performance Units or Deferred Stock Units are repurchased by the Company at their original purchase price or are forfeited to the Company, such Shares shall become available for future grant under the Plan. Shares used to pay the exercise price or purchase price, if applicable, of an Award shall become available for future grant or sale under the Plan. To the extent an Award under the Plan is paid out in cash rather than stock, such cash payment shall not result in reducing the number of Shares available for issuance under the Plan.

- 4. Administration of the Plan.
  - (a) <u>Procedure</u>





(1) <u>Multiple Administrative Bodies</u>. The Plan may be administered by different Committees with respect to different groups of

Service Providers.

(2) Reserved.

(3) <u>Rule 16b-3</u>. To the extent desirable to qualify transactions hereunder as exempt under Rule 16b-3, the transactions contemplated hereunder shall be structured to satisfy the requirements for exemption under Rule 16b-3.

(4) <u>Other Administration</u>. Other than as provided above, the Plan shall be administered by (A) the Board or (B) a Committee, which committee shall be constituted to satisfy Applicable Laws.

(b) <u>Powers of the Administrator</u>. Subject to the provisions of the Plan, and in the case of a Committee, subject to the specific duties delegated by the Board to such Committee, the Administrator shall have the authority, in its discretion:

(1) to determine the Fair Market Value of the Common Stock, in accordance with Section 2(r) of the Plan;

(2) to select the Service Providers to whom Awards may be granted hereunder (other than the automatic grants to Non-Employee Directors provided for in Section 17 of the Plan);

- (3) to determine whether and to what extent Awards or any combination thereof, are granted under the Plan;
- (4) to determine the number of shares of Common Stock or equivalent units to be covered by each Award granted under the Plan;
- (5) to approve forms of agreement for use under the Plan;

(6) to determine the terms and conditions, not inconsistent with the terms of the Plan, of any award granted under the Plan. Such terms and conditions include, but are not limited to, the exercise price, the time or times when Options or SARs may be exercised or other Awards vest (which may be based on performance criteria), any vesting acceleration or waiver of forfeiture restrictions, and any restriction or limitation regarding any Award or the shares of Common Stock relating thereto, based in each case on such factors as the Administrator, in its sole discretion, shall determine;

(7) to construe and interpret the terms of the Plan and Awards;

(8) to prescribe, amend and rescind rules and regulations relating to the Plan, including rules and regulations relating to sub-plans established for the purpose of qualifying for preferred tax treatment under foreign tax laws;

(9) to modify or amend each Award (subject to Sections 8(c), 9(b) and 21(c) of the Plan), including the discretionary authority to extend the post-termination exercisability period of Options and SARs longer than is otherwise provided for in the Plan;

(10) to authorize any person to execute on behalf of the Company any instrument required to effect the grant of an Award previously granted by the Administrator;

(11) to allow Participants to satisfy withholding tax obligations by electing to have the Company withhold from the Shares or cash to be issued upon exercise or vesting of an Award (or distribution of a Deferred Stock Unit) that number of Shares or cash having a Fair Market Value equal to the minimum amount required to be withheld, or such greater amount as the Administrator may determine if such amount would not have adverse accounting consequences, as the Administrator determines in its sole discretion, but not to exceed the amount determined by using the maximum federal, state or local marginal income tax rates applicable to the Participant with respect to the Award on the date that the amount of tax to be withheld is to be determined. The Fair Market Value of any Shares to be withheld shall be





determined on the date that the amount of tax to be withheld is to be determined. All elections by a Participant to have Shares or cash withheld for this purpose shall be made in such form and under such conditions as the Administrator may deem necessary or advisable;

(12) to determine the terms and restrictions applicable to Awards; and

(13) to make all other determinations deemed necessary or advisable for administering the Plan.

(c) <u>Effect of Administrator's Decision</u>. The Administrator's decisions, determinations and interpretations shall be final and binding on all Participants and any other holders of Awards.

5. <u>Eligibility</u>. Restricted Stock, Performance Shares, Performance Units, Stock Appreciation Rights, Deferred Stock Units and Nonstatutory Stock Options may be granted to Service Providers. Non-Employee Directors shall only receive Awards pursuant to Section 17 of the Plan.

6. Limitations.

(a) <u>Nonstatutory Stock Option</u>. Each Option shall be designated in the Notice of Grant as a Nonstatutory Stock Option.

(b) <u>No Employment Rights</u>. Neither the Plan nor any Award shall confer upon a Participant any right with respect to continuing the Participant's employment with the Company or its Subsidiaries, nor shall they interfere in any way with the Participant's right or the Company's or Subsidiary's right, as the case may be, to terminate such employment at any time, with or without cause or notice.

(c) <u>Annual Limitations</u>. The following limitations shall apply to grants of Options and Stock Appreciation Rights to Participants:

(1) No Participant shall be granted, in any Fiscal Year, Options and Stock Appreciation Rights to purchase more than 3,000,000 Shares; provided, however, that such limit shall be 8,000,000 Shares in the Participant's first Fiscal Year of Company service.

(2) The foregoing limitations shall be adjusted proportionately in connection with any change in the Company's capitalization as described in Section 19(a).

# (d) Minimum Vesting Requirements.

(1) <u>General</u>. Except as specified in Section 6(d)(2), Awards will vest no earlier than the one (1)-year anniversary of such Award's grant date (except if accelerated pursuant to a Change of Control or a termination of the Participant's status as a Service Provider due to a Participant's death, or a Participant's Disability) (each, an "<u>Acceleration Event</u>").

(2) Exception. Awards may be granted to any Service Provider without regard to the minimum vesting requirements set forth in Section 6(d)(1) if the Shares subject to such Awards would not result in more than five percent (5%) of the maximum aggregate number of Shares reserved for issuance pursuant to all outstanding Awards granted under the Plan (the "<u>5% Limit</u>"). Any Awards that have their vesting discretionarily accelerated (except if accelerated pursuant to an Acceleration Event) are subject to the 5% Limit. For purposes of clarification, the Administrator may accelerate the vesting of any Awards pursuant to an Acceleration Event without such vesting acceleration counting toward the 5% Limit. The 5% Limit applies in the aggregate to Awards that do not satisfy the minimum vesting requirements as set forth in Section 6(d)(1) and to the discretionary vesting acceleration of Awards specified in this Section 6(d)(2).

7. <u>Term of Plan</u>. The Plan is effective as of October 1, 2004 (the "Effective Date"). It shall continue in effect until August 24, 2031, unless sooner terminated under Section 21 of the Plan.

8. Stock Options.





(a) <u>Term</u>. The term of each Option shall be stated in the Notice of Grant; <u>provided</u>, <u>however</u>, that the term shall be ten (10) years from the date of grant or such shorter term as may be provided in the Notice of Grant.

(b) <u>Option Exercise Price</u>. The per share exercise price for the Shares to be issued pursuant to exercise of an Option shall be determined by the Administrator and shall be no less than 100% of the Fair Market Value per share on the date of grant.

(c) <u>No Repricing</u>. The exercise price for an Option may not be reduced. This shall include, without limitation, a repricing of the Option as well as an Option exchange program whereby the Participant agrees to cancel an existing Option in exchange for an Option, SAR, other Award or cash.

(d) <u>Waiting Period and Exercise Dates</u>. At the time an Option is granted, the Administrator shall fix the period within which the Option may be exercised and shall determine any conditions which must be satisfied before the Option may be exercised. In so doing, the Administrator may specify that an Option may not be exercised until the completion of a service period.

(e) <u>Form of Consideration</u>. The Administrator shall determine the acceptable form of consideration for exercising an Option, including the method of payment. Subject to Applicable Laws, such consideration may consist entirely of:

- (1) cash;
- (2) check;

(3) other Shares which (A) in the case of Shares acquired upon exercise of an option have been owned by the Participant for more than six months on the date of surrender, and (B) have a Fair Market Value on the date of surrender equal to the aggregate exercise price of the Shares as to which said Option shall be exercised;

(4) delivery of a properly executed exercise notice together with such other documentation as the Administrator and the broker, if applicable, shall require to effect an exercise of the Option and delivery to the Company of the sale proceeds required to pay the exercise price;

- (5) any combination of the foregoing methods of payment; or
- (6) such other consideration and method of payment for the issuance of Shares to the extent permitted by Applicable Laws.
- (f) Exercise of Option.

Any Option granted hereunder shall be exercisable according to the terms of the Plan and at such times and under such conditions as determined by the Administrator and set forth in the Option Agreement.

An Option may not be exercised for a fraction of a Share.

An Option shall be deemed exercised when the Company receives: (i) written or electronic notice of exercise (in accordance with the Option Agreement) from the person entitled to exercise the Option, and (ii) full payment for the Shares with respect to which the Option is exercised. Full payment may consist of any consideration and method of payment authorized by the Administrator and permitted by the Option Agreement and the Plan. Shares issued upon exercise of an Option shall be issued in the name of the Participant or, if requested by the Participant, in the name of the Participant and his or her spouse. Until the stock certificate evidencing such Shares is issued (as evidenced by the appropriate entry on the books of the Company or of a duly authorized transfer agent of the Company), no right to vote or receive dividends or any other rights as a stockholder shall exist with respect to the optioned stock, notwithstanding the exercise of the Option. The Company shall issue (or cause to be issued) such stock certificate promptly after the Option is exercised. No adjustment will be made for a dividend or other right for which the record date is prior to the date the stock certificate is issued, except as provided in Section 19 of the Plan.

2024 Proxy Statement



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Exercising an Option in any manner shall decrease the number of Shares thereafter available for sale under the Option, by the number of Shares as to which the Option is exercised.

(g) <u>Termination of Relationship as a Service Provider</u>. If a Participant ceases to be a Service Provider, other than upon the Participant's misconduct, death or Disability, the Participant may exercise his or her Option within such period of time as is specified in the Option Agreement to the extent that the Option is vested on the date of termination (but in no event later than the expiration of the term of such Option as set forth in the Option Agreement). In the absence of a specified time in the Option Agreement, the Option shall remain exercisable for three (3) months following the Participant's termination. If, on the date of termination, the Participant is not vested as to his or her entire Option, the Shares covered by the unvested portion of the Option shall remaine, and the Shares covered by such Option shall revert to the Plan.

(h) <u>Disability</u>. If a Participant ceases to be a Service Provider as a result of the Participant's Disability, the Participant may exercise his or her Option within such period of time as is specified in the Option Agreement to the extent the Option is vested on the date of termination (but in no event later than the expiration of the term of such Option as set forth in the Option Agreement). In the absence of a specified time in the Option Agreement, the Option shall remain exercisable for six (6) months following the Participant's termination. If, on the date of termination, the Participant is not vested as to his or her entire Option, the Shares covered by the unvested portion of the Option shall revert to the Plan. If, after termination, the Participant does not exercise his or her Option within the time specified herein, the Option shall terminate, and the Shares covered by such Option shall revert to the Plan.

(i) <u>Death of Participant</u>. If a Participant dies while a Service Provider, the Option may be exercised following the Participant's death within such period of time as is specified in the Option Agreement (but in no event may the option be exercised later than the expiration of the term of such Option as set forth in the Option Agreement), by the personal representative of the Participant's estate, <u>provided</u> such representative has been designated prior to Participant's death in a form acceptable to the Administrator. If no such representative has been designated by the Participant, then such Option may be exercised by the person(s) to whom the Option is transferred pursuant to the Participant's will or in accordance with the laws of descent and distribution. In the absence of a specified time in the Option Agreement, the Option shall remain exercisable for twelve (12) months following Participant's death. If the Option is not so exercised within the time specified herein, the Option shall terminate, and the Shares covered by such Option shall revert to the Plan.

## 9. Stock Appreciation Rights.

(a) <u>Grant of SARs</u>. Subject to the terms and conditions of the Plan, SARs may be granted to Participants at any time and from time to time as shall be determined by the Administrator, in its sole discretion. The Administrator shall have complete discretion to determine the number of SARs granted to any Participant.

(b) <u>Exercise Price and Other Terms</u>. Subject to Section 4(c) of the Plan, the Administrator, subject to the provisions of the Plan, shall have complete discretion to determine the terms and conditions of SARs granted under the Plan; <u>provided</u>, <u>however</u>, that no SAR may have a term of more than ten (10) years from the date of grant. The per share exercise price for the Shares or cash to be issued pursuant to exercise of an SAR shall be determined by the Administrator and shall be no less than 100% of the Fair Market Value per share on the date of grant. The exercise price may not be reduced. This shall include, without limitation, a repricing of the SAR as well as an SAR exchange program whereby the Participant agrees to cancel an existing SAR in exchange for an Option, SAR, other Award or cash.

(c) <u>Payment of SAR Amount</u>. Upon exercise of an SAR, a Participant shall be entitled to receive payment from the Company in an amount determined by multiplying:

(1) the difference between the Fair Market Value of a Share on the date of exercise over the exercise price; times

(2) the number of Shares with respect to which the SAR is exercised.

2024 Proxy Statement



With respect to SARs settled in Shares, until the stock certificate evidencing such Shares is issued (as evidenced by the appropriate entry on the books of the Company or of a duly authorized transfer agent of the Company), no right to vote or receive dividends or any other rights as a stockholder shall exist with respect to the SAR, notwithstanding the exercise of the SAR.

(d) <u>Payment Upon Exercise of SAR</u>. At the discretion of the Administrator, payment for an SAR may be in cash, Shares or a combination thereof.

(e) <u>SAR Agreement</u>. Each SAR grant shall be evidenced by an Award Agreement that shall specify the exercise price, the term of the SAR, the conditions of exercise, and such other terms and conditions as the Administrator, in its sole discretion, shall determine.

(f) <u>Expiration of SARs</u>. An SAR granted under the Plan shall expire upon the date determined by the Administrator, in its sole discretion, and set forth in the Award Agreement.

(g) <u>Termination of Relationship as a Service Provider</u>. If a Participant ceases to be a Service Provider, other than upon the Participant's death or Disability termination, the Participant may exercise his or her SAR within such period of time as is specified in the SAR Agreement to the extent that the SAR is vested on the date of termination (but in no event later than the expiration of the term of such SAR as set forth in the SAR Agreement). In the absence of a specified time in the SAR Agreement, the SAR shall remain exercisable for three (3) months following the Participant's termination. If, on the date of termination, the Participant is not vested as to his or her entire SAR, the Shares covered by the unvested portion of the SAR shall revert to the Plan. If, after termination, the Participant does not exercise his or her SAR within the time specified by the Administrator, the SAR shall terminate, and the Shares covered by such SAR shall revert to the Plan.

(h) <u>Disability</u>. If a Participant ceases to be a Service Provider as a result of the Participant's Disability, the Participant may exercise his or her SAR within such period of time as is specified in the SAR Agreement to the extent the SAR is vested on the date of termination (but in no event later than the expiration of the term of such SAR as set forth in the SAR Agreement). In the absence of a specified time in the SAR Agreement, the SAR shall remain exercisable for six (6) months following the Participant's termination. If, on the date of termination, the Participant is not vested as to his or her entire SAR, the Shares covered by the unvested portion of the SAR shall revert to the Plan. If, after termination, the Participant does not exercise his or her SAR within the time specified herein, the SAR shall terminate, and the Shares covered by such SAR shall revert to the Plan.

(i) Death of Participant. If a Participant dies while a Service Provider, the SAR may be exercised following the Participant's death within such period of time as is specified in the SAR Agreement (but in no event may the SAR be exercised later than the expiration of the term of such SAR as set forth in the SAR Agreement), by the personal representative of the Participant's estate, provided such representative has been designated prior to Participant's death in a form acceptable to the Administrator. If no such representative has been designated by the Participant, then such SAR may be exercised by the person(s) to whom the SAR is transferred pursuant to the Participant's will or in accordance with the laws of descent and distribution. In the absence of a specified time in the SAR Agreement, the SAR shall remain exercisable for twelve (12) months following Participant's death. If the SAR is not so exercised within the time specified herein, the SAR shall terminate, and the Shares covered by such SAR shall revert to the Plan.

10. Restricted Stock.

(a) <u>Grant of Restricted Stock</u>. Subject to the terms and conditions of the Plan, Restricted Stock may be granted to Participants at any time as shall be determined by the Administrator, in its sole discretion. The Administrator shall have complete discretion to determine (i) the number of Shares subject to a Restricted Stock award granted to any Participant (<u>provided</u> that during any Fiscal Year, no Participant shall be granted more than 600,000 Shares of Restricted Stock); <u>provided</u>, <u>however</u>, that such limit shall be 1,500,000 Shares in the Participant's first Fiscal Year of Company service, and (ii) the conditions that must be satisfied, which typically will be based principally or solely on continued provision of services but may include a performance-based component, upon which is conditioned the grant or vesting of Restricted Stock.

2024 Proxy Statement



(b) <u>Restricted Stock Units</u>. Restricted Stock may be granted in the form of Restricted Stock or units to acquire Shares. Each such unit shall be the equivalent of one Share for purposes of determining the number of Shares subject to an Award. With respect to the units to acquire Shares, until the Shares are issued, no right to vote or receive dividends or any other rights as a stockholder shall exist.

(c) <u>Other Terms</u>. The Administrator, subject to the provisions of the Plan, shall have complete discretion to determine the terms and conditions of Restricted Stock granted under the Plan. Restricted Stock grants shall be subject to the terms, conditions, and restrictions determined by the Administrator at the time the stock is awarded. The Administrator may require the recipient to sign a Restricted Stock Award agreement as a condition of the award. Any certificates representing the Shares of stock awarded shall bear such legends as shall be determined by the Administrator.

(d) <u>Restricted Stock Award Agreement</u>. Each Restricted Stock grant shall be evidenced by an agreement that shall specify the purchase price (if any) and such other terms and conditions as the Administrator, in its sole discretion, shall determine; <u>provided</u>, <u>however</u>, that if the Restricted Stock grant has a purchase price, such purchase price must be paid no more than ten (10) years following the date of grant.

(e) <u>Dividends and Other Distributions</u>. Until the restrictions set forth in the Restricted Stock Award agreement, including Award agreements for units to acquire Shares described in Section 10(b), have lapsed, Service Providers holding Shares of Restricted Stock will not be entitled to receive dividends and other distributions paid with respect to such Shares or units. However, to the extent the restrictions in the Restricted Stock Award have lapsed, Service Providers holding Shares of Restricted Stock Award have lapsed, Service Providers holding Shares of Restricted Stock will be entitled to receive dividends, even if there are other restrictions on the Shares of Restricted Stock (e.g., a lock up period due to a public offering or a restriction due to possession of material nonpublic information).

# 11. Performance Shares.

(a) <u>Grant of Performance Shares</u>. Subject to the terms and conditions of the Plan, Performance Shares may be granted to Participants at any time as shall be determined by the Administrator, in its sole discretion. The Administrator shall have complete discretion to determine (i) the number of Shares subject to a Performance Share award granted to any Participant (<u>provided</u> that during any Fiscal Year, no Participant shall be granted more than 600,000 units of Performance Shares); <u>provided</u>, <u>however</u>, that such limit shall be 1,500,000 Shares in the Participant's first Fiscal Year of Company service, and (ii) the conditions that must be satisfied, which typically will be based principally or solely on achievement of performance milestones but may include a service-based component, upon which is conditioned the grant or vesting of Performance Shares. Performance Shares shall be granted in the form of units to acquire Shares. Each such unit shall be the equivalent of one Share for purposes of determining the number of Shares subject to an Award. Until the Shares are issued, no right to vote or receive dividends or any other rights as a stockholder shall exist with respect to the units to acquire Shares.

(b) <u>Other Terms</u>. The Administrator, subject to the provisions of the Plan, shall have complete discretion to determine the terms and conditions of Performance Shares granted under the Plan. Performance Share grants shall be subject to the terms, conditions, and restrictions determined by the Administrator at the time the stock is awarded, which may include such performance-based milestones as are determined appropriate by the Administrator. The Administrator may require the recipient to sign a Performance Shares agreement as a condition of the award. Any certificates representing the Shares of stock awarded shall bear such legends as shall be determined by the Administrator.

(c) <u>Performance Share Award Agreement</u>. Each Performance Share grant shall be evidenced by an agreement that shall specify such other terms and conditions as the Administrator, in its sole discretion, shall determine.

# 12. Performance Units.

(a) <u>Grant of Performance Units</u>. Performance Units are similar to Performance Shares, except that they shall be settled in a cash equivalent to the Fair Market Value of the underlying Shares, determined as of the vesting date. Subject to the terms and conditions of the Plan, Performance Units may be granted to Participants at any time and from time to time as shall be determined by the Administrator, in its sole discretion. The Administrator shall have complete discretion to





determine the conditions that must be satisfied, which typically will be based principally or solely on achievement of performance milestones but may include a service-based component, upon which is conditioned the grant or vesting of Performance Units. Performance Units shall be granted in the form of units to acquire Shares. Each such unit shall be the cash equivalent of one Share of Common Stock. No right to vote or receive dividends or any other rights as a stockholder shall exist with respect to Performance Units or the cash payable thereunder.

(b) <u>Number of Performance Units</u>. The Administrator will have complete discretion in determining the number of Performance Units granted to any Participant, <u>provided</u> that during any Fiscal Year, no Participant shall receive Performance Units having an initial value greater than \$1,500,000, <u>provided</u>, <u>however</u>, that such limit shall be \$4,000,000 in the Participant's first Fiscal Year of Company service.

(c) <u>Other Terms</u>. The Administrator, subject to the provisions of the Plan, shall have complete discretion to determine the terms and conditions of Performance Units granted under the Plan. Performance Unit grants shall be subject to the terms, conditions, and restrictions determined by the Administrator at the time the stock is awarded, which may include such performance-based milestones as are determined appropriate by the Administrator. The Administrator may require the recipient to sign a Performance Unit agreement as a condition of the award. Any certificates representing the Shares awarded shall bear such legends as shall be determined by the Administrator.

(d) <u>Performance Unit Award Agreement</u>. Each Performance Unit grant shall be evidenced by an agreement that shall specify such terms and conditions as the Administrator, in its sole discretion, shall determine.

### 13. Deferred Stock Units.

(a) <u>Description</u>. Deferred Stock Units shall consist of a Restricted Stock, Performance Share or Performance Unit Award that the Administrator, in its sole discretion permits to be paid out in installments or on a deferred basis, in accordance with rules and procedures established by the Administrator. Deferred Stock Units shall remain subject to the claims of the Company's general creditors until distributed to the Participant.

(b) <u>Annual Limits</u>. Deferred Stock Units shall be subject to the annual limits applicable to the underlying Restricted Stock, Performance Share or Performance Unit Award.

14. Death of Participant. In the event that a Participant dies while a Service Provider, then 100% of his or her Awards shall immediately vest.

15. Leaves of Absence. Unless the Administrator provides otherwise or as otherwise required by Applicable Laws, vesting of Awards granted hereunder shall cease commencing on the first day of any unpaid leave of absence and shall only recommence upon return to active service.

16. <u>Misconduct</u>. Should (i) the Participant's service be terminated for misconduct (including, but not limited to, any act of dishonesty, willful misconduct, fraud or embezzlement), or (ii) the Participant makes any unauthorized use or disclosure of confidential information or trade secrets of the Company or any Parent or Subsidiary, then in any such event all outstanding Awards held by the Participant under the Plan shall terminate immediately and cease to be outstanding, including as to both vested and unvested Awards.

# 17. Non-Employee Director Awards.

(a) Initial Grants. Each Non-Employee Director who first becomes a Non-Employee Director on or after August 1, 2021 (excluding any Non-Employee Director who previously served on the Board and excluding any Non-Employee Director appointed on the date of the Company's annual stockholders' meeting) shall be automatically granted as of the date that the individual first is appointed or elected as a Non-Employee Director that number of Restricted Stock Units equal to (i)(A) \$200,000 *divided* by (B) the Fair Market Value, *multiplied by* (ii) a fraction (A) the numerator of which is (x) 12 *minus* (y) the number of months between the date of the Company's last annual stockholders' meeting and the date the Non-Employee Director becomes a member of the Board and (B) the denominator of which is 12, rounded down to the nearest whole Share (the "Initial RSU Grant"). One hundred percent (100%) of the Initial RSU Grant will vest upon the earlier of the date that is one-year following the date of grant or one day prior to the date of the Company's next annual stockholders' meeting

2024 Proxy Statement



following the date of grant. Vesting of the Initial RSU Grant is contingent upon the Non-Employee Director maintaining continued status as a Non-Employee Director through the vesting date.

(b) Annual Grants. On the date of the Company's annual stockholders' meeting, each Non-Employee Director (including any Non-Employee Director appointed on the date of the Company's annual stockholders' meeting) shall be automatically granted that number of Restricted Stock Units equal to \$200,000 divided by the Fair Market Value, rounded down to the nearest whole Share (the "Annual RSU Grant"), provided that such Non-Employee Director has been elected by the stockholders to serve as a member of the Board at that annual stockholders' meeting. One hundred percent (100%) of the Annual RSU Grant will vest upon the earlier of the date that is one year following the date of grant or one day prior to the date of the Company's next annual stockholders' meeting following the date of grant. Vesting of the Annual RSU Grant is contingent upon the Non-Employee Director maintaining continued status as a Non-Employee Director through the applicable vesting date.

18. <u>Non-Transferability of Awards</u>. Unless determined otherwise by the Administrator, an Award may not be sold, pledged, assigned, hypothecated, transferred, or disposed of in any manner other than by will or by the laws of descent or distribution and may be exercised, during the lifetime of the recipient, only by the recipient. In no event may an Award be transferred in exchange for consideration. If the Administrator makes an Award transferable, such Award shall contain such additional terms and conditions as the Administrator deems appropriate.

### 19. Adjustments Upon Changes in Capitalization, Dissolution or Liquidation or Change of Control.

(a) <u>Changes in Capitalization</u>. Subject to any required action by the stockholders of the Company, the number of shares of Common Stock covered by each outstanding Award, the number of shares of Common Stock which have been authorized for issuance under the Plan but as to which no Awards have yet been granted or which have been returned to the Plan upon cancellation or expiration of an Award, as well as the price per share of Common Stock covered by each such outstanding Award and the Fiscal Year annual share issuance limits under Sections 6(c), 10(a) and 11(a) shall be proportionately adjusted for any increase or decrease in the number of issued shares of Common Stock resulting from a stock split, reverse stock split, stock dividend, combination or reclassification of the Common Stock, or any other increase or decrease in the number of issued shares of Common Stock resulting shall not affect the number of shares awarded under the automatic grants to Non-Employee Directors described in Sections 17(a) and (b), and <u>provided</u> that conversion of any convertible securities of the Company shall not be deemed to have been "effected without receipt of consideration." Such adjustment shall be made by the Committee, whose determination in that respect shall be final, binding and conclusive. Except as expressly provided herein, no issuance by the Company of shares of stock of any class, shall affect, and no adjustment by reason thereof shall be made with respect to, the number or price of shares of Common Stock subject to an Award.

(b) Dissolution or Liquidation. In the event of the proposed dissolution or liquidation of the Company, the Administrator shall notify each Participant as soon as practicable prior to the effective date of such proposed transaction. The Administrator in its discretion may provide for a Participant to have the right to exercise his or her Option or SAR until ten (10) days prior to such transaction as to all of the Awarded Stock covered thereby, including Shares as to which the Award would not otherwise be exercisable. In addition, the Administrator may provide that any Company repurchase option or forfeiture rights applicable to any Award shall lapse 100%, and that any Award vesting shall accelerate 100%, provided the proposed dissolution or liquidation takes place at the time and in the manner contemplated. To the extent it has not been previously exercised (with respect to Options and SARs) or vested (with respect to other Awards), an Award will terminate immediately prior to the consummation of such proposed action.

# (c) <u>Change of Control</u>.

(1) <u>Stock Options and SARs</u>. In the event of a Change of Control, each outstanding Option and SAR shall be assumed or an equivalent option or SAR substituted by the successor corporation or a Parent or Subsidiary of the successor corporation. In the event that the successor corporation refuses to assume or substitute for the Option or SAR, the

2024 Proxy Statement



Participant shall fully vest in and have the right to exercise the Option or SAR as to all of the Awarded Stock, including Shares as to which it would not otherwise be vested or exercisable. If an Option or SAR becomes fully vested and exercisable in lieu of assumption or substitution in the event of a Change of Control, the Administrator shall notify the Participant in writing or electronically that the Option or SAR shall be fully vested and exercisable for a period of thirty (30) days from the date of such notice, and the Option or SAR shall terminate upon the expiration of such period. For the purposes of this paragraph, the Option or SAR shall be considered assumed if, following the Change of Control, the option or stock appreciation right confers the right to purchase or receive, for each Share of Awarded Stock subject to the Option or SAR immediately prior to the Change of Control, the consideration (whether stock, cash, or other securities or property) received in the Change of Control by holders of Common Stock for each Share held on the effective date of the transaction (and if holders were offered a choice of consideration, the type of consideration chosen by the holders of a majority of the outstanding Shares); provided, however, that if such consideration received in the Change of Control is not solely common stock of the successor corporation or SAR, for each Share of Awarded Stock subject to the consideration to be received upon the exercise of the Option or SAR, for each Share of Awarded Stock subject to the consideration to be received upon the exercise of the Option or SAR, for each Share of Awarded Stock subject to the consideration to be received upon the exercise of the Option or SAR, for each Share of Awarded Stock subject to the Option or SAR, to be solely common stock of the successor corporation or its Parent equal in fair market value to the per share consideration received by holders of Common Stock in the Change of Control.

(2) Restricted Stock, Performance Shares, Performance Units and Deferred Stock Units. In the event of a Change of Control, each outstanding Restricted Stock, Performance Share, Performance Unit and Deferred Stock Unit award shall be assumed or an equivalent Restricted Stock, Performance Share, Performance Unit and Deferred Stock Unit award substituted by the successor corporation or a Parent or Subsidiary of the successor corporation. In the event that the successor corporation refuses to assume or substitute for the Restricted Stock, Performance Share, Performance Unit or Deferred Stock Unit award, the Participant shall fully vest in the Restricted Stock, Performance Share, Performance Unit or Deferred Stock Unit including as to Shares (or with respect to Performance Units, the cash equivalent thereof) which would not otherwise be vested. For the purposes of this paragraph, a Restricted Stock, Performance Share, Performance Unit and Deferred Stock Unit award shall be considered assumed if, following the Change of Control, the award confers the right to purchase or receive, for each Share (or with respect to Performance Units, the cash equivalent (whether stock, cash, or other securities or property) received in the Change of Control by holders of Common Stock for each Share held on the effective date of the transaction (and if holders were offered a choice of consideration, the type of consideration chosen by the holders of a majority of the outstanding Shares); provided, however, that if such consideration received in the Change of Control is not solely common stock of the successor corporation or its Parent, the Administrator may, with the consent of the successor corporation, provide for the consideration to be received, for each Share and each unit/right to acquire a Share subject to the Award, to be solely common stock of the successor corporation or its Parent equal in fair market value to the per share consideration received by holders of Common Stock in the Change of Control.

20. <u>Date of Grant</u>. The date of grant of an Award shall be, for all purposes, the date on which the Administrator makes the determination granting such Award, or such other later date as is determined by the Administrator. Notice of the determination shall be provided to each Participant within a reasonable time after the date of such grant.

### 21. Amendment and Termination of the Plan.

(a) <u>Amendment and Termination</u>. The Board may at any time amend, alter, suspend or terminate the Plan.

(b) <u>Stockholder Approval</u>. The Company shall obtain stockholder approval of any Plan amendment to the extent necessary and desirable to comply with Section 422 of the Code (or any successor rule or statute or other applicable law, rule or regulation, including the requirements of any exchange or quotation system on which the Common Stock is listed or quoted). Such stockholder approval, if required, shall be obtained in such a manner and to such a degree as is required by the applicable law, rule or regulation.

2024 Proxy Statement



(c) <u>Effect of Amendment or Termination</u>. No amendment, alteration, suspension or termination of the Plan shall impair the rights of any Participant, unless mutually agreed otherwise between the Participant and the Administrator, which agreement must be in writing and signed by the Participant and the Company.

# 22. Conditions Upon Issuance of Shares.

(a) <u>Legal Compliance</u>. Shares shall not be issued pursuant to the exercise of an Award unless the exercise of the Award or the issuance and delivery of such Shares (or with respect to Performance Units, the cash equivalent thereof) shall comply with Applicable Laws and shall be further subject to the approval of counsel for the Company with respect to such compliance.

(b) <u>Investment Representations</u>. As a condition to the exercise or receipt of an Award, the Company may require the person exercising or receiving such Award to represent and warrant at the time of any such exercise or receipt that the Shares are being purchased only for investment and without any present intention to sell or distribute such Shares if, in the opinion of counsel for the Company, such a representation is required.

## 23. Liability of Company.

(a) <u>Inability to Obtain Authority</u>. The inability of the Company to obtain authority from any regulatory body having jurisdiction, which authority is deemed by the Company's counsel to be necessary to the lawful issuance and sale of any Shares hereunder, shall relieve the Company of any liability in respect of the failure to issue or sell such Shares as to which such requisite authority shall not have been obtained.

(b) <u>Grants Exceeding Allotted Shares</u>. If the Awarded Stock covered by an Award exceeds, as of the date of grant, the number of Shares which may be issued under the Plan without additional stockholder approval, such Award shall be void with respect to such excess Awarded Stock, unless stockholder approval of an amendment sufficiently increasing the number of Shares subject to the Plan is timely obtained in accordance with Section 21(b) of the Plan.

24. <u>Reservation of Shares</u>. The Company, during the term of this Plan, will at all times reserve and keep available such number of Shares as shall be sufficient to satisfy the requirements of the Plan.

25. <u>Forfeiture Events</u>. Notwithstanding any provisions to the contrary under this Plan, each Award granted under the Plan will be subject to reduction, cancellation, forfeiture, recoupment, reimbursement, or reacquisition under the Company's clawback policy in effect as of the date such Award is granted or any other clawback policy of the Company as may be established and/or amended from time to time to comply with Applicable Laws (including, without limitation, pursuant to the listing standards of any national securities exchange or association on which the Company's securities are listed or as is otherwise required by the Dodd-Frank Wall Street Reform and Consumer Protection Act or other Applicable Laws) (in each case, a "Clawback Policy"). The Administrator may require a Participant to forfeit, return to the Company, or reimburse the Company for all or a portion of the Award and any amounts paid thereunder pursuant to the terms of any applicable Clawback Policy or as necessary or appropriate to comply with Applicable Laws. Unless this Section 25 is specifically mentioned and waived in an Award Agreement or other document, no recovery of compensation under a Clawback Policy or otherwise will constitute an event that triggers or contributes to any right of a Participant to resign for "good reason" or "constructive termination" (or similar term) under any agreement with the Company or any Parent or Subsidiary of the Company.

2024 Proxy Statement

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MICROCHIP TECHNOLOGY INCORPORATED 2355 WEST CHANDLER BLVD CHANDLER, AZ 85224



VOTE BY INTERNET - <u>www.proxyvote.com</u> or scan the QR Barcode above Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 PM. ET August 19, 2024. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

BLECTRONIC DELIVERY OF CUTURE PROXY MATERIALS If you would like to reduce the costs incurred by our company in mailing proxy materials, you can conset to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access proxy materials electronically in future years.

VOTE BY PHONE 1-800-690-690 Use any touch-tone telephone to transmit your voting instructions up until 11:59 PM. ET August 19, 2024. Have your proxy card in hand when you call and then follow the instructions.

VOTE BY MAIL Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

	MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLD	JWS:				V53612-P14608KEEP THIS	PORTIO	I FOR YOU	UR RECORDS
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MICRO	CHIP TECHNOLOGY INCORPORATED								
	Board of Directors recommends you vote FOI posals 1, 2, 3 and 4:	R						_	
1.	Election of Directors								
	Nominees:	For A	Against	Abstain			For	Against	Abstain
	1a. Ellen L. Barker	Ο	Ο	Ο	2.	Proposal to approve the amendment and restatement of our 2004 Equity Incentive Plan to increase the number	Ο	Ο	D
	1b. Matthew W. Chapman	Ο	Ο	Ο		of shares of common stock authorized for issuance thereunder by 8,000,000.			
	1c. Karlton D. Johnson	Ο	Ο	Ο	3.	Proposal to ratify the appointment of Ernst & Young LLP as the independent registered public accounting firm of Microchip for the fiscal year ending March 31, 2025.	Ο	Ο	D
	1d. Ganesh Moorthy	Ο	Ο	Ο	4.	Proposal to approve, on an advisory (non-binding) basis, the compensation of our named executives.	Ο	Ο	0
	1e. Robert A. Rango	Ο	Ο	Ο		Board of Directors recommends you vote AGAINST posal 5:	For	Against	Abstain
	1f. Karen M. Rapp	Ο	Ο	Ο	5.	Stockholder proposal requesting that our Board of Directors commission an independent third-party	Ο	Ο	D
	1g. Steve Sanghi	0	0	0		report, at reasonable expense and excluding proprietary information, on our due diligence process to determine whether our customers' use of our products contribute or are linked to violations of international law.			
NOT prop ther	<b>FE</b> : In their discretion, the Proxies are authorized to vote up erfly come before the 2024 Annual Meeting or any adjouted.	oon such otl urnment(s) o	her busir or postpo	iess as may onement(s)					
adm pers	se sign exactly as your name(s) appear(s) hereon. When inistrator, or other fiduciary, please give full title as such. onally. All holders must sign. If a corporation or partnersh artnership name by authorized officer.	Joint owne	rs should	d each sign					
		]							
Sian	ature [PLEASE SIGN WITHIN BOX] Date	1			Siar	nature (Joint Owners) Date			

Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting: The Notice and Proxy Statement and Form 10-K are available at www.proxyvote.com.



This Proxy, when properly executed, will be voted in the manner directed herein. If no contrary direction is indicated, the Proxy will be voted (1) FOR the election of each of the director nominees; (2) FOR the approval of the amendment and restatement of our 2004 Equity Incentive Plan to increase the number of shares of common stock authorized for issuance thereunder by 8,000,000; (3) FOR the ratification of Ernst & Young LLP as Microchip's independent registered public accounting firm for the fiscal year ending March 31, 2025; (4) FOR the approval, on an advisory (non-binding) basis, of the compensation of our named executives; and (5) AGAINST the stockholder proposal requesting that our Board of Directors commission an independent third-party report, at reasonable expense and excluding proprietary information, on our due diligence process to determine whether our customers' use of our products contribute or are linked to violations of international law; and as my Proxies deem advisable on such other matters as may properly come before the meeting or any adjournment(s) or postponement(s) thereof. The proposals described in the accompanying proxy statement, other than Proposal Five, have been proposed by the Board of Directors.

Continued and to be signed on reverse side